

# County of Fresno Deferred Compensation Management Council March 11, 2020 Agenda

# THE MEETING WILL BE HELD AT 1:30 P.M. IN ROOM 301 OF THE HALL OF RECORDS, 2281 TULARE STREET, FRESNO, CA 93721

- 1. Call to Order.
- 2. Public Comment At this time, members of the public may comment on any item, within the jurisdiction of the Deferred Compensation Management Council, not appearing on the agenda. Please limit comments to 3 minutes or less.
- 3. Approve the March 11, 2020 Agenda.
- 4. Approve the Action Summary Minutes from the December 19, 2019 meeting.
- 5. Receive and File the 2019-20 Fiscal Year Second Quarter Deferred Compensation Plan Budget Report, prepared by County staff.
- 6. Direct staff to appoint a Deferred Compensation Plan Consultant RFP evaluation committee or appoint one or more Council Members to work with staff on the RFP evaluation committee.
- 7. Receive and File and Approve Actions related to Deferred Compensation Plan Investments.
  - a. Receive and File the Deferred Compensation Plan Investment Review as of December 31, 2019, prepared by Northwest Capital Management;
  - b. Classify Ivy International Core Equity Fund Class N (IINCX) and Templeton Global Bond fund (FBNRX) as To Be Removed;
  - c. Add the following funds: T. Rowe Price Overseas (TROIX) and Alger Spectra– Class Y (ASPYX);
  - d. Remove the Ivy International Core Equity Fund Class N (IINCX) and map all assets to the T. Rowe Price Overseas (TROIX) fund;
  - e. Remove the Alger Spectra Z (ASPZX) fund and map all assets to the Alger Spectra Y (ASPYX) fund;

- f. Remove the Templeton Global Bond R6 fund (FBNRX) and map all assets to either: a participant's age-appropriate Great West Lifetime Target Date fund or the Vanguard Total International Bond Index fund (VTABX);
- g. Pursuant to direction in Item 7.f, add the Vanguard Total International Bond Index fund (VTABX).
- 8. Receive and File the Deferred Compensation Plan Review as of December 31, 2019 prepared by Nationwide Retirement Solutions.
- 9. Receive and File a Participant and Employee Engagement Plan, prepared by Nationwide Retirement Solutions.



### ITEM 4

# Deferred Compensation Management Council December 19, 2019 Action Summary Minutes

Meeting was held at 1:30 p.m. in the Hall of Records, Room 301 2281 Tulare Street, Fresno, CA 93721

<u>Members Present:</u> Jean Rousseau, Robert Bash, Kari Gilbert, Donald Kendig, and Paul Nerland

Members Absent: Oscar Garcia and Lawrence Seymour

1. Call to Order

ACTION: The meeting was called to order at 1:33 p.m.

2. Public Comment Period

There were no comments from the public.

3. Approve Agenda

**ACTION:** The Agenda was unanimously approved as recommended.

4. Approve the Action Summary Minutes from the September 26, 2019 meeting.

**ACTION**: The Minutes were approved as recommended, with Member Nerland abstaining.

- 5. Approve the 2020 Deferred Compensation Management Council meeting schedule:
  - a. Wednesday, March 11 at 1:30 p.m.
  - b. Wednesday, June 24 at 1:30 p.m.
  - c. Wednesday, September 9 at 1:30 p.m.
  - d. Wednesday, December 9 at 1:30 p.m.

**ACTION**: The 2020 Meeting Schedule was unanimously approved as recommended.

6. Receive and File the 2019-20 Fiscal Year First Quarter Deferred Compensation Plan Budget Report, prepared by County staff.

**ACTION**: The First Quarter Budget Report was received and filed.

March 11, 2020 Deferred Compensation Management Council Meeting
Item 4: December 19, 2019 Meeting Action Summary Minutes
Page 2

- 7. Receive and File and Approve Actions related to Deferred Compensation Plan Investments.
  - a. Receive and File the Deferred Compensation Plan Investment Review as of September 30, 2019, prepared by Northwest Capital Management;

**ACTION**: The Plan Investment Review was received and filed.

- b. Approve maintaining the Ivy International Core Equity Fund Class N on the Watch List.
  - **ACTION**: The Watch List was unanimously approved as recommended.
- 8. Receive and File the Deferred Compensation Plan Review as of September 30, 2019 prepared by Nationwide Retirement Solutions.

**ACTION**: The Plan Review was received and filed.

Receive and File a Participant and Employee Engagement Plan, prepared by Nationwide Retirement Solutions.

ACTION: The Employee Engagement Plan was received and filed.

10. Receive a demonstration of the My Retirement smart phone application, presented by Nationwide Retirement Solutions.

**ACTION**: The Demonstration was received.

The meeting was adjourned at 2:47 p.m.	
Jean Rousseau, Chair	Date





DEPARTMENT OF HUMAN RESOURCES

### ITEM 5

DATE: March 11, 2020

TO: Deferred Compensation Management Council

FROM: Hollis Magill, Human Resources Manager Hollis Magill

SUBJECT: 2019-20 Fiscal Year 2<sup>nd</sup> Quarter Budget Report

#### **BACKGROUND**

Pursuant to Section 8.02 of the County of Fresno 457(B) Deferred Compensation Plan Document, your Council shall determine the reasonable Deferred Compensation Plan (Plan) expenses, such as third-party administration, consulting, legal and County staff costs. In addition, your Council shall determine the administrative fee charged to Participants to pay for such reasonable Plan expenses, on an annual basis. For Fiscal Year 2019-20, that fee is 0.19%.

#### <u>ISSUE</u>

Staff has prepared a Fiscal Year 2019-20 budget report for the six-month period that ended December 31, 2019 (Attachment A). The Fiscal Year 2019-20 Deferred Compensation Plan budget was approved by your Council on May 23, 2019 and is attached to this item (Attachment B) for reference.

Attachment A has three (3) columns for Revenue, Discretionary Expenses, and Mandatory Expenses:

- 1. "Approved" provides the dollar amounts that were originally approved by your Council at the May 23, 2019 meeting.
- 2. "Year to Date" provides the revenue and expenses received/incurred between July 1, 2019 and December 31, 2019.
- 3. "Projected" provides the dollar amounts that staff projects will be the year-end totals.

In addition, staff has provided the surplus or deficit numbers, both year to date and projected for the full year. Please note that the projections are estimates based primarily on the following:

- The trends for this fiscal year, such as increasing/decreasing Plan assets leading to increasing/decreasing revenues and record-keeping fees; and
- Expenses that will be incurred prior to the end of the fiscal year, such as the fiduciary liability insurance policy.

#### **RECOMMENDED ACTION**

There are no recommended actions associated with this item.

### Item 5 - Attachment A

# **County of Fresno Deferred Compensation Plan**

# Fiscal Year 2019-20 Revenue & Expenses as of December 31, 2019

Revenue	Approved	Year to Date		ate Projec	
Administrative Fees	\$ 230,000	\$	101,142	\$	241,000
FY 2018-19 Carryover	\$ 15,000	\$	15,000	\$	15,000
Totals:	\$ \$ 245,000 \$ 116,142		\$	256,000	
Discretionary Expenses	Approved	`	Year to Date		Projected
County Staff	\$ 121,000	\$	39,533	\$	116,000
Consultant	\$ 70,000	\$	20,000	\$	70,000
Fiduciary Liability Insurance	\$ 11,000	\$	-	\$	11,000
Off-Site Training	\$ 10,000	\$	8,984	\$	9,584
Retiree Outreach	\$ 8,000	\$	-	\$	3,000
Contingencies	\$ 25,000	\$	-	\$	-
Totals:	\$ 245,000	\$	68,516	\$	209,584

	Year to Date	Projected
Surplus (Deficit):	\$ 47,626	\$ 46,416

Mandatory Expenses	Approved	Year to Date		Projected	
Record-keeping Fees	\$ 260,000	\$	134,953	\$	270,000

### **Item 5 - Attachment B**

# **Discretionary Items**

Revenue Source	2019-20 Budget	% of Revenue	2018-19 Budget	\$ Change from 2018-19	% Change from 2018-19
Administrative Fee	\$230,000	94%	\$202,000	\$28,000	14%
FY 2018-19 Carryover	\$15,000	6%	n/a	n/a	n/a
Total Revenue:	\$245,000	100%	\$202,000	\$43,000	21%
Expense	2019-20 Budget	% of Expenses	2018-19 Budget	\$ Change from 2018-19	% Change from 2018-19
County Staff	\$121,000	49%	\$107,000	\$14,000	13%
Consultant	\$70,000	29%	\$40,000	\$30,000	75%
Fiduciary Liability Insurance	\$11,000	4%	\$11,000	\$0	0%
Off-Site Training	\$10,000	4%	\$9,000	\$1,000	11%
Retiree Outreach	\$8,000	3%	n/a	n/a	n/a
Contingencies	\$25,000	10%	\$35,000	-\$10,000	-29%
Total Expenses:	\$245,000	100%	\$202,000	\$43,000	21%

# **Mandatory Items**

Revenue Source	2019-20 Budget	2018-19 Budget	\$ Change from 2018-19	% Change from 2018-19
Nationwide Fee	\$260,000	\$240,000	\$20,000	8%
Expense	2019-20 Budget	2018-19	\$ Change	% Change
Lapense	2019-20 Duaget	Budget	from 2018-19	from 2018-19



### Inter Office Memo

Skellis Magill

DEPARTMENT OF HUMAN RESOURCES

### ITEM 6

DATE: March 11, 2020

TO: Deferred Compensation Management Council

FROM: Hollis Magill, Human Resources Manager

SUBJECT: Deferred Compensation Plan Consultant RFP Evaluation Committee

#### **BACKGROUND**

Pursuant to Section 8.02 of the County of Fresno 457(b) Deferred Compensation Plan (the "Plan") Document, your Council shall make recommendations to the Board of Supervisors, as appropriate, regarding the appointment of such representatives, accountants, counsel, specialists, and other advisory and clerical persons as may be necessary and appropriate for the administration and operation of the Plan.

As your Council is aware, the Board of Supervisors approved Agreement No. 15-597 with Northwest Capital Management on November 17, 2015 to provide consultation services to the Plan. The Agreement provided for a five (5) year term ending December 13, 2020.

#### **ISSUE**

In anticipation of the termination of Agreement No. 15-597 on December 13, 2020, staff is preparing a Request for Proposals (RFP) for the Deferred Compensation Plan Consultant. Staff is requesting that your Council provide direction regarding the evaluation committee that will review and score the Deferred Compensation Plan Consultant RFP responses, interview finalists (if necessary), and make a recommendation to your Council on a winning bidder.

#### **RECOMMENDED ACTION**

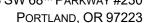
Staff is recommending that your Council select one of the options below regarding the composition of the Deferred Compensation Plan Consultant RFP evaluation committee or provide other direction.

Option #1: Direct staff to appoint an evaluation committee that will report its findings and make a winning bidder recommendation to your Council.

Option #2: Appoint one (1) or more members of your Council to work with staff on the evaluation committee.

#### Northwest Capital Management Inc.

PHONE: 503.597.1616 FAX: 503.597.1605 13333 SW 68<sup>TH</sup> PARKWAY #230





#### Item7

DATE: March 11, 2020

TO: Deferred Compensation Management Council

FROM: Brent Petty, NWCM, Inc.

SUBJECT: Fourth Quarter Investment Performance Report (Executive Summary)

#### Capital Markets

Name	YTD (01/31/2020)	Q4 2019	1-Year (01/31/2020)
S&P 500 TR USD	-0.04	9.07	21.68
S&P MidCap 400 TR	-2.61	7.06	11.27
S&P SmallCap 600 TR USD	-3.97	8.21	6.57
MSCI EAFE NR USD	-2.09	8.17	12.10
MSCI EM NR USD	-4.66	11.84	3.81
BBgBarc US Agg Bond TR USD	1.92	0.18	9.64

	1/30/2020	12/31/2019	1/31/2019
10-Year Treasury Yield	1.57%	1.92%	2.63%

#### Fourth Quarter (Complete Quarterly Investment Report is provided as **Exhibit A**)

The fourth quarter was characterized by declining recession fears and renewed optimism, with global equity markets up double digits. Trade conflict de-escalated, as Phase 1 of the US-China trade deal was reached. Favorable policy conditions, including further monetary easing by the Federal Reserve and accommodative central banks provided additional momentum.

- **U.S. Equities** made strong gains amid positive geopolitical developments. Growth outpaced value and small cap stocks were positive for the quarter. The S&P 500 rose 9% during the quarter and was up 31.5% for the year, marking the S&P 500's largest annual gain since 2013.
- International Equities rallied as trade negotiations advanced. A weakened U.S. dollar also contributed to returns. Emerging markets outpaced U.S. and developed international. Chinese equities benefited from the decreasing trade uncertainty, with tech conglomerate, Alibaba, landing as the top contributor.

March 11, 2020 Deferred Compensation Management Council Meeting Fourth Quarter Investment Performance Report Page 2

 In Fixed Income, riskier credit categories outperformed this quarter and had strong fullyear results, while demand for safe-haven assets declined. As global market sentiment improved, the US Treasury Yield Curve steepened and is no longer inverted. The easing of global central banks and benign credit conditions have pushed bond yields to their lowest decile relative to history.

#### **Economic Factors**

- GDP grew at a slower, but steady rate of 2.1% in the third quarter. A moderation in government spending and personal consumption growth was offset by a drag from inventories and net exports.
- Fourth quarter job gains remained at a healthy pace, with the unemployment rate dipping to a 50-year low of 3.5%. Overall, the labor market continues to be consistent with demand-side data suggesting a moderate pace of economic growth.
- Overall inflation remains manageable as various headline CPI rose 2.3%. The PCE index remained soft at 1.6% below the Fed's target of 2%.
- Looking ahead, some of the positive effects spurred by Fed rate easing and fiscal stimulus could be offset in 2020 by the uncertainty surrounding the Phase 2 US-China trade negotiations, the emerging coronavirus pandemic, as well as a contentious electoral season. We expect periodic bouts of volatility given heightened policy uncertainties, late-cycle risks, and elevated valuations. Following an exceptional year, we expect modest returns in 2020 as equities are already pricing in a broad economic recovery.
- The SECURE Act was signed into law in December 2019. This landmark legislation includes several provisions addressing annuities and other lifetime income products. A memo on the three major lifetime income-related provisions is provided as **Exhibit B**.

#### Investments

An investment lineup review was completed for potential share class changes. Ivy International and Templeton Global Bond scored a 3 and 4 this quarter and are now listed as To Be Removed. The remaining investment options are compliant with the County's investment policy performance criteria.

- An updated fund watch report has been included as Exhibit C.
- A summary of proposed investment changes is provided as **Exhibit D**.
- Ivy International Core Equity Fund Class N (IINCX) is listed as To Be Removed. An in-depth fund review and recommendation is included as **Exhibit E**.
- Templeton Global Bond R6 (FBNRX) has been listed as To Be Removed. An in-depth fund review and recommendation is included as **Exhibit F**.
- An in-depth review on County of Fresno Stable Value (FRESSV) is included as Exhibit G.

March 11, 2020 Deferred Compensation Management Council Meeting Fourth Quarter Investment Performance Report Page 3

#### **Recommended Actions**

- 1. Classify Ivy International Core Equity Fund Class N (IINCX) and Templeton Global Bond fund (FBNRX) as To Be Removed;
- Add the following funds: T. Rowe Price Overseas (TROIX) and Alger Spectra Class Y (ASPYX);
- 3. Remove the Ivy International Core Equity Fund Class N (IINCX) and map all assets to the T. Rowe Price Overseas (TROIX) fund;
- 4. Remove the Alger Spectra Z (ASPZX) fund and map all assets to the Alger Spectra Y (ASPYX) fund:
- 5. Remove the Templeton Global Bond R6 fund (FBNRX) and map all assets to either: a participant's age-appropriate Great West Lifetime Target Date fund or the Vanguard Total International Bond Index fund (VTABX);
- 6. Pursuant to direction in Item 7.f, add the Vanguard Total International Bond Index fund (VTABX).

# Item - Exhibit A



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# Decade Closes with a Bang

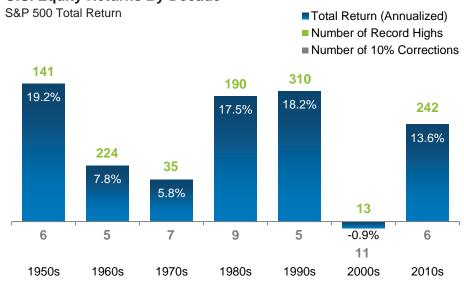
#### Global Stock Annual Performance



As 2019 drew to a close, the central bank induced rally ended with global equity Following the 2000's, one of the worst decades on record, the S&P 500 markets up double digits as recession fears that pervaded at the end of 2018 were replaced by renewed optimism. Emerging Market equities led the fourth quarter finish after the announcement of a framework agreement between the U.S. and China brought relief from trade war anxiety.

Dubbed Phase I, the signed trade agreement rolled back a portion of U.S. tariffs on imported Chinese goods initiated earlier this year and removed planned increases on a range of consumer-focused products that were set to take effect on December 15th. In exchange, China agreed to purchase U.S. goods and services, refrain from currency manipulation, protect intellectual property and curtail forced technology transfers, as well as open up U.S. companies' participation in China's financial markets. President Trump stated that the existing tariffs will be removed only as part of a Phase two deal.

#### **U.S. Equity Returns By Decade**



returned with a vengeance on both an absolute and relative basis. The index outpaced most other asset classes and was in positive territory in 9 of the 10 years, with 2018 serving as the single down year. The same annual batting averages occurred during the 80s and 90s, although those decades saw higher annual returns.

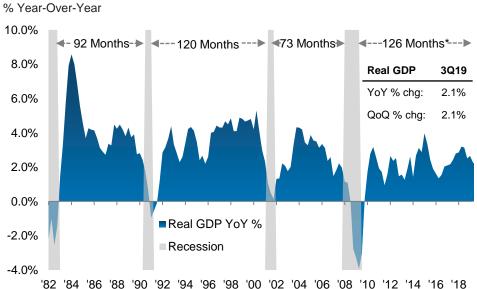
The 10-year Treasury yield began the decade just shy of 4%, and touched an all-time low of 1.37% in July, 2015. Generally, rates remained in a range between 1.5% and 3.5% for the majority of the decade. The Federal Reserve launched quantitative easing and left policy rates near 0% from the depths of the Financial Crisis in December 2008 through December 2015. Then, the Fed embarked on a series of hikes, pauses, and cuts, ending the decade at a midpoint of 1.63%. Despite global political turmoil and economic angst, this marks the first decade in American history without a recession.

Sources: Bloomberg, Morningstar, Northwest Capital Management. Past performance does not guarantee future results. For illustrative purposes only. A correction is when a stock index closes 10% or more below a 52-week high. All indexes are unmanaged and cannot be invested into directly. December 31, 2019.

# Economy

# Growth and Fed Policy Rate Sync Lower

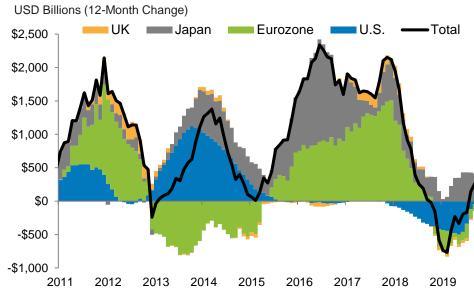
#### The Longest U.S. Economic Expansion On Record



GDP: The U.S. economy grew at a slower, but steady rate of 2.1% in the third guarter. The data showed a moderation in government spending and personal consumption growth, but was offset by a smaller drag from inventories and net closely monitored core PCE index remained soft at 1.6% in November below exports.

Labor Market: Job gains for December were 145,000, putting the fourth quarter average pace at a healthy 184,000 per month. The unemployment rate dipped back down to a 50-year low of 3.5%. The year-ago gain in average hourly earnings eased to 2.9%, well off the cycle high of 3.4% reached back in February of 2019. At a lighter 34.5 hours, the average workweek last quarter indicated less intensive business utilization of labor resources. Overall, the labor market continues to be consistent with demand-side data suggesting a moderate pace of economic growth.

#### **Central Bank Balance Sheets**



Inflation: Inflation remains manageable, as headline CPI rose 2.3% and core CPI (excluding food and energy) held steady at 2.3% in December. The Fed's the Fed's target of 2%.

Fed Speak: The U.S. Federal Reserve cut interest rates for the third time this year in October, with the target federal funds range currently between 1.5%-1.75%. Federal Reserve Chair Jerome Powell indicated that the Committee was comfortable with a pause in cuts and left rates unchanged in their December meeting. Major central banks re-engaged in extraordinary monetary policy in 2019. The ECB restarted QE with 20 billion euros of monthly security purchases, and the Fed began buying \$60B of Treasury bills monthly and expanded its repo operations to relieve money market stress. These actions helped provide a positive liquidity environment to close 2019.

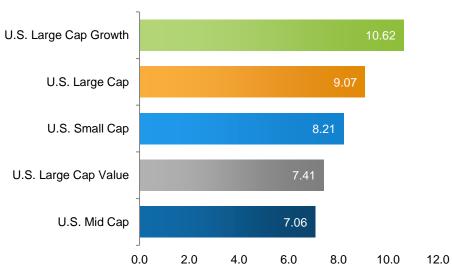
Source: Bloomberg, BEA, NBER (left), Bloomberg (right). \*Chart assumes current expansion started in July 2009 and continued through December 2019, lasting 126 months so far. Data for length of economic expansions and recessions obtained from the National Bureau of Economic Research (NBER). Data are as of December 31, 2019.

# Asset Class Performance

# Markets at a Glance

#### **U.S. Equity Quarterly Performance**

% Total Return USD

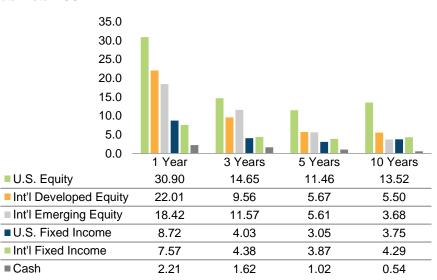


**U.S. Equities:** The S&P 500 (U.S. Large Cap) rose 9% during the quarter and 31.5% for the year, marking the best annual performance for the index since 2013. Growth outpaced value for the quarter, as the Russell 1000 Growth Index rallied 10.6%. Within growth, Tesla was the top performer returning 73.7% for the quarter. Small Cap stocks were positive for the quarter as investors increased risk appetite following constructive geopolitical developments.

International Equities: The improved economic and trade outlook sparked a rally in international equities and a weakening of the U.S. dollar. Emerging Markets rose 11.8%, outpacing it's U.S. and international developed counterparts. Alleviation in trade concerns boosted Chinese equities 15.3%, with tech conglomerate, Alibaba, as the top contributor up 26.8%.

#### **Trailing Returns**

% Total Return USD



**Fixed Income:** Demand for safe haven assets waned during the quarter. Revived economic hopefulness lifted U.S. Treasury rates and steepened the yield curve, which alleviated inversion concerns. Riskier credit categories such as high yield corporates and emerging market debt outperformed in Q4 and had strong full-year results. As a result of accommodative global central banks and benign credit conditions, bond yields generally remain in their lowest decile relative to history. With a long-term average of 5.1% and a high of 16.5% in 1981, broad U.S. fixed income\* ended the quarter with a yield of 2.3%.

Source: Bloomberg, Morningstar Direct as of December 31, 2019. Performance greater than one year is annualized. Past performance does not guarantee future results. Asset classes are represented by the following benchmarks: U.S. Equity (S&P 1500 Index), Int'l Developed Equity (MSCI EAFE), Int'l Emerging Equity (MSCI EM), U.S. Large Cap (S&P 500), U.S. Large Cap Growth (Russell 1000 Growth), U.S. Large Cap Value (Russell 1000 Value), U.S. Mid Cap (S&P MidCap 400), U.S. Small Cap (S&P SmallCap 600), U.S. Fixed Income (BBgBarc US Agg Bond), Int'l Fixed Income (BBgBarc Gbl Agg Ex USD Hdg USD), Cash (ICE BofAML 0-3 M US Trsy Bill). Total Return in USD.

<sup>\*</sup>Bloomberg Barclays U.S. Aggregate Index yield to worst 1/30/1976-12/31/2019. The index is a broad-based flagship benchmark that measures the investment grade, U.S. dollar-denominated, fixed-rate taxable bond market. Yield to worst is the lowest yield of either the yield to maturity, yield to call, or yield to refunding.

# Plan Legislative and Regulatory Update



#### The SECURE Act Becomes Law

In December, the SECURE Act passed through both chambers of Congress as part of a bipartisan spending bill and was signed into law by President Trump on December 20, 2019. The bill has been described as the most impactful retirement plan legislation since the Pension Protection Act of 2006. The provisions contained in the SECURE Act aim to expand and protect retirement savings options, improve plan administration, and reform existing rules.

Some of the notable provisions included in the spending bill<sup>2</sup>:

- Allows more flexibility for small businesses to offer multiple employer plans ("MEPs")
- Increases the age for required minimum distributions from 70<sup>1/2</sup> to 72
- Eliminates the age limit for traditional IRA contributions
- Allows in-service distributions from defined benefit plans and governmental 457(b) plans at age 59<sup>1/2</sup>
- Increases the eligibility of long-term, part-time workers to participate in retirement plans
- Creates a safe harbor provision for annuities and increases the portability of annuities offered in plans
- Provides a tax credit up to \$500 per year for small employers (100 or fewer employees) who implement automatic enrollment
- Allows automatic-enrollment safe harbor plans to increase the cap on raising payroll contributions from 10% to 15% of wages
- Allows the use of 529 accounts for qualified student loan repayment (lifetime limit of \$10,000 per 529 plan beneficiary)
- Accelerates the timeframe for distributions and taxes on inherited IRAs, also known as "stretch IRAs"

Many of the SECURE Act provisions will go into effect on January 1, 2020. While most of the changes apply only to private sector plans covered by the Employee Retirement Income Security Act of 1974 (ERISA), the provisions can provide best practices for non-ERISA government plans as well. In the coming months, plan sponsors should review how the SECURE Act will impact their plans, particularly when it comes to the administration and compliance requirements associated with the new legislation.



<sup>2</sup>LaBrecque, Leon. "The SECURE Act And Your 401(k) & IRA: 5 Things You Need To Know Right Now" Forbes, 21 December 2019.

<sup>5</sup>Umpierrez, Amanda. "Addressing Employees' Student Loan Debt in 2020" *Plansponsor*, 30 December 2019.

<sup>6</sup>Lazzarotti, Joseph. "DOL Proposed NEW Electronic Disclosures Rule" JDSUPRA, 23 October 2019.

#### Proposed Bill Would Help Students Save for Retirement

Senator Rand Paul, R-Kentucky, has introduced legislation which would allow the use of retirement funds for tuition and student loan repayment.

The Higher Education Loan Payment and Enhanced Retirement (HELPER) Act would allow participants to withdraw up to \$5,250 annually from a 401(k) or IRA to pay for qualified educational expenses, tax and penalty free. Additionally, under the proposed bill, participants could elect to take employer contributions as Roth contributions, in order to receive tax-free withdrawals after retirement.<sup>3,4</sup>

Student loan repayment remains a bipartisan concern. Last year, Senator Ron Wyden, D-Oregon, re-introduced the Retirement Parity for Student Loans Act. If passed, the bill would allow 401(k), 403(b), and SIMPLE retirement plans to make matching contributions based on qualified student loan payments.<sup>5</sup>

# DOL Proposes New Electronic Disclosure Rules

In October, the Department of Labor (DOL) proposed new regulations that would allow plan documents to be delivered electronically. Under the proposed electronic disclosure safe harbor rule, employers will have the option to make retirement plan disclosures of "covered documents" accessible online to "covered individuals". Participants can opt out of e-delivery if they prefer paper notices. <sup>6</sup>



<sup>&</sup>lt;sup>3</sup>Associated Press. "Rand Paul to offer bill allowing families to use 401(k), IRA savings on student loans" *MarketWatch*, 4 December 2019.

<sup>&</sup>lt;sup>4</sup>Senator Rand Paul Official Website. "Dr. Rand Paul Introduces HELPER Act to Reduce Student Loan Debt and Increase Retirement Savings" Senator Rand Paul Official Website, 3 December 2019.

# 2020 Compliance Calendar for ERISA Governed Retirement Plans

#### 2020 January

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			01	02	03	04
05	06	07	08	09	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

#### 01 Reminder for all payroll runs: participant contributions should be made no later than 3-5 days past the employee pay date.

- 31 Deadline to mail IRS Forms 1099-R to participants who received distributions the previous year. NOTE: 1099's for distributions are typically handled by the plan's trust company or record keeper.
- 31 Census data should be submitted to Record keepers for calculation that 402(g) limit has not been exceeded for previous plan year. Off-calendar plans within 3 days following plan year end.

#### 2020 February

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						01
02	03	04	05	06	07	08
09	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

28 Form 1099-R information transmitted to IRS.

#### 2020 March

Sun	Mon	Tue	Wed	Thu	Fri	Sat
01	02	03	04	05	06	07
08	09	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

- Deadline for processing corrective distributions for nondiscrimination test failures of ADP (ave deferral %) /ACP (ave contribution %) for Highly Compensated Employees (HCEs). **Off-calendar plans corrections must be made 2 1/2 months following the end of the plan year.**
- Deadline for employers to submit profit sharing or matching contributions in order to take a deduction for previous year taxes (unless corporate extension is filed). Off-calendar plans 2 1/2 months following plan year end, unless extension filed.
- 31 Deadline for electronic filing of Form 1099-R to report distributions for previous year.

#### 2020 April

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			01	02	03	04
05	06	07	08	09	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

- nitial age 70 1/2 Required Minimum Distributions (RMDs) due to inactive participants who turned age 70 1/2 during previous year.
- 15 Deadline for processing corrective distributions for previous plan year 402(g) excess deferral amounts.

#### 2020 May

#### 2020 June

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	01	02	03	04	05	06
07	08	09	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

- No key deadlines.

Deadline for processing corrective distributions for failed ADP/ACP test for plans with EACA (Eligible Automatic Contribution Arrangement) without 10% excise tax.

<sup>\*</sup>This chart is intended to provide plan sponsors with a list of notable deadlines and is not a substitute for consultation with ERISA counsel and in no way represents legal advice



**2020** July

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			01	02	03	04
05	06	07	08	09	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

- 31 Deadline for filing Form 5500 (without extension). Off-calendar plans, last day of the 7th month after the plan year end.
- 31 Last day to submit Form 5558 to request automatic extension to file Form 5500 October 15th (2 1/2 months). Off-calendar plans, last day of the 7th month after the plan year end.

#### 2020 August

2020 September

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		01	02	03	04	05
06	07	08	09	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

- No key deadlines.
- 15 Extended deadline for filing corporate tax returns and contribution deadline for deductibility.
- Deadline for distributing Summary Annual Report (SAR) to participants if Form 5500 submission was not extended, December 15 if 5500 extended. Rule is the later of 9 months after close of plan year or 2 months after due date of Form 5500).

#### 2020 October

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				01	02	03
04	05	06	07	08	09	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

- 01 If plan sponsor is considering a plan design change for the coming plan year, requested changes should be delivered to your record keeper by Nov 1 to ensure processing and 30-day participant notice requirement.
- 15 Extended deadline for filing Form 5500 for plans that requested a Form 5558 extension. Off-calendar plans, extension deadline is 2 1/2 months following extension filing or 9 1/2 months following plan year end.

#### 2020 November

Sun	Mon	Tue	Wed	Thu	Fri	Sat
01	02	03	04	05	06	07
08	09	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

- Ol Sponsors with terminated participants who have turned 70 1/2 should be contacted by your record keeper (typically in November) with a list of participants due to receive RMDs (Required Minimum Distributions).
- 20 Recommended distribution of annual notices to participants. Off-calendar plans, notice distribution 45 days before plan year end.

#### 2020 December

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		01	02	03	04	05
06	07	08	09	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

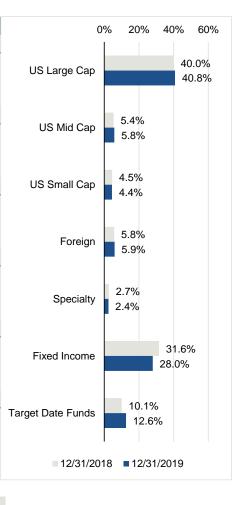
- Deadline for sending annual 401(k) notices to participants: Safe Harbor notice, Qualified Default Investment Alternative (QDIA) notice, Automatic Contribution Arrangement (ACA) notice, Summary Annual Report (SAR) deadline is December 15, for extended 5500 filing. For administrative ease, a combined notice may be provided for these notices. Off-calendar plans, 30 days prior to the end of the plan year.
- 15 Summary Annual Report (SAR) deadline for extended 5500 filing.
- 31 Deadline for eligible participants to receive Required Minimum Distribution (RMD) for the current year.
- 31 Deadline for processing corrective distributions for failed ADP/ACP test for previous year with 10% excise tax.
- 31 Deadline for correcting a failed ADP/ACP test for previous year with qualified nonelective contributions (QNEC).
- 31 Deadline for amendment to convert existing 401(k) plan to safe harbor design or remove safe harbor design for next plan year.
- 31 Deadline for amending plan for discretionary changes implemented during plan year (certain exceptions apply, e.g. adding salary deferrals, cutting back accrued benefits).

<sup>\*</sup>This chart is intended to provide plan sponsors with a list of notable deadlines and is not a substitute for consultation with ERISA counsel and in no way represents legal advice.



Summary of Assets As of 12/31/2019

Asset Class	Ticker	%	12/31/2018	Net Increases/Decreases	12/31/2019	%
US Large Cap		40.04%	\$93,176,292	\$20,287,967	\$113,464,259	40.84%
BlackRock Equity Index - Collective M	02cff1	17.99%	\$41,853,359	\$9,282,983	\$51,136,343	18.40%
Alger Spectra Z	aspzx	16.77%	\$39,016,009	\$8,058,369	\$47,074,377	16.94%
Columbia Dividend Income Inst3	cddyx	5.29%	\$12,306,924	\$2,946,615	\$15,253,539	5.49%
US Mid Cap		5.38%	\$12,523,348	\$3,609,051	\$16,132,399	5.81%
BlackRock MidCap Idx - Collective M	03cff2	3.32%	\$7,719,246	\$1,608,392	\$9,327,638	3.36%
T. Rowe Price Mid-Cap Growth I	rptix	0.00%	\$0	\$6,804,761	\$6,804,761	2.45%
Hennessy Focus Institutional	hfcix	2.06%	\$4,804,102	(\$4,804,102)	\$0	0.00%
US Small Cap		4.50%	\$10,460,272	\$1,902,758	\$12,363,030	4.45%
BlackRock Russell 2000 Index Coll M	03cff3	1.60%	\$3,712,450	\$631,987	\$4,344,438	1.56%
Nicholas Limited Edition I	nclex	2.39%	\$5,552,562	\$853,398	\$6,405,959	2.31%
Janus Henderson Small Cap Value N	jdsnx	0.51%	\$1,195,260	\$417,373	\$1,612,633	0.58%
Foreign		5.76%	\$13,403,912	\$3,106,364	\$16,510,275	5.94%
BlackRock EAFE Equity Index Coll T	10cff5	1.34%	\$3,127,893	\$1,079,728	\$4,207,621	1.51%
Ivy International Core Equity N	iincx	3.62%	\$8,413,438	\$1,599,697	\$10,013,135	3.60%
Invesco Oppenheimer Developing Mkts R6	odvix	0.80%	\$1,862,580	\$426,939	\$2,289,519	0.82%
Specialty		2.66%	\$6,185,953	\$507,441	\$6,693,393	2.41%
Fidelity Advisor Real Estate Income I	frirx	0.40%	\$941,021	\$1,053,845	\$1,994,866	0.72%
Franklin Utilities R6	fufrx	1.42%	\$3,303,158	\$1,395,369	\$4,698,527	1.69%
Oakmark Equity And Income Investor	oakbx	0.83%	\$1,941,773	(\$1,941,773)	\$0	0.00%
Fixed Income		31.58%	\$73,483,152	\$4,283,279	\$77,766,431	27.99%
BlackRock US Debt Index Fund Coll W	04cff4	2.00%	\$4,658,706	\$536,069	\$5,194,775	1.87%
Templeton Global Bond R6	fbnrx	0.73%	\$1,697,007	\$420,390	\$2,117,397	0.76%
Virtus Seix Total Return Bond R6	samzx	1.64%	\$3,821,062	(\$3,821,062)	\$0	0.00%
Metropolitan West Total Return Bd Plan	mwtsx	0.00%	\$0	\$5,297,627	\$5,297,627	1.91%
Fresno County Stable Value	fressv	27.21%	\$63,306,377	\$1,850,255	\$65,156,632	23.45%
Target Date Funds		10.08%	\$23,448,291	\$11,470,426	\$34,918,717	12.57%
Great-West Lifetime 2015 Trust	grwl15	1.35%	\$3,145,342	\$1,211,530	\$4,356,872	1.57%
Great-West Lifetime 2020 Trust	grwl20	0.00%	\$0	\$3,129	\$3,129	0.00%
Great-West Lifetime 2025 Trust	grwl25	3.34%	\$7,762,368	\$3,966,330	\$11,728,698	4.22%
Great-West Lifetime 2030 Trust	grwl30	0.00%	\$0	\$371,751	\$371,751	0.13%
Great-West Lifetime 2035 Trust	grwl35	2.29%	\$5,334,206	\$1,903,036	\$7,237,242	2.60%
Great-West Lifetime 2040 Trust	grwl40	0.00%	\$0	\$1,025	\$1,025	0.00%
Great-West Lifetime 2045 Trust	grwl45	2.04%	\$4,746,278	\$2,258,671	\$7,004,948	2.52%
Great-West Lifetime 2050 Trust	grwl50	0.00%	\$0	\$86	\$86	0.00%
Great-West Lifetime 2055 Trust	grwl55	1.06%	\$2,460,098	\$1,754,867	\$4,214,966	1.52%
Total		100.0%	\$232,681,220	\$45,167,284	\$277,848,504	100.0%



Investment Summary As of 12/31/2019

					Equ	uities	;			F	ixed	Inco	me		quid		_	4la a										
Passively-M	anaged and Cash Funds			US	;	F	orei	gn		ι	US		Fo	reigr	Li		O	ther										
	Investment	Ticker	L	М	s	L	s	E	1	s	Т	Υ	Н	U	С	R	С	Α	U	Ехр	Qtr	YTD	1 Yr	2 Yr	3 Yr	4 Yr	5 Yr	10 Yr
	BlackRock Equity Index - Collective M	02cff1	100																	0.02	9.07	31.54	31.54	12.19	15.35	14.50	11.77	13.64
	BlackRock MidCap Idx - Collective M	03cff2		100	)															0.03	7.08	26.23	26.23	6.01	9.24	11.88	8.87	12.67
	BlackRock Russell 2000 Index Coll M	03cff3			100															0.03	9.97	30.18	30.18	7.69	10.05	12.84	9.21	12.45
	BlackRock EAFE Equity Index Coll T	10cff5				100														0.10	8.21	22.49	22.49	2.97	9.95	7.94	6.18	5.81
	BlackRock US Debt Index Fund Coll W	04cff4							100											0.04	0.18	8.77	8.77	4.32	4.09	3.75	3.16	
	Fresno County Stable Value	fressv													100					0.34	0.41	2.13	2.13	2.10	2.06	2.07	2.09	2.38

#### **Actively-Managed Funds**

Style	Investment	Ticker	L	М	s	L	S	E	1	S	Т	Y	Н	U	С	R	С	Α	U	Ехр	Qtr	YTD	1 Yr	2 Yr	3 Yr	4 Yr	5 Yr	10 Yr
Income	Columbia Dividend Income Inst3	CDDYX	92	3		2									3					0.58	6.64	28.33	28.33	10.83	14.11	13.99	11.23	12.78
Growth	Alger Spectra Z	ASPZX	88	5		1		5											1	0.94	9.84	32.61	32.61	14.82	20.12	14.79	13.27	14.71
Utilities	Franklin Utilities R6	FUFRX	69	23	3	4									1					0.50	0.26	27.10	27.10	14.38	13.20	14.41	9.73	11.85
Growth	T. Rowe Price Mid-Cap Growth I	RPTIX	35	51	4	2		1							6				1	0.62	6.67	31.69	31.69	13.66	17.33	14.51	12.88	15.13
Growth	Nicholas Limited Edition I	NCLEX		32	57	2	4								5					0.86	7.59	27.38	27.38	12.31	14.79	14.18	10.78	13.33
Blend	Janus Henderson Small Cap Value N	JDSNX		38	53	2	2								4	1				0.68	7.00	26.30	26.30	4.85	7.47	11.96	8.93	10.36
Global Blend	Ivy International Core Equity N	IINCX	6	1		74	1	7	2						6		1		2	0.79	6.70	19.03	19.03	-0.92	6.57	5.35	4.15	5.51
Emerging Gr	Invesco Oppenheimer Developing Mkts R6	ODVIX	1			24		64							5				6	0.83	11.88	24.53	24.53	4.81	14.13	12.40	6.63	6.12
Intermediate	Metropolitan West Total Return Bd Plan	MWTSX							77	9	3	5		3	3					0.37	0.28	9.23	9.23	4.66	4.27	3.84	3.11	4.96
Real Estate	Fidelity Advisor Real Estate Income I	FRIRX	6	8	7				6	1		28		1	8	9		24	2	0.75	1.41	17.90	17.90	8.24	7.94	8.50	7.13	9.37
Global Bond	Templeton Global Bond R6	FBNRX							8	7		4	43	15	23					0.57	1.60	1.01	1.01	1.29	1.79	3.01	1.59	3.71



Investment Summary As of 12/31/2019

			Equities		Fixed Income		quid		Ot	her																		
Target-Date	Funds			US		F	oreig	gn		L	JS		Fo	reign	ij		Οί	ilei										
Style	Investment	Ticker	L	М	s	L	s	E	1	s	т	Υ	Н	U	С	R	С	Α	U	Ехр	Qtr	YTD	1 Yr	2 Yr	3 Yr	4 Yr	5 Yr	10 Yr
Target Date	Great-West Lifetime 2015 Trust	GRWL15	17	8	4	10		3	20	8	13	5	5		4	3				0.40	3.49	15.57	15.57	5.65	7.74	7.81	6.00	
Target Date	Great-West Lifetime 2020 Trust	GRWL20	19	8	5	12		4	21	6	9	5	5		3	3				0.40	3.88	16.87	16.87	6.00	8.42			
Target Date	Great-West Lifetime 2025 Trust	GRWL25	22	9	6	14		5	19	5	6	5	4		2	3				0.40	4.56	18.44	18.44	6.35	9.25	9.18	7.07	
Target Date	Great-West Lifetime 2030 Trust	GRWL30	25	11	7	17		6	16	3	4	4	3		1	3				0.41	5.32	20.44	20.44	6.45	9.94			
Target Date	Great-West Lifetime 2035 Trust	GRWL35	29	12	8	21		7	11	1	2	2	2		1	4				0.41	6.22	22.51	22.51	7.21	11.12	10.88	8.35	
Target Date	Great-West Lifetime 2040 Trust	GRWL40	30	13	10	23		9	8	1		2	1			3				0.41	6.97	23.99	23.99	6.90	11.37			
Target Date	Great-West Lifetime 2045 Trust	GRWL45	31	13	10	24		10	6			1	1			4				0.41	7.39	24.80	24.80	7.53	11.98	11.59	8.86	
Target Date	Great-West Lifetime 2050 Trust	GRWL50	30	13	11	25		10	5			1	1			4				0.41	7.50	25.00	25.00	6.82	11.58			
Target Date	Great-West Lifetime 2055 Trust	GRWL55	29	13	11	25		11	5			1	1			4				0.42	7.64	24.96	24.96	7.34	12.00	11.60	8.82	



Fund Policy Compliance As of 12/31/2019

CALCULATION METHODOLOGY OF OVERALL FUND

Fund Compliance Methodology

Factor	Weight	Explanation		Score Calculation	
RETURNS Summary compliance report shows the average peer group quartile rank for all time periods (no credit for bottom quartile performance)	40% Overall	Absolute Peer Group Perc 3,5,10 Year Peric		Proportional Score Ranks in the top 75% of Peer Group	No Score Ranks in the bottom 25% of Peer Group
RISK ADJUSTED RETURNS  Summary compliance report shows the average peer group quartile rank for all time periods (no credit for bottom quartile performance)	20% Overall	Sharpe   Peer Group Perc 3,5,10 Year Peric	centile Rankings:	Proportional Score Ranks in top 75% of Peer Group	No Score Ranks in bottom 25% of Peer Group
RISK Summary compliance report shows the average peer group		Pee	andard Deviation er Group Percentile Rankings: ,10 Year Periods	Proportional Score Ranks in top 75% of Peer Group	No Score Ranks in bottom 25% of Peer Group
quartile rank for all time periods (no credit for bottom quartile performance)	30% Overall	Pee	oside/Downside Capture er Group Percentile Rankings: ,10 Year Periods	Proportional Score Ranks in top 75% of Peer Group	No Score Ranks in bottom 25% of Peer Group
OTHER Fund expense quartile rank			cpense Ratio	Proportional Score Ranks in top 75% of Peer Group	No Score Ranks in bottom 25% of Peer Group
anager tenure is greater than 3 years	10% Overall	, ,	verage Tenure  mber of years	Full Score  Manager Tenure  more than 3 years	No Score  Manager Tenure less than 3 years

For peer group rankings, a rank of 1-50 indicates the manager performed favorably and ranked in the top half of its peer group for that metric. For example: when measuring risk, a rank of 1 would mean the manager had a very low standard deviation compared to its peer group, whereas when measuring return, a rank of 1 would mean the manager had a very high return compared to its peer group.

Fund Policy Compliance As of 12/31/2019

Summary of Fund Compliance

#### **Passively-Managed and Cash Funds**

Туре	Assets %	Fund Name	Ticker
LC Index	18.40%	BlackRock Equity Index - Collective M	02cff1
MC Index	3.36%	BlackRock MidCap Idx - Collective M	03cff2
SC Index	1.56%	BlackRock Russell 2000 Index Coll M	03cff3
Gl Index	1.51%	BlackRock EAFE Equity Index Coll T	10cff5
TB Index	1.87%	BlackRock US Debt Index Fund Coll W	04cff4
Stable Value	23.45%	Fresno County Stable Value	fressv

#### **Actively-Managed Funds**

								_
Status	Assets %	Fund Name	Ticker	Return (40%)	Risk Adjusted Return (20%	Risk (30%)	Expense (5%)	Tenure (5%)
Pass	5.49%	Columbia Dividend Income Inst3	CDDYX					
Pass	16.94%	Alger Spectra Z	ASPZX			0		
Pass	1.69%	Franklin Utilities R6	FUFRX			0		
Pass	2.45%	T. Rowe Price Mid-Cap Growth I	RPTIX					
Pass	2.31%	Nicholas Limited Edition I	NCLEX					
Pass	0.58%	Janus Henderson Small Cap Value N	JDSNX					
o Be Removed	3.60%	Ivy International Core Equity N	IINCX	$\bigcirc$	$\bigcirc$	0		
Pass	0.82%	Invesco Oppenheimer Developing Mkts R6	ODVIX					
Pass	1.91%	Metropolitan West Total Return Bd Plan	MWTSX					
Pass	0.72%	Fidelity Advisor Real Estate Income I	FRIRX	0				
To Be Removed	0.76%	Templeton Global Bond R6	FBNRX	0	0	0		
arget-Date	Funds					Unde	rperforming (	Outperformin

Underperforming ◀ ○ ○

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#### **Target-Date Funds**

Status	Assets %	Fund Name	Ticker	Return (40%)	Risk Adjusted Return (20%	Risk (30%)	Expense (5%)	Tenure (5%)
Pass	1.57%	Great-West Lifetime 2015 Trust	GRWL15					
Pass	0.00%	Great-West Lifetime 2020 Trust	GRWL20					<u> </u>
Pass	4.22%	Great-West Lifetime 2025 Trust	GRWL25					
Pass	0.13%	Great-West Lifetime 2030 Trust	GRWL30					0
Pass	2.60%	Great-West Lifetime 2035 Trust	GRWL35					
Pass	0.00%	Great-West Lifetime 2040 Trust	GRWL40					0
Pass	2.52%	Great-West Lifetime 2045 Trust	GRWL45					
Pass	0.00%	Great-West Lifetime 2050 Trust	GRWL50					$\bigcirc$
Pass	1.52%	Great-West Lifetime 2055 Trust	GRWL55					

Fund Policy Compliance As of 12/31/2019

#### **Passively-Managed and Cash Funds**

Type of Fund	Assets %	Ticker	Fund Name		Return vs r Group (4			Adjusted I harpe (20		Stan	dard Devi	ation		Risk (30% Jp Captur		Do	wn Captı	ıre	Other Expense	(10%) Tenure
				3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	Peer Rank %	Avg Yrs
LC Index	18.40%	02cff1	BlackRock Equity Index - Collective M	13	6	4	20	11	6	42	40	35	12	14	25	39	31	23	2	5
MC Index	3.36%	03cff2	BlackRock MidCap Idx - Collective M	49	23	12	56	23	17	66	64	62	16	10	12	75	65	67	1	5
SC Index	1.56%	03cff3	BlackRock Russell 2000 Index Coll M	10	13	17	11	17	28	40	57	64	19	10	10	29	54	71	1	5
GI Index	1.51%	10cff5	BlackRock EAFE Equity Index Coll T	27	19	24	18	18	24	19	46	49	49	33	27	26	35	47	5	5
TB Index	1.87%	04cff4	BlackRock US Debt Index Fund Coll W	1	1		8	18		83	82		4	7		41	50		1	5
table Valu	23.45%	fressv	Fresno County Stable Value	1	1	1	1	1	1	12	3	22	1	1	1	n/a	1	1	40	6

### **Actively-Managed Funds**

Overall Fund	Assets % Ticker Fund Name		Return vs Peer Group (40%)		Risk Adjusted Return Sharpe (20%)		Standard Deviation				Risk (30% Jp Captur		Do	wn Captı	ure	Other Expense	(10%) Tenure			
Score				3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	Peer Rank %	Avg Yrs
9	5.49%	CDDYX	Columbia Dividend Income Inst3	2	1	5	2	1	2	14	13	10	43	55	78	9	8	9	16	11
6	16.94%	ASPZX	Alger Spectra Z	32	35	17	38	39	25	70	69	59	21	20	15	70	74	64	46	10
7	1.69%	FUFRX	Franklin Utilities R6	37	11	20	57	23	13	87	79	37	11	12	25	68	68	39	15	16
8	2.45%	RPTIX	T. Rowe Price Mid-Cap Growth I	37	17	9	16	9	6	9	8	13	62	51	44	19	11	13	6	28
7	2.31%	NCLEX	Nicholas Limited Edition I	45	35	42	11	9	4	1	1	2	85	88	90	2	3	5	16	15
8	0.58%	JDSNX	Janus Henderson Small Cap Value N	6	5	40	4	3	2	3	3	3	88	85	92	2	3	2	9	7
3	3.60%	IINCX	Ivy International Core Equity N	91	79	37	93	81	36	82	79	59	72	52	39	88	80	45	31	8
8	0.82%	ODVIX	Invesco Oppenheimer Developing Mkts R6	15	23	7	9	17	9	33	37	28	45	57	58	14	22	18	12	13
7	1.91%	MWTSX	Metropolitan West Total Return Bd Plan	26	40	8	45	37	8	73	36	55	23	50	14	52	36	18	12	21
6	0.72%	FRIRX	Fidelity Advisor Real Estate Income I	52	36	90	4	1	1	6	2	2	93	94	97	7	4	1	18	9
4	0.76%	FBNRX	Templeton Global Bond R6	96	70	30	97	78	52	91	86	91	98	97	93	1	1	1	14	10

#### **Target-Date Funds**

Overall Fund	Assets %	Ticker	Fund Name		Return ve			Adjusted F harpe (20°		Stand	dard Devi	iation		Risk (30%) Ip Capture		Do	wn Captu	re	Other Expense	(10%) Tenure
Score				3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	Peer Rank %	Avg Yrs
8	1.57%	GRWL15	Great-West Lifetime 2015 Trust	23	18		36	2		45	39		32	36		45	23		26	5
7	0.00%	GRWL20	Great-West Lifetime 2020 Trust	16		-	30		-	64			26			59			18	
8	4.22%	GRWL25	Great-West Lifetime 2025 Trust	23	9		21	3		44	30		34	37		37	23		20	5
6	0.13%	GRWL30	Great-West Lifetime 2030 Trust	33		_	29		-	43			52			38			19	
8	2.60%	GRWL35	Great-West Lifetime 2035 Trust	19	13		20	3		45	33		33	37		29	18		20	5
6	0.00%	GRWL40	Great-West Lifetime 2040 Trust	27			27			51			37			43			19	
8	2.52%	GRWL45	Great-West Lifetime 2045 Trust	19	9		19	9		49	45		26	27		38	30		19	5
6	0.00%	GRWL50	Great-West Lifetime 2050 Trust	33			31			46			46			42			18	
8	1.52%	GRWL55	Great-West Lifetime 2055 Trust	24	13		23	13		53	43		29	29		42	32		19	5

Fund Policy Compliance As of 12/31/2019

All data except for 'Tenure - Average Years' are listed as a peer rank percentage

All Funds remain in compliance with Investment Policy and no action need be taken other than indicated in the Fund Compliance Commentary section of this report.

Northwest Capital Management, Inc.

02/03/2020

Trustee / Committee Member

This report, along with more detailed performance data on Plan Investment

Options, was reviewed by the Plan's Trustee and/or Investment Committee.

Date

#### BlackRock Equity Index - Collective M (02cff1)

Fund Type: LC Index

US Large Cap

The fund seeks to replicate the performance of U.S. Large Cap Stocks

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
02cff1	9.07%	31.54%	15.35%	11.77%	13.64%
S&P 500 TR USD	9.08%	31.50%	15.28%	11.70%	13.56%
Out/(Under) Performing	-0.01%	0.04%	0.07%	0.07%	0.07%
Peer Group Ranking	28	20	13	6	4

#### BlackRock MidCap Idx - Collective M (03cff2)

Fund Type: MC Index

US Mid Cap

The fund seeks to replicate the performance of U.S. Mid Cap Stocks

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
03cff2	7.08%	26.23%	9.24%	8.87%	12.67%
S&P MidCap 400 TR	7.07%	26.21%	9.26%	9.03%	12.72%
Out/(Under) Performing	0.01%	0.02%	-0.02%	-0.15%	-0.05%
Peer Group Ranking	37	55	49	23	12

#### BlackRock Russell 2000 Index Coll M (03cff3)

Fund Type: SC Index

**US Small Cap** 

The fund seeks to replicate the performance of U.S. Small Cap Stocks

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
03cff3	9.97%	30.18%	10.05%	9.21%	12.45%
Russell 2000 TR USD	9.94%	25.53%	8.59%	8.23%	11.83%
Out/(Under) Performing	0.04%	4.65%	1.46%	0.99%	0.63%
Peer Group Ranking	15	6	10	13	17

#### BlackRock EAFE Equity Index Coll T (10cff5)

Fund Type: Gl Index

Frgn Develpd Large Cap

The fund seeks to replicate performance of Foreign stock represented by the

MSCI EAFE Index

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
10cff5	8.21%	22.49%	9.95%	6.18%	5.81%
MSCI ACWI Ex USA NR USD	8.92%	21.50%	9.86%	5.50%	4.97%
Out/(Under) Performing	-0.71%	0.99%	0.09%	0.67%	0.85%
Peer Group Ranking	65	41	27	19	24

#### BlackRock US Debt Index Fund Coll W (04cff4)

Fund Type: TB Index

**US Intermed Duration** 

The fund seeks to replicate the performance of the U.S. Bond Market

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
04cff4	0.18%	8.77%	4.09%	3.16%	
BBgBarc US Govt Interm TR USD	0.02%	5.21%	2.57%	1.99%	2.38%
Out/(Under) Performing	0.16%	3.56%	1.52%	1.18%	
Peer Group Ranking	31	1	1	1	

#### Fresno County Stable Value (fressv)

Fund Type: Stable Value

Liquid Assets

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
fressv	0.41%	2.13%	2.06%	2.09%	2.38%
ICE BofAML 0-3 M US Trsy Bill TR USD	0.44%	2.22%	1.62%	1.02%	0.54%
Out/(Under) Performing	-0.03%	-0.09%	0.45%	1.07%	1.84%
Peer Group Ranking	23	11	1	1	1

#### Columbia Dividend Income Inst3 (CDDYX)

Fund Score: 9 (Status: Pass)

US Large Cap

The investment seeks total return, consisting of current income and capital appreciation.

The fund invests at least 80% of its net assets (including the amount of any borrowings for investment purposes) in a diversified portfolio of income-producing (dividend-paying) equity securities, which will consist primarily of common stocks but also may include preferred stocks and convertible securities. It invests principally in securities of companies believed to be undervalued but also may invest in securities of companies believed to have the potential for long-term growth. The fund may invest in companies that have market capitalizations of any size.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
CDDYX	6.64%	28.33%	14.11%	11.23%	12.78%
S&P 500 Value TR USD	9.94%	31.92%	11.48%	9.52%	12.16%
Out/(Under) Performing	-3.30%	-3.60%	2.63%	1.71%	0.63%
Peer Group Ranking	63	17	2	1	5

Columbia Dividend Income returned 6.6% in Q4 2019, compared to 9.9% for its benchmark (S&P 500 Value). For the year, the fund returned 28.3%, while the benchmark posted a 31.9% return. Relative to the benchmark, technology was the biggest detractor due to an underweight in Apple. Apple surged in 2019 due to the success of the wearables category (e.g., AirPods, Apple Watch, Beats headphones). Overweight positions in IBM and Cisco Systems contributed to relative underperformance. Additionally, the fund's position in Baxter International detracted from relative performance. Baxter, an American health care company, is facing challenges following the discovery of an accounting error dating back to 2014, which has prompted an internal investigation. In the Financials sector, JPMorgan Chase and Bank of America were solid contributors, both benefiting from the Fed holding interest rates steady at its meeting in December. Looking forward, management plans to maintain focus on companies with strong free cash flow and balance sheet strength. The fund currently scores a 9 under our methodology, and its risk-adjusted returns rank in the top decile over the trailing three-, five- and ten-year periods.

#### Alger Spectra Z (ASPZX)

Fund Score: 6 (Status: Pass)

**US Large Cap** 

The investment seeks long-term capital appreciation.

The fund invests primarily in the equity securities of companies of any size that the manager believes demonstrate promising growth potential. Equity securities include common or preferred stocks that are listed on U.S. or foreign exchanges. It may invest a significant portion of its assets in securities of companies conducting business within a single sector, including the information technology, consumer discretionary, and health care sectors.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
ASPZX	9.84%	32.61%	20.12%	13.27%	14.71%
S&P 500 Growth TR USD	8.31%	31.15%	18.67%	13.52%	14.78%
Out/(Under) Performing	1.52%	1.47%	1.45%	-0.25%	-0.07%
Peer Group Ranking	41	47	32	35	17

Alger Spectra returned 9.8% in Q4 2019 compared to 8.3% for its benchmark (S&P 500 Growth). For the year, the fund returned 32.6% compared to 31.1% for the benchmark. Alger's stock selection in Technology stocks like Apple, Microsoft, and Alibaba boosted relative performance for the quarter. Alger's overweight positions in Technology and Consumer Discretionary sectors also aided to performance. The fund's co-managers, Patrick Kelly and Ankur Crawford, continue to shift their strategy to more large- and mega-cap companies. The fund currently scores a 6 under our methodology. Its returns rank in the top half relative to peers for the trailing three- and five-year periods, and in the top quartile for the trailing ten-year period.

#### Franklin Utilities R6 (FUFRX)

Fund Score: 7 (Status: Pass)

US Large Cap F

The investment seeks capital appreciation and current income. The fund normally invests at least 80% of its net assets in the securities of public utilities companies. These are companies that provide electricity, natural gas, water, and communications services to the public and companies that provide services to public utilities companies. It concentrates (invests more than 25% of its total assets) in companies operating in the utilities industry. The fund invests primarily in equity securities, which consist mainly of common stocks.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
FUFRX	0.26%	27.10%	13.20%	9.73%	11.85%
MSCI World/Utilities NR USD	2.06%	22.53%	12.40%	7.04%	5.93%
Out/(Under) Performing	-1.80%	4.57%	0.80%	2.69%	5.92%
Peer Group Ranking	75	12	37	11	20

#### T. Rowe Price Mid-Cap Growth I (RPTIX)

Fund Score: 8 (Status: Pass)

US Mid Cap

The investment seeks long-term capital appreciation.

The fund normally invests at least 80% of its net assets (including any borrowings for investment purposes) in a diversified portfolio of common stocks of mid-cap companies whose earnings T. Rowe Price expects to grow at a faster rate than the average company. The advisor defines mid-cap companies as those whose market capitalization falls within the range of either the S&P MidCap 400 Index or the Russell Midcap Growth Index. While most assets will typically be invested in U.S. common stocks, the fund may invest in foreign stocks in keeping with the fund's objectives.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
RPTIX	6.67%	31.69%	17.33%	12.88%	15.13%
S&P MidCap 400 Growth TR USD	6.73%	26.28%	10.73%	9.72%	13.16%
Out/(Under) Performing	-0.06%	5.42%	6.60%	3.16%	1.96%
Peer Group Ranking	71	65	37	17	9

T. Rowe Price Mid-Cap Growth returned 6.7% in Q4 2019 in line with its benchmark (S&P MidCap 400 Growth). For the year, the fund returned 31.7% compared to 26.3% for the benchmark. Security selection in Industrials and information technology were the largest detractors on relative performance. Shares of Textron, which makes Cessna business jets and Bell helicopters, underperformed amid a slower-than-expected recovery in the aerospace cycle and struggling subsidiaries. While the exuberant 4Q19 environment does not suit the valuation-sensitive, fundamentals-driven, growth-at-a-reasonable-price investment philosophy that has underpinned the Mid-Cap Growth strategy since its inception, Management believes that their approach to growth investing will continue to reward investors in the long run. The fund currently scores an 8 under our methodology. Its risk-adjusted returns rank in the top quartile relative to peers for the trailing three-year period, and in the top decile for the trailing five-and ten-year periods.

#### **Nicholas Limited Edition I (NCLEX)**

Fund Score: 7 (Status: Pass)

US Small Cap

The investment seeks to increase the value of the investment over the long-term. The fund primarily invests in common stocks of domestic corporations with small- and medium-sized market capitalizations believed to have growth potential. The advisor believes a company's annual sales volume and market capitalization are the factors most illustrative of a company's size. The advisor generally considers companies with market capitalizations up to \$3 billion as "small", between \$3 billion and \$25 billion as "medium," and greater than \$25 billion as "large."

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
NCLEX	7.59%	27.38%	14.79%	10.78%	13.33%
Russell 2000 Growth TR USD	11.40%	28.50%	12.50%	9.35%	13.01%
Out/(Under) Performing	-3.81%	-1.12%	2.29%	1.44%	0.32%
Peer Group Ranking	76	53	45	35	42

Nicholas Limited Edition returned 7.6% in Q4 2019, compared to 11.4% for its benchmark (Russell 2000 Growth). Year-to-date, the fund returned 27.4%, underperforming its benchmark which returned 28.5%. Overweight positions in the Industrials and Technology sectors were the primary tailwind on Q4 performance. Looking ahead, the fund's overall sector positioning remains largely unchanged. Management tends not to focus their decisions on short-term market swings but instead on preserving gains and minimizing losses using long-term, fundamental valuation techniques. Management remains confident in their bottom-up, fundamental analysis approach. The fund currently scores a 7 under our methodology, and its risk-adjusted returns rank in the top quartile over the three-, five-, and ten-year periods.

#### Janus Henderson Small Cap Value N (JDSNX)

Fund Score: 8 (Status: Pass)

**US Small Cap** 

The investment seeks capital appreciation.

The fund pursues its investment objective by investing primarily in the common stocks of small companies whose stock prices are believed to be undervalued by the fund's portfolio managers. It invests, under normal circumstances, at least 80% of its net assets (plus any borrowings for investment purposes) in equity securities of small companies whose market capitalization, at the time of initial purchase, is less than the 12-month average of the maximum market capitalization for companies included in the Russell 2000 Value Index. The fund may invest up to 20% of its net assets in cash or similar investments.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
JDSNX	7.00%	26.30%	7.47%	8.93%	10.36%
Russell 2000 Value TR USD	8.49%	22.39%	4.77%	6.99%	10.56%
Out/(Under) Performing	-1.48%	3.91%	2.70%	1.94%	-0.20%
Peer Group Ranking	74	16	6	5	40

#### Ivy International Core Equity N (IINCX)

Fund Score: 3 (Status: To Be Removed)

Frgn Develpd Large Cap

The investment seeks to provide capital growth and appreciation. The fund invests, under normal circumstances, at least 80% of its net assets in equity securities of companies primarily located in, or principally traded in, developed European and Asian/Pacific Basin markets. In seeking to enhance potential return, it also may invest in issuers located or doing business in emerging market countries. The fund may invest up to 100% of its total assets in foreign securities.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
IINCX	6.70%	19.03%	6.57%	4.15%	5.51%
MSCI ACWI Ex USA NR USD	8.92%	21.50%	9.86%	5.50%	4.97%
Out/(Under) Performing	-2.22%	-2.47%	-3.30%	-1.35%	0.55%
Peer Group Ranking	91	82	91	79	37

Ivy International Core returned 6.7% in Q4 2019, compared to 8.9% for its benchmark (MSCI ACWI ex USA). For the year, the fund returned 19.0%, while its benchmark returned 21.5%. Underperformance for the Fund was largely driven by poor stock selection in the Consumer Discretionary and Information Technology sectors as well as the Fund's relatively large cash allocation in a rising market. Of note, top relative detractors to performance included Subaru Corp., Zozo, Inc. and Newcrest Mining Ltd. Management believes Subaru, a Japanese auto company, is still well positioned looking forward as they expect their current product cycle to be successful. Management continues to believe there is opportunity in developed international markets. They believe valuations remain attractive, particularly in the companies they own, and growth prospects are brightening. The fund's score dropped to a 3 under our methodology and ranks in the bottom quartile based off risk-adjusted returns over the trailing three- and five-year periods. As such, the fund is listed as To Be Removed and we are recommending that the fund be removed from the lineup.

#### Invesco Oppenheimer Developing Mkts R6 (ODVIX)

Fund Score: 8 (Status: Pass)

Frgn Emergng Markets

The investment seeks capital appreciation.

The fund mainly invests in common stocks of issuers in developing and emerging markets throughout the world and at times it may invest up to 100% of its total assets in foreign securities. Under normal market conditions, it will invest at least 80% of its net assets, plus borrowings for investment purposes, in equity securities of issuers whose principal activities are in a developing market, i.e. are in a developing market or are economically tied to a developing market country, and in derivatives and other instruments that have economic characteristics similar to such securities.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
ODVIX	11.88%	24.53%	14.13%	6.63%	6.12%
MSCI EM NR USD	11.84%	18.43%	11.58%	5.62%	3.68%
Out/(Under) Performing	0.04%	6.10%	2.55%	1.01%	2.44%
Peer Group Ranking	28	24	15	23	7

Oppenheimer Developing Markets returned 11.9% in Q4 2019 compared to 11.8% for its benchmark (MSCI Emerging Markets). In 2019, the fund returned 24.5% compared to 18.4% for the benchmark. The fund was underweight in the Technology sector but benefited from its position in Alibaba, which had a strong quarter due to the growth in cloud computing. The fund's strategy of capturing emerging market growth through both revenue exposure and/or domicile has contributed to the fund's success. Despite missing out on direct gains in China, the fund's positions in developed markets such as France, Hong Kong, and Italy bolstered performance. The fund currently scores an 8 under our methodology. Its risk-adjusted returns rank in the top quartile relative to peers for the trailing three-, five-, and ten-year periods.

#### Metropolitan West Total Return Bd Plan (MWTSX)

Fund Score: 7 (Status: Pass)

**US Intermed Duration** 

The investment seeks to maximize long-term total return.

The fund pursues its objective by investing, under normal circumstances, at least 80% of its net assets in investment grade fixed income securities or unrated securities that are determined by the Adviser to be of comparable quality. Up to 20% of the fund's net assets may be invested in securities rated below investment grade. The fund also invests at least 80% of its net assets plus borrowings for investment purposes in fixed income securities it regards as bonds.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
MWTSX	0.28%	9.23%	4.27%	3.11%	4.96%
BBgBarc US Agg Bond TR USD	0.18%	8.73%	4.04%	3.05%	3.75%
Out/(Under) Performing	0.10%	0.50%	0.24%	0.06%	1.21%
Peer Group Ranking	44	37	26	40	8

The MetWest Total Return Bond Fund gained 0.3% in the fourth quarter of 2019, performing largely in line with the Bloomberg Barclays U.S. Aggregate Index, and 9.2% for the year, roughly 50 bps ahead of the index. The fund benefited from sector allocation and security selection within the corporate credit space. The fund's emphasis on Consumer Non-Cyclicals, Communications, and Finance companies further boosted performance. The fund's duration position remains roughly neutral relative to the benchmark since the Fed is unlikely to raise rates anytime soon. The fund maintains its yield advantage versus the benchmark via overweight positioning to defensive corporate credits and securitized sectors rather than U.S. Treasuries. The fund scores a 7 under our scoring methodology and performance ranks in the top half relative to peers over the trailing three-, five- and ten-year periods.

#### Fidelity Advisor Real Estate Income I (FRIRX)

Fund Score: 6 (Status: Pass)

**REIT** 

The investment seeks higher than average income; and capital growth is the secondary objective.

The fund normally invests primarily in preferred and common stocks of REITs; debt securities of real estate entities; and commercial and other mortgage-backed securities, with an emphasis on lower-quality debt securities (those of less than investment-grade quality, also referred to as high yield debt securities or junk bonds). It invests at least 80% of assets in securities of companies principally engaged in the real estate industry and other real estate related investments. The fund invests in domestic and foreign issuers.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
FRIRX	1.41%	17.90%	7.94%	7.13%	9.37%
FTSE Nareit Equity REITs TR USD	-0.76%	25.99%	7.97%	7.11%	11.89%
Out/(Under) Performing	2.17%	-8.09%	-0.03%	0.02%	-2.52%
Peer Group Ranking	16	90	52	36	90

Fidelity Advisor Real Estate Income returned 1.4% in Q4 2019, compared to -0.8% for its benchmark (FTSE NAREIT Equity REITs Index). Year-to-date, the fund returned 17.9%, underperforming its benchmark which returned 26.0%. Security selection among real estate preferred stocks and common stocks contributed to the fund's performance this quarter. Cash represented about 8% of the portfolio this quarter, which has detracted from relative performance for the year, due to the strong market environment. The fund's notable cash stake reflects management's desire to pursue investment opportunities as they arise. Moving forward, management maintains confidence in their fundamental research-based approach. Consistent with their overall strategy, management seeks to boost returns through credit risk based on fundamental research, rather than interest rate risk.

Management is currently looking to pockets of opportunity among health care property stocks and mortgage REITs. The fund scores a 6 under our methodology, and its risk-adjusted returns rank in the top decile over the trailing three-, five- and ten-year periods.

#### **Templeton Global Bond R6 (FBNRX)**

Fund Score: 4 (Status: To Be Removed)

Global Hedged

The investment seeks current income with capital appreciation and growth of income.

Under normal market conditions, the fund invests at least 80% of its net assets in "bonds." Bonds include debt obligations of any maturity, such as bonds, notes, bills and debentures. It invests predominantly in bonds issued by governments, government-related entities and government agencies located around the world. The fund may invest up to 25% of its total assets in bonds that are rated below investment grade or, if unrated determined by the investment manager to be of comparable quality. It is non-diversified.

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr	
FBNRX	1.60%	1.01%	1.79%	1.59%	3.71%	
BBgBarc Global Aggregate TR Hdg USD	-0.50%	8.22%	4.30%	3.56%	4.08%	
Out/(Under) Performing	2.10%	-7.20%	-2.51%	-1.97%	-0.38%	
Peer Group Ranking	21	96	96	70	30	

The Templeton Global Bond fund returned 1.6% for the quarter, relative to -0.5% for the Bloomberg Barclays Global Aggregate U.S. Dollar Hedged Index. Negative duration exposure to U.S. Treasuries contributed to absolute fund performance as the yield on the 10-year note rose 25 bps. Additionally, currency positions in Latin America (the Brazillian real) contributed to absolute fund performance. Looking forward, management maintains negative duration exposure to long-term US Treasuries to hedge rate risks, and they continue to pursue attractive risk-adjusted return opportunities in select Emerging Markets. Poor performance, primarily due to negative duration exposure, has dropped the fund's score to a 4 under our scoring methodology. As a result, the fund is being listed as To Be Removed.

#### **Great-West Lifetime 2015 Trust (GRWL15)**

Fund Score: 8 (Status: Pass)

Uncategorized

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
GRWL15	3.49%	15.57%	7.74%	6.00%	
DJ Target 2015 TR USD	1.76%	9.54%	5.18%	3.79%	5.07%
Out/(Under) Performing	1.73%	6.04%	2.57%	2.22%	
Peer Group Ranking	70	42	23	18	

Fund Score: 7 (Status: Pass)

Uncategorized

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
GRWL20	3.88%	16.87%	8.42%		
DJ Target 2020 TR USD	2.50%	11.98%	6.32%	4.60%	6.01%
Out/(Under) Performing	1.39%	4.89%	2.11%		
Peer Group Ranking	51	33	16		

#### **Great-West Lifetime 2025 Trust (GRWL25)**

Fund Score: 8 (Status: Pass)

Uncategorized

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
GRWL25	4.56%	18.44%	9.25%	7.07%	
DJ Target 2025 TR USD	3.59%	14.38%	7.43%	5.46%	7.01%
Out/(Under) Performing	0.96%	4.07%	1.82%	1.61%	
Peer Group Ranking	65	45	23	9	

#### **Great-West Lifetime 2030 Trust (GRWL30)**

Fund Score: 6 (Status: Pass)

Uncategorized

Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
GRWL30	5.32%	20.44%	9.94%		
DJ Target 2030 TR USD	4.66%	17.07%	8.65%	6.38%	7.98%
Out/(Under) Performing	0.66%	3.37%	1.29%		
Peer Group Ranking	64	45	33		

Great-West Lifetime 2035 Trust (Fund Score: 8 (Status: Pass)	GRWL35)	)		Uncat	egorized	Great-West Lifetime 2050 Trust Fund Score: 6 (Status: Pass)	(GRWL50)			Uncat	egorized
Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr	Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
GRWL35	6.22%	22.51%	11.12%	8.35%		GRWL50	7.50%	25.00%	11.58%		
DJ Target 2035 TR USD	5.71%		9.68%	7.09%	8.76%	DJ Target 2050 TR USD	7.83%	24.68%	11.44%	8.30%	9.86%
Out/(Under) Performing	0.50%	2.82%	1.44%	1.26%		Out/(Under) Performing	-0.34%	0.32%	0.14%		
Peer Group Ranking	68	42	19	13		Peer Group Ranking	64	39	33		
Great-West Lifetime 2040 Trust (	GRWL40)					Great-West Lifetime 2055 Trust	(GRWL55)				
Fund Score: 6 (Status: Pass)	•			Uncat	egorized	Fund Score: 8 (Status: Pass)				Uncat	egorized
Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr	Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr
GRWL40	6.97%	23.99%	11.37%			GRWL55	7.64%	24.96%	12.00%	8.82%	
DJ Target 2040 TR USD	6.66%	22.03%	10.55%	7.69%	9.37%	DJ Target 2055 TR USD	7.94%	24.90%	11.48%	8.32%	9.87%
Out/(Under) Performing	0.31%	1.96%	0.82%			Out/(Under) Performing	-0.30%	0.06%	0.52%	0.49%	
Peer Group Ranking	57	37	27			Peer Group Ranking	63	44	24	13	
Great-West Lifetime 2045 Trust (	GRWL45)										
Fund Score: 8 (Status: Pass)	•			Uncat	egorized						
Trailing Returns	1 Qtr	1 Yr	3 Yr	5 Yr	10 Yr						
GRWL45	7.39%	24.80%	11.98%	8.86%							
DJ Target 2045 TR USD	7.39%		11.15%	8.10%	9.73%						
Out/(Under) Performing	0.00%	1.08%	0.83%	0.77%							
Peer Group Ranking	64	40	19	9							

### County of Fresno 457 DC Plan

Expense Ratio Report As of 12/31/2019

### Passively-Managed and Cash Funds

			Expense	Peer		Ra	nge of Pe	er Group Ex	pense Rati	os	
	Investment	Ticker	Ratio▲	Rank	0%	0.5%	1%	1.5%	2%	2.5%	3%
51,136,343	BlackRock Equity Index - Collective M	02cff1	0.02%	2							
9,327,638	BlackRock MidCap Idx - Collective M	03cff2	0.03%	1	<b>A</b>						
4,344,438	BlackRock Russell 2000 Index Coll M	03cff3	0.03%	1							
4,207,621	BlackRock EAFE Equity Index Coll T	10cff5	0.10%	5							
5,194,775	BlackRock US Debt Index Fund Coll W	04cff4	0.04%	1	<b>A</b>						
65,156,632	Fresno County Stable Value	fressv	0.34%	40							
ctively-Mana	ged Funds	'			,						
15,253,539	Columbia Dividend Income Inst3	CDDYX	0.58%	16		<b>A</b>					
47,074,377	Alger Spectra Z	ASPZX	0.94%	46			<b>A</b>				
4,698,527	Franklin Utilities R6	FUFRX	0.50%	15							
6,804,761	T. Rowe Price Mid-Cap Growth I	RPTIX	0.62%	6		<b>A</b>					
6,405,959	Nicholas Limited Edition I	NCLEX	0.86%	16			<b>A</b>				
1,612,633	Janus Henderson Small Cap Value N	JDSNX	0.68%	9							
10,013,135	Ivy International Core Equity N	IINCX	0.79%	31							
2,289,519	Invesco Oppenheimer Developing Mkts R6	ODVIX	0.83%	12							
5,297,627	Metropolitan West Total Return Bd Plan	MWTSX	0.37%	12							
1,994,866	Fidelity Advisor Real Estate Income I	FRIRX	0.75%	18		<b>A</b>					
2,117,397	Templeton Global Bond R6	FBNRX	0.57%	14							
arget-Date F	unds			•							
4,356,872	Great-West Lifetime 2015 Trust	GRWL15	0.40%	26							
3,129	Great-West Lifetime 2020 Trust	GRWL20	0.40%	18							
11,728,698	Great-West Lifetime 2025 Trust	GRWL25	0.40%	20		<b>A</b>					
371,751	Great-West Lifetime 2030 Trust	GRWL30	0.41%	19							
7,237,242	Great-West Lifetime 2035 Trust	GRWL35	0.41%	20		<b>A</b>					
1,025	Great-West Lifetime 2040 Trust	GRWL40	0.41%	19							
7,004,948	Great-West Lifetime 2045 Trust	GRWL45	0.41%	19		<b>A</b>					
86	Great-West Lifetime 2050 Trust	GRWL50	0.41%	18							
4,214,966	Great-West Lifetime 2055 Trust	GRWL55	0.42%	19		<b>A</b>					
277,848,504		Expense Ratio Averages	0.45%	16		Weighte	d Averag	e Gross Exp	ense Ratio	0.43%	

Your Plan	Bal Weighted Avg	1st Quartile	2nd Quartile	3rd Quartile	4th Quartile
Expense Ratio	0.43%	88.5%(23)	11.5%(3)	-	_

### Investment Fund Performance Report

<b>Retirement Date</b>	Investment	3-Mo	1 Yr	2 Yr *	3 Yr *	5 Yr *	Expense Ratio
2015							
	Great-West Lifetime 2015 Trust  Morningstar Lifetime Mod 2015 TR USD  Benchmark +/-	3.49 3.57 -0.08	15.57 16.29 -0.72	5.65 5.92 -0.27	7.74 7.71 0.03	6.00 5.63 0.37	0.4
2020	201131111111111111111111111111111111111	0.00		J	0.00	0.0.	
	Great-West Lifetime 2020 Trust  Morningstar Lifetime Mod 2020 TR USD  Benchmark +/-	3.88 3.93 -0.05	16.87 17.73 -0.86	6.00 6.23 -0.23	8.42 8.37 0.05		0.4
2025							
	Great-West Lifetime 2025 Trust  Morningstar Lifetime Mod 2025 TR USD  Benchmark +/-	4.56 4.50 0.06	18.44 19.36 -0.92	6.35 6.55 -0.20	9.25 9.15 0.10	7.07 6.66 0.41	0.4
2030							
	Great-West Lifetime 2030 Trust Morningstar Lifetime Mod 2030 TR USD Benchmark +/-	5.32 5.32 0.00	20.44 21.24 -0.80	6.45 6.86 -0.41	9.94 10.01 -0.07		0.41
2035							
	Great-West Lifetime 2035 Trust  Morningstar Lifetime Mod 2035 TR USD  Benchmark +/-	6.22 6.29 -0.07	22.51 23.04 -0.53	7.21 7.08 0.13	11.12 10.77 0.35	8.35 7.82 0.53	0.41
2040							
	Great-West Lifetime 2040 Trust  Morningstar Lifetime Mod 2040 TR USD  Benchmark +/-	6.97 7.10 -0.13	23.99 24.35 -0.36	6.90 7.17 -0.27	11.37 11.25 0.12		0.41
2045							
	Great-West Lifetime 2045 Trust  Morningstar Lifetime Mod 2045 TR USD  Benchmark +/-	7.39 7.57 -0.18	24.8 24.97 -0.17	7.53 7.13 0.40	11.98 11.43 0.55	8.86 8.26 0.60	0.41
2050							
	Great-West Lifetime 2050 Trust  Morningstar Lifetime Mod 2050 TR USD  Benchmark +/-	7.5 7.73 -0.23	25.00 25.09 -0.09	6.82 7.04 -0.22	11.58 11.44 0.14		0.41
2055							
	Great-West Lifetime 2055 Trust  Morningstar Lifetime Mod 2055 TR USD  Benchmark +/-	7.64 7.78 -0.14	24.96 25.05 -0.09	7.34 6.93 0.41	12.00 11.42 0.58	8.82 8.19 0.63	0.42

<sup>\*</sup>Returns are annualized after 1 year

<sup>\*\*</sup>Great West Lifetime Trust Series replaced Great West Lifetime Trust Series II in June 2016. Return data prior to June 2016 reflects Great West Lifetime Trust Series II

<sup>\*\*\*</sup> Great West Lifetime Trust Series expense ratios were reduced to 0.43%-0.45% in Q2 2018

<sup>\*\*\*\*</sup> The following Lifetime Trusts were added in Q3 2019: 2020, 2030, 2040, 2050

**NWCM Plan Consultants** Memo

# Lifetime Income Options

D

Date	Category	Title
February 2020	Legislative Update	SECURE Act: Lifetime Income Options

## **SECURE Act: Lifetime Income Options**

safe harbor for the selection of lifetime income products, a new lifetime income portability design feature, and a new disclosure requirement. Below is a summary of the three relevant sections: The SECURE Act includes three lifetime income-related provisions. Broadly, these provisions include a

# Section 204. Fiduciary Safe Harbor for the Selection of Lifetime Income Provider

of annuity products. The safe harbor will reduce the potential liability faced when selecting a lifetime selecting an insurer for a guaranteed income contract by meeting the following requirements: obligations. Under the new safe harbor, a fiduciary will be deemed to have met the prudence standard in the contract in terms of features and benefits may also be considered, in addition to cost. Additionally, income provider. The safe harbor does not require the selection of the lowest cost contract, the value of the fiduciary is not liable for losses that may result due to an insurer's inability in the future to satisfy its Section 204 of the SECURE Act establishes a new, optional, safe harbor for the selection and purchase

reviewing the "financial capability of [an] insurer to satisfy its obligations" and determining that "at the time of the selection, the insurer is financially capable of satisfying its obligations" Engaging in an "objective, thorough, and analytical search" when selecting an annuity provider by

from the insurer, at the time of selection, confirming that the insurer can meet its financial obligations Such representations include that the insurer: A fiduciary will be deemed to have met the safe harbor requirement by obtaining written representations

- Is properly licensed;
- Has met certain State insurance requirements for the year in question, along with the previous seven years;
- Undergoes appropriate financial examination no less than once every five years; and
- Will notify the fiduciary of any changes to the above.

# Section 109. Portability of Lifetime Income Options

permits a plan provision to be added allowing a direct transfer to another employer-sponsored plan or Allowing plans to include this portability provision in their plan design is an attempt to remedy this issue. lifetime income products often encountered challenges when switching recordkeeping platforms. longer an option under the plan. Prior to the SECURE Act, plans that had allowed participants to invest in IRA. The qualified distribution must be made within 90-days following the date the investment is no lifetime income investment option is no longer available under the plan, Section 109 of the SECURE act Many lifetime income products can only be supported by select platform providers. In the event that a

**NWCM Plan Consultants** Memo

# Section 203. Disclosure Regarding Lifetime Income

provide an estimate of what the participant could receive from the plan if their benefits were paid in the one participant benefit statement issued during any 12-month period. The purpose of this disclosure is to form of an annuity. The DOL has been directed to develop a model disclosure Section 203 of the SECURE Act requires that employers include a "lifetime income disclosure" in at least

### References:

- Groom Benefits Brief. (2020, February 6). Lifetime Income Provisions Under the SECURE Act. Retrieved from https://www.groom.com/resources/lifetime-income-provisions-under-the-secure-act/
- Heagy, J. (2020, January 28). SECURE Act: Lifetime Income Options (Sections 109, 203 and 204). Retrieved from https://www.schneiderdowns.com/our-thoughts-on/secure-act-sections-109-203-204
- Krieg, T. (2019, December 23). Summary of Secure Act 2019 retirement savings law provisions. Retrieved from https://www.wipfli.com/insights/articles/hcm-secure-act-becomes-law-retirement-savings
- Text H.R.1994 116th Congress (2019-2020): Setting Every Community Up for Retirement Enhancement Act of 2019. (2019, June 3). Retrieved from https://www.congress.gov/bill/116th-congress/house-bill/1994/text

Historical Watch List As of 12/31/2019

### Current Lineup Status

Asset Class		Current Status	Placed On Watch	Asset Class		Current Status	Placed On Watch
<b>US Large Ca</b>	ар			Fixed Income			
02cff1	BlackRock Equity Index - Collective M	Pass	-	FBNRX	Templeton Global Bond R6	Watch	2019 - Q4
ASPZX	Alger Spectra Z	Pass	-	04cff4	BlackRock US Debt Index Fund Coll W	Pass	-
CDDYX	Columbia Dividend Income Inst3	Pass	-	MWTSX	Metropolitan West Total Return Bd Plan	Pass	-
<b>US Mid Cap</b>				fressv	Fresno County Stable Value	Pass	-
03cff2	BlackRock MidCap Idx - Collective M	Pass	-	<b>Target Date F</b>	- Funds		
RPTIX	T. Rowe Price Mid-Cap Growth I	Pass	-	GRWL15	Great-West Lifetime 2015 Trust	Pass	-
<b>US Small Ca</b>	ар			GRWL20	Great-West Lifetime 2020 Trust	Pass	-
03cff3	BlackRock Russell 2000 Index Coll M	Pass	-	GRWL25	Great-West Lifetime 2025 Trust	Pass	-
NCLEX	Nicholas Limited Edition I	Pass	-	GRWL30	Great-West Lifetime 2030 Trust	Pass	-
JDSNX	Janus Henderson Small Cap Value N	Pass	-	GRWL35	Great-West Lifetime 2035 Trust	Pass	-
Foreign				GRWL40	Great-West Lifetime 2040 Trust	Pass	-
10cff5	BlackRock EAFE Equity Index Coll T	Pass	-	GRWL45	Great-West Lifetime 2045 Trust	Pass	-
IINCX	Ivy International Core Equity N	Watch	2019 - Q2	GRWL50	Great-West Lifetime 2050 Trust	Pass	-
ODVIX	Invesco Oppenheimer Developing Mkts R6	Pass	-	GRWL55	Great-West Lifetime 2055 Trust	Pass	-
Specialty							
FRIRX	Fidelity Advisor Real Estate Income I	Pass	-				
FUFRX	Franklin Utilities R6	Pass	-				

		Status	Most Recent 1 Placed	Fime on Watch Removed	Previous Tir Placed	ne on Watch Removed	Previous Time on V Placed Rem	Vatch loved
FBNRX	Templeton Global Bond R6	In Plan	2019 - Q4	-	2016 - Q2	2017 - Q1		
IINCX	Ivy International Core Equity R6	In Plan	2019 - Q2	-				
FRESSV	County Of Fresno Stable Value Fund	In Plan	2017 - Q1	2018 - Q1				
GRWL15	Great-West Lifetime 2015 Trust	In Plan	2017 - Q1	2018 - Q1				
GRWL25	Great-West Lifetime 2025 Trust	In Plan	2017 - Q1	2018 - Q1				
GRWL35	Great-West Lifetime 2035 Trust	In Plan	2017 - Q1	2018 - Q1				
GRWL45	Great-West Lifetime 2045 Trust	In Plan	2017 - Q1	2018 - Q1				
GRWL55	Great-West Lifetime 2055 Trust	In Plan	2017 - Q1	2018 - Q1				
NCLEX	Nicholas Limited Edition N	In Plan	2013 - Q4	2015 - Q2	2016 - Q2	2017 - Q1		
CDDYX	Columbia Dividend Income Z	In Plan	2013 - Q4	2014 - Q4				
HFCIX	Hennessy Focus Institutional	Removed	2018 - Q3	2019 - Q2				
OAKBX	Oakmark Equity and Income Investor	Removed	2018 - Q3	2019 - Q2	2012 - Q1	2012 - Q3		
SAMZX	Virtus Seix Total Return Bond R6	Removed	2018 - Q3	2019 - Q2	2013 - Q4	2015 - Q2		
SEGSX	Sentinel Government Securities A	Removed	2014 - Q2	2015 - Q2				
JMCVX	Perkins Mid Cap Value T	Removed	2013 - Q4	2015 - Q2	2012 - Q1	2012 - Q3		
MSIIX	MainStay International Equity I	Removed	2012 - Q4	2015 - Q2				
PAXIX	Pax Balanced Institutional	Removed	2012 - Q4	2013 - Q2				
GTAVX	Invesco Mid Cap Core Equity R5	Removed	2012 - Q1	2013 - Q2				
NBGNX	Neuberger Berman Genesis Inv	Removed	2012 - Q1	2012 - Q3				
SDGTX	Deutsche Capital Growth I	Removed	2012 - Q1	2012 - Q3				

 $<sup>\</sup>ensuremath{^{*}}$  Watch List History displays all funds that have been on watch in the plan since 2012

### Item - Exhibit D

### County of Fresno 457 DC Plan Summary of Proposed Investment Changes

Legend Fund Change Keep Share Class Change Add

Data as of 12/31/2019

Current Lineup							Proposed Lineup			
Fund Name	% of Assets	Assets	Gross Exp Ratio	Revenue Share	Net Exp Ratio	Action	Fund Name	Gross Exp Ratio	Revenue Share	Net Exp Ratio
US Large Cap							US Large Cap			
Alger Spectra Z (aspzx)	16.94%	\$47,074,377	0.94%	0.00%	0.94%	Share Class Change	Alger Spectra Y (aspyx)	0.89%	0.00%	0.89%
Columbia Dividend Income Inst3 (cddyx)	5.49%	\$15,253,539	0.58%	0.00%	0.58%	Keep	Columbia Dividend Income Inst3 (cddyx)	0.58%	0.00%	0.58%
Blackrock Equity Index Fund M (02cff1)	18.40%	\$51,136,343	0.02%	0.00%	0.02%	Keep	Blackrock Equity Index Fund M (02cff1)	0.02%	0.00%	0.02%
US Mid Cap							US Mid Cap			
T. Rowe Price Mid-Cap Growth I (rptix)	2.45%	\$6,804,761	0.62%	0.00%	0.62%	Keep	T. Rowe Price Mid-Cap Growth I (rptix)	0.62%	0.00%	0.62%
Blackrock Mid Cap Equity Index - Fund M (03cff2)	3.36%	\$9,327,638	0.03%	0.00%	0.03%	Keep	Blackrock Mid Cap Equity Index - Fund M (03cff2)	0.03%	0.00%	0.03%
US Small Cap							US Small Cap			
Nicholas Limited Edition I (nclex)	2.31%	\$6,405,959	0.86%	0.00%	0.86%	Keep	Nicholas Limited Edition I (nclex)	0.86%	0.00%	0.86%
Perkins Small Cap Value N (jdsnx)	0.58%	\$1,612,633	0.68%	0.00%	0.68%	Keep	Perkins Small Cap Value N (jdsnx)	0.68%	0.00%	0.68%
Blackrock Russell 2000 Index Fund M (03cff3)	1.56%	\$4,344,438	0.03%	0.00%	0.03%	Keep	Blackrock Russell 2000 Index Fund M (03cff3)	0.03%	0.00%	0.03%
International - Developed							International - Developed			
Ivy International Core Equity R6 (iincx)	3.60%	\$10,013,135	0.79%	0.00%	0.79%	Fund Change	T. Rowe Price Overseas Stock I (troix)	0.66%	0.00%	0.66%
Blackrock Eafe Equity Index Fund T (10cff5)	1.51%	\$4,207,621	0.10%	0.00%	0.10%	Keep	Blackrock Eafe Equity Index Fund T (10cff5)	0.10%	0.00%	0.10%
International - Emerging							International - Emerging			
Invesco Oppenheimer Developing Markets I (odvix)	0.82%	\$2,289,519	0.83%	0.00%	0.83%	Keep	Invesco Oppenheimer Developing Markets I (odvix)	0.83%	0.00%	0.83%
Specialty							Specialty			
Fidelity Advisor Real Estate Income I (frirx)	0.72%	\$1,994,866	0.75%	0.25%	0.50%	Keep	Fidelity Advisor Real Estate Income I (frirx)	0.75%	0.25%	0.75%
Franklin Utilities R6 (fufrx)	1.69%	\$4,698,527	0.50%	0.00%	0.50%	Keep	Franklin Utilities R6 (fufrx)	0.50%	0.00%	0.50%
Fixed Income							Fixed Income			
Blackrock US Debt Index Fund W (04cff4)	1.87%	\$5,194,775	0.04%	0.00%	0.04%	Keep	Blackrock US Debt Index Fund W (04cff4)	0.04%	0.00%	0.04%
County Of Fresno Stable Value Fund (fressv)	23.45%	\$65,156,632	0.34%	0.00%	0.34%	Keep	County Of Fresno Stable Value Fund (fressv)	0.34%	0.00%	0.34%
Metropolitan West Total Return Bond Plan (mwtsx)	1.91%	\$5,297,627	0.37%	0.00%	0.37%	Keep	Metropolitan West Total Return Bond Plan (mwtsx)	0.37%	0.00%	0.37%
Templeton Global Bond R6 (fbnrx)	0.76%	\$2,117,397	0.57%	0.00%	0.57%	Fund Change	QDIA (Great-West Trust Lifetime Series)	0.41%	0.00%	0.41%
						or	or			
						Fund Change	Vanguard Total Intl Bd Idx Admiral™ (vtabx)	0.11%	0.00%	0.11%
Target Date							Target Date			
Great-West Lifetime 2015 Trust (grwl15)	1.57%	\$4,356,872	0.40%	0.00%	0.40%	Keep	Great-West Lifetime 2015 Trust (grwl15)	0.40%	0.00%	0.40%
Great-West Lifetime 2020 Trust (grwl20)	0.00%	\$3,129	0.40%	0.00%	0.40%	Keep	Great-West Lifetime 2020 Trust (grwl20)	0.40%	0.00%	0.40%
Great-West Lifetime 2025 Trust (grwl25)	4.22%	\$11,728,698	0.40%	0.00%	0.40%	Keep	Great-West Lifetime 2025 Trust (grwl25)	0.40%	0.00%	0.40%
Great-West Lifetime 2030 Trust (grwl30)	0.13%	\$371,751	0.41%	0.00%	0.41%	Keep	Great-West Lifetime 2030 Trust (grwl30)	0.41%	0.00%	0.41%
Great-West Lifetime 2035 Trust (grwl35)	2.60%	\$7,237,242	0.41%	0.00%	0.41%	Keep	Great-West Lifetime 2035 Trust (grwl35)	0.41%	0.00%	0.41%
Great-West Lifetime 2040 Trust (grwl40)	0.00%	\$1,025	0.41%	0.00%	0.41%	Keep	Great-West Lifetime 2040 Trust (grwl40)	0.41%	0.00%	0.41%
Great-West Lifetime 2045 Trust (grwl45)	2.52%	\$7,004,948	0.41%	0.00%	0.41%	Keep	Great-West Lifetime 2045 Trust (grwl45)	0.41%	0.00%	0.41%
Great-West Lifetime 2050 Trust (grwl50)	0.00%	\$86	0.41%	0.00%	0.41%	Keep	Great-West Lifetime 2050 Trust (grwl50)	0.41%	0.00%	0.41%
Great-West Lifetime 2055 Trust (grwl55)	1.52%	\$4,214,966	0.42%	0.00%	0.42%	Keep	Great-West Lifetime 2055 Trust (grwl55)	0.42%	0.00%	0.42%
Total	100%	\$277,848,504	0.429%	0.002%	0.427%			0.414% / 0.412%	0.002%	0.413% / 0.410%



### Ivy International Review

### **County of Fresno 457 Deferred Compensation Plan**

Brent Petty 503-597-1641 | brentp@nwcm.com Northwest Capital Management, Inc. March 2020



### **Executive Summary**

This document has been prepared to provide analysis of several potential replacement candidates in the Foreign Developed Blend asset class. The current option, Ivy International Core Equity N, has worsened in the Foreign Developed Blend space due to continued underperformance relative to the benchmark and peer group, and the availability of more competitive options in the Foreign Developed Blend category.

Northwest Capital Management (NWCM) has conducted a manager search in the Foreign Developed Blend space to find appropriate replacements. The candidates presented generally include management teams that have satisfied the following criteria:

- 1. Investment track record of no less than three years
- 2. Expense ratio below Foreign Developed Blend category average
- 3. Fund performance ranked within top 50th percentile of category peers over the trailing three- and five-year periods.
- 4. Reasonable portfolio diversification and risk (volatility) characteristics
- 5. Investment Style consistency over evaluation periods

We have provided the top two alternative candidates in the Foreign Developed Blend asset class category along with the incumbent investment option for review. NWCM has determined that T. Rowe Price Overseas Stock I is a prudent replacement candidate. In making the investment recommendation, NWCM analyzed the following traits:

- Historical performance T. Rowe Price Overseas Stock I substantially outperforms the MSCI ACWI Ex USA NR USD for the trailing three-, five-, and ten-year periods.
- Risk adjusted returns T. Rowe Price Overseas Stock I has a greater sharpe ratio (return / standard deviation) over each trailing period.
- Peer group rankings T. Rowe Price Overseas Stock I is in the top half of its peer group for trailing one-, three-, five-, and ten-year periods.
- Upside / downside capture T. Rowe Price Overseas Stock I has participated to the upside while limiting the downside.

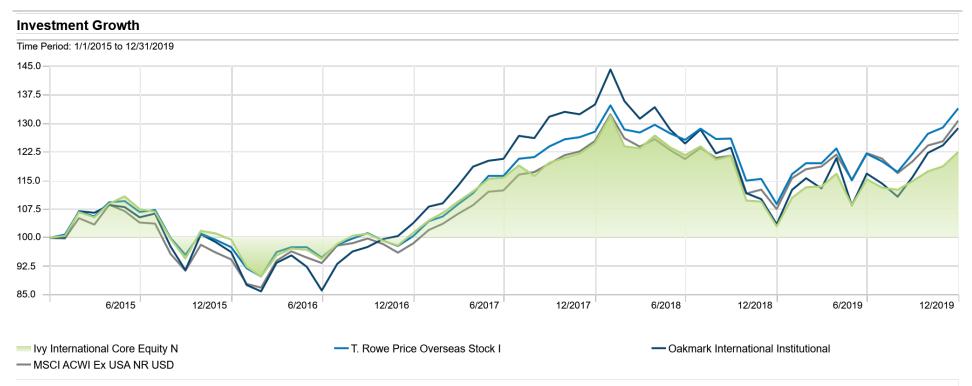
We believe the best strategies have consistently impressive performance, established management with a proven track record, and appear best-suited to perform well in the spaces they are being slotted to fill. From our universe of over 26,000 managers, we recommend replacing lvy International Core Equity N with T. Rowe Price Overseas Stock I.



	lvy International Core Equity N	T. Rowe Price Overseas Stock I	Oakmark International Institutional
Firm City	Overland Park	Baltimore	Chicago
Year Firm Founded	1/1/1937	1/1/1937	1/1/1976
Firm % Owned by Employees	14.00	13.00	0.00
GIPS Compliance	Yes	Yes	Yes
Firm Total Assets	57,560,000,000.00	1,206,800,000,000.00	120,000,000,000.00
Fund Size	3,938,424,731.00	17,927,436,425.00	31,272,962,575.00
Turnover Ratio %	52.00	18.20	35.00
Turnover Ratio % Date	3/31/2019	10/31/2019	9/30/2019
Investment Type	Open-End Fund	Open-End Fund	Open-End Fund
Minimum Investment (Base Currency)	1,000,000	1,000,000	1,000,000
Prospectus Net Expense Ratio	0.79	0.66	0.81
Portfolio Manager(s)	John C. Maxwell since 2/17/2006	Raymond A. Mills since 12/29/2006	David G. Herro since 9/30/1992
	Catherine L. Murray since 1/25/2017		Michael L. Manelli since 11/30/2016



### Foreign Large Blend Manager Search Report



### Performance

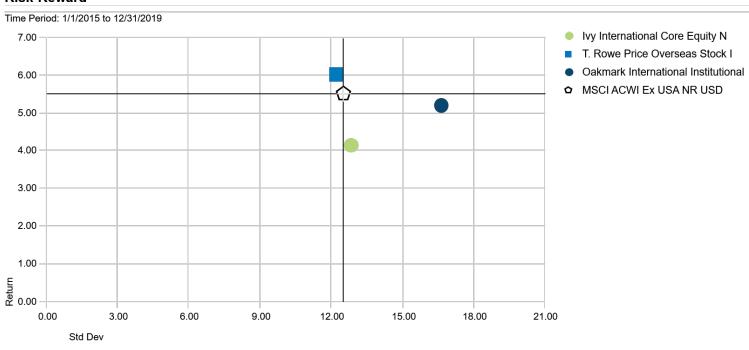
Time Period: 1/1/2015 to 12/31/2019 Calculation Benchmark: MSCI ACWI Ex USA NR USD

	Return	Std Dev	Alpha	Beta	Sharpe Ratio	Treynor Ratio (arith)	Information Ratio (arith)	R2
Ivy International Core Equity N	4.15	12.84	-1.15	0.98	0.29	3.11	-0.36	91.29
T. Rowe Price Overseas Stock I	6.02	12.23	0.71	0.95	0.45	5.17	0.18	94.90
Oakmark International Institutional	5.19	16.67	-0.91	1.24	0.32	3.30	-0.05	86.60
MSCI ACWI Ex USA NR USD	5.51	12.53	0.00	1.00	0.40	4.40		100.00



### Foreign Large Blend Manager Search Report

### Risk-Reward



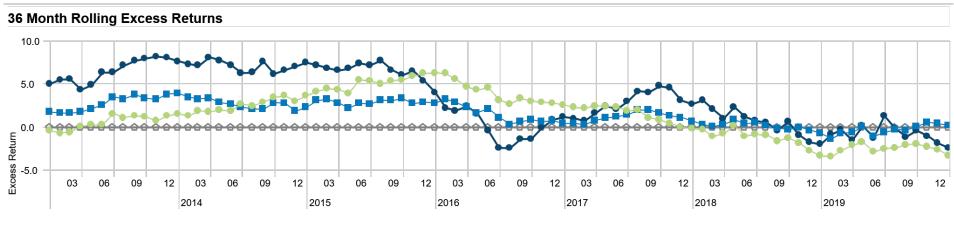
### Risk

Time Period: 1/1/2015 to 12/31/2019

	Return	Std Dev	Downside Deviation	Upside Std Dev	Value at Risk	Excess Return	Gain/Loss Ratio	Tracking Error
Ivy International Core Equity N	4.15	12.84	2.76	2.64	7.91	-1.36	1.32	3.80
T. Rowe Price Overseas Stock I	6.02	12.23	1.97	1.59		0.52	1.48	2.83
Oakmark International Institutional	5.19	16.67	4.86	3.91		-0.32	1.32	6.81
MSCI ACWI Ex USA NR USD	5.51	12.53	0.00		7.62	0.00	1.42	0.00

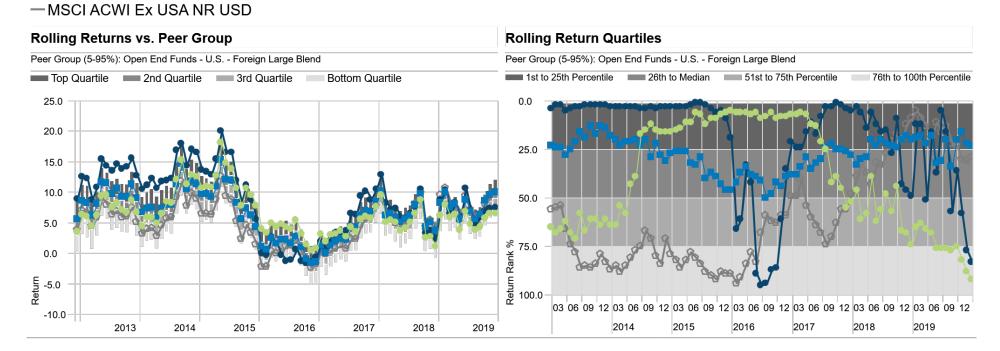


### Foreign Large Blend Manager Search Report



—Ivy International Core Equity N

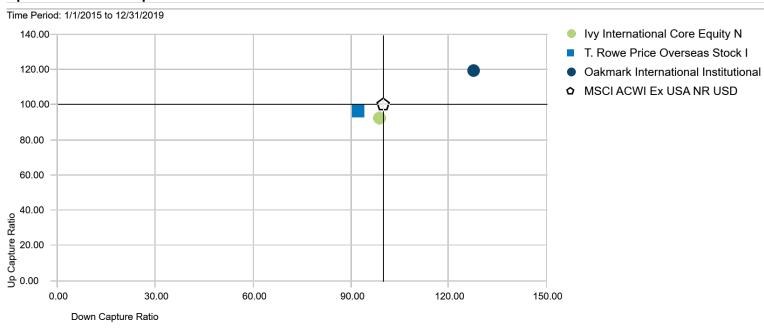
- -T. Rowe Price Overseas Stock I
- -Oakmark International Institutional





### Foreign Large Blend Manager Search Report

### **Upside-Downside Capture**

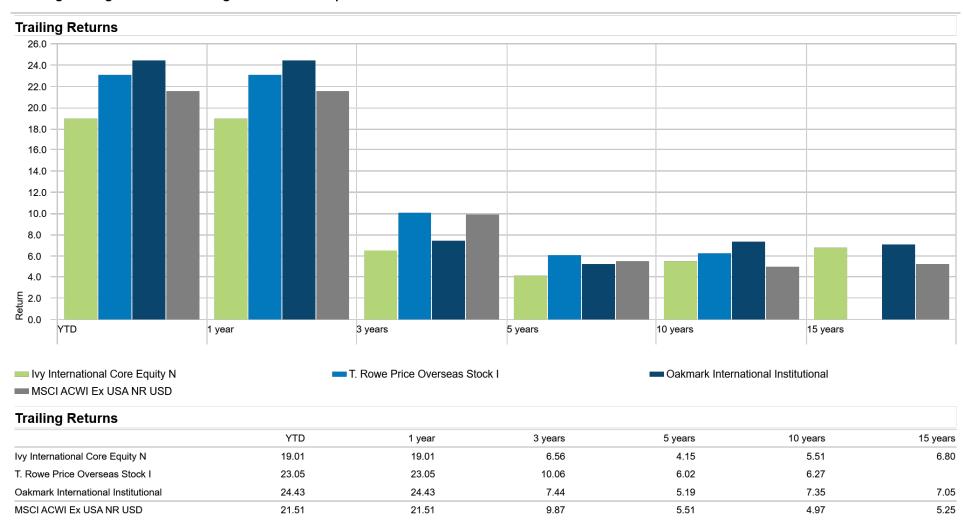


### **Market Performance**

Time Period: 1/1/2015 to 12/31/2019

	Up Period Percent	Down Period Percent	Best Month	Worst Month	Best Quarter	Worst Quarter	Up Capture Ratio	Down Capture Ratio	R2
Ivy International Core Equity N	58.33	41.67	7.66	-9.69	10.16	-15.25	92.56	98.74	91.29
T. Rowe Price Overseas Stock I	65.00	35.00	7.21	-8.72	9.81	-13.60	96.62	92.27	94.90
Oakmark International Institutional	58.33	41.67	10.31	-10.31	13.28	-16.30	119.59	127.69	86.60
MSCI ACWI Ex USA NR USD	58.33	41.67	8.13	-8.13	10.31	-12.17	100.00	100.00	100.00

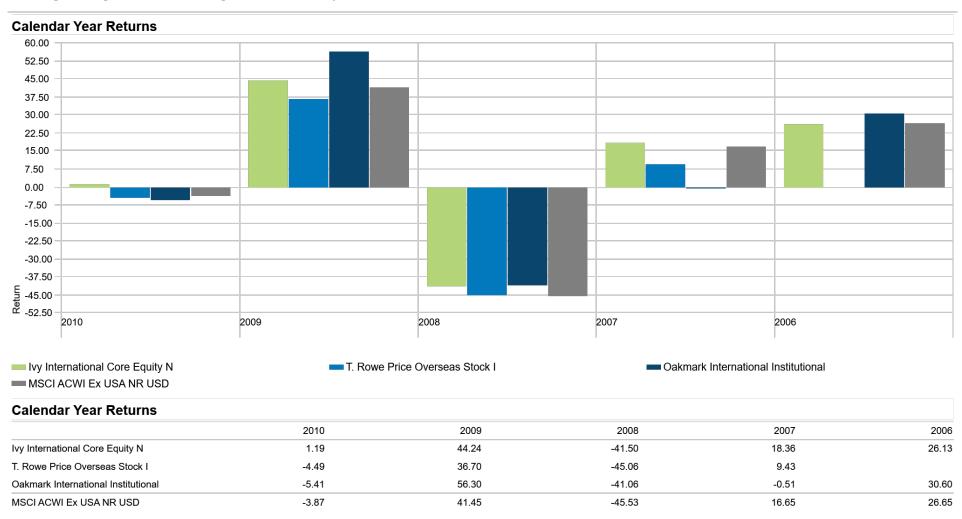




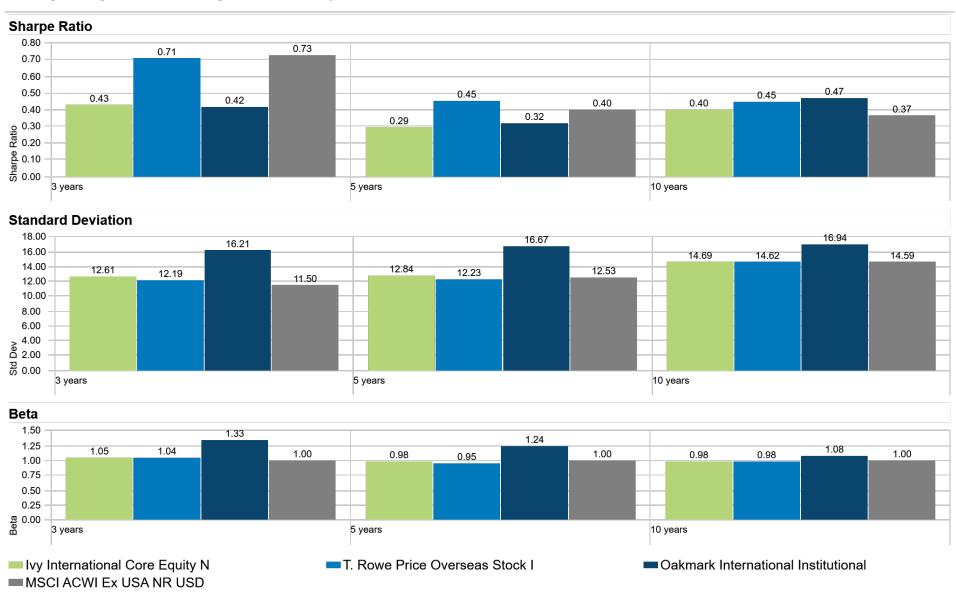




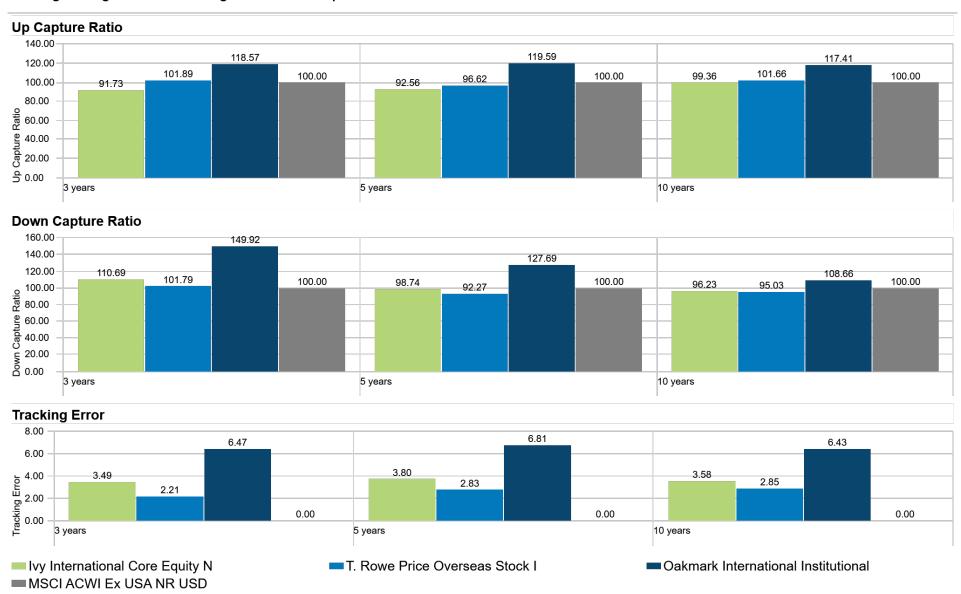




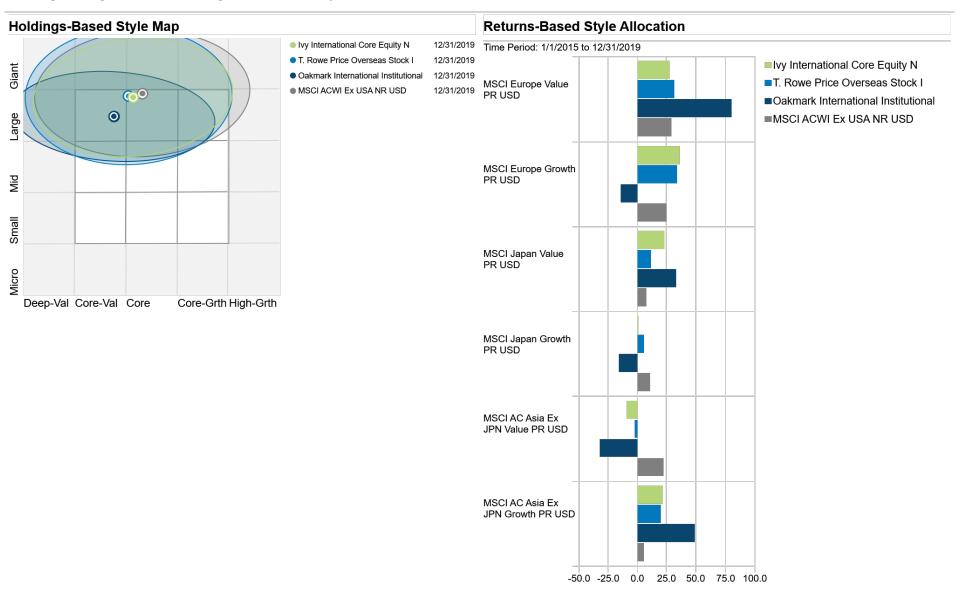




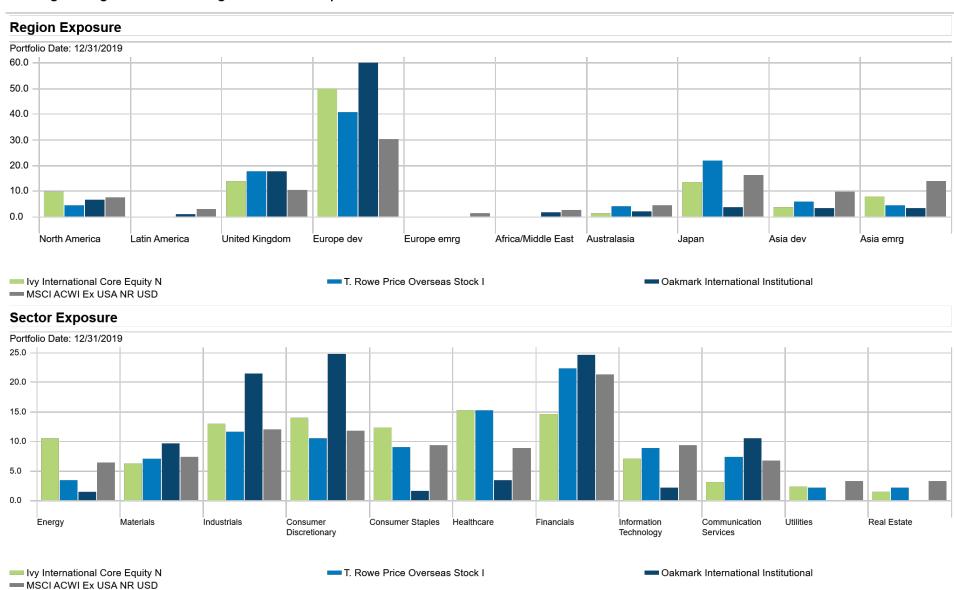




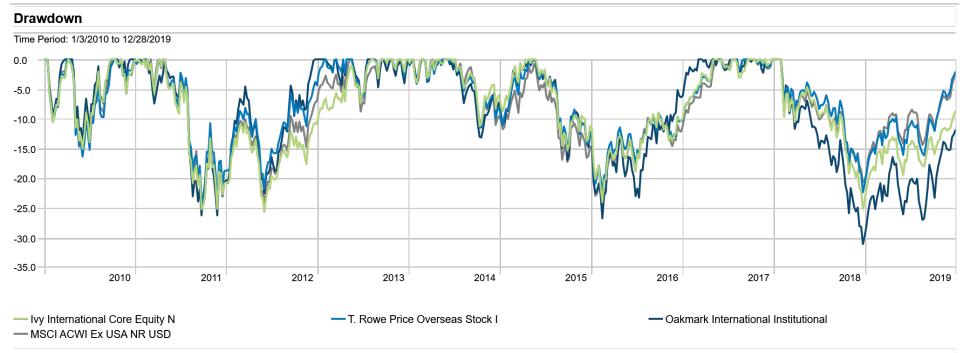








### Foreign Large Blend Manager Search Report



### Drawdown

Time Period: 1/1/2010 to 12/31/2019

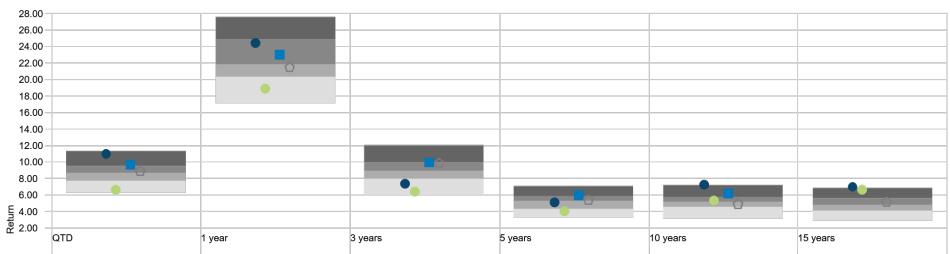
	Max Drawdown	Max Drawdown # of Periods	Max Drawdown Peak Date	Max Drawdown Valley Date	Omega
Ivy International Core Equity N	-24.58	5	5/1/2011	9/30/2011	1.29
T. Rowe Price Overseas Stock I	-23.21	5	5/1/2011	9/30/2011	1.35
Oakmark International Institutional	-28.22	11	2/1/2018	12/31/2018	1.34
MSCI ACWI Ex USA NR USD	-23.29	5	5/1/2011	9/30/2011	1.26



### Foreign Large Blend Manager Search Report

### **Performance Relative to Peer Group**

Peer Group (5-95%): Open End Funds - U.S. - Foreign Large Blend



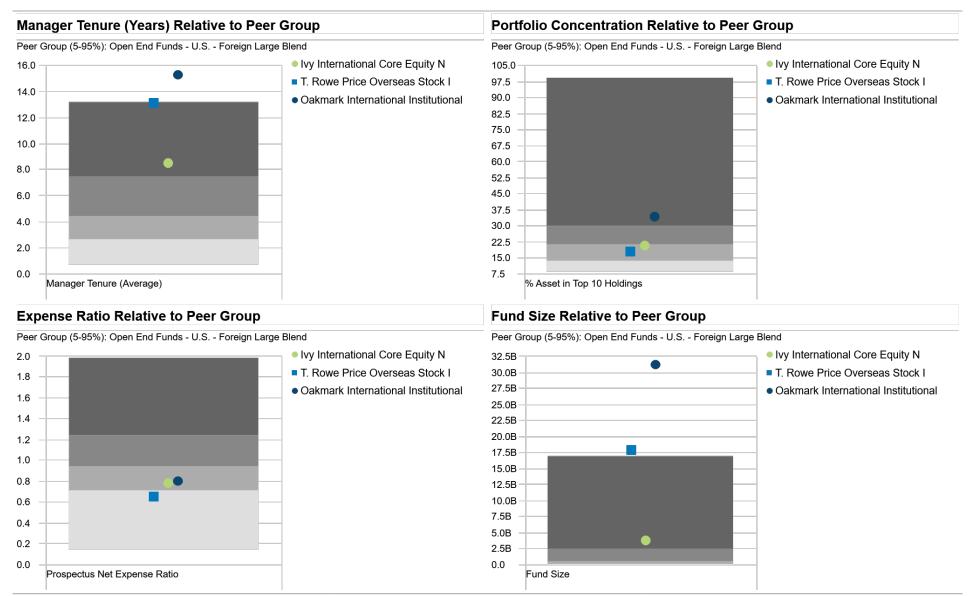
Ivy International Core Equity NMSCI ACWI Ex USA NR USD

T. Rowe Price Overseas Stock I

Oakmark International Institutional

	QTD	% rank	1 year	% rank	3 years	% rank	5 years	% rank	10 years	% rank	15 years	% rank
Ivy International Core Equity N	6.71	92	19.01	84	6.56	92	4.15	81	5.51	39	6.80	6
T. Rowe Price Overseas Stock I	9.81	20	23.05	36	10.06	23	6.02	22	6.27	11		
Oakmark International Institutional	11.11	8	24.43	28	7.44	83	5.19	54	7.35	4	7.05	4
MSCI ACWI Ex USA NR USD	8.92	43	21.51	58	9.87	29	5.51	42	4.97	64	5.25	35
5th Percentile	11.38		27.57		12.08		7.07		7.23		6.90	
25th Percentile	9.57		24.81		10.00		5.90		5.83		5.74	
50th Percentile	8.78		21.87		9.01		5.30		5.26		4.83	
75th Percentile	7.85		20.40		8.01		4.40		4.67		4.15	
95th Percentile	6.37		17.23		6.12		3.37		3.18		2.97	







### Foreign Large Blend Manager Search Report

### Snapshot

	Ticker	Morningstar Category	Fixed Inc Fund Size Style Box	Closed to New Inv	Prospectus Net Expense Ratio
Ivy International Core Equity N	IINCX	US Fund Foreign Large Blend	3,938,424,731.00	No	0.79
T. Rowe Price Overseas Stock I	TROIX	US Fund Foreign Large Blend	17,927,436,425.00	No	0.66
Oakmark International Institutional	OANIX	US Fund Foreign Large Blend	31,272,962,575.00	No	0.81

### **NWCM Fund Score**

		Return Risk Adjusted Return							Risk									ner
		vs Peer Group		Sharpe		Standard Deviation		Up Capture		Down Capture			Expense	Tenure				
		Peer Rank (%)		Peer Rank (%)		Peer Rank (%)		Peer Rank (%)		Peer Rank (%)								
Overall																	Evnance	Ave Mar
Fund	Fund Name	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	Expense Rank	Tenure
Score																	Kank	renure
3	Ivy International Core Equity N	91	79	37	93	81	36	82	79	59	72	52	39	88	80	45	31	8
7	T. Rowe Price Overseas Stock I	29	27	12	43	28	14	73	60	53	18	28	21	65	54	40	33	13



Ivy International Core Equity N's performance has deterioriated relative to its benchmark and has not performed well in supportive environments for the strategy. The following areas were assessed to determine Ivy International Core Equity N's prudency to be offered in an investment menu.

Status	Criteria	Comment							
Underperform	Composite Performance	Underperformance relative to benchmark over the trailing 3- and 5-years							
Underperform	Performance versus Foreign Large Blend Peer Group	Has performed in the bottom half of peers over the trailing 3- and 5-year periods							
Neutral	Investment Approach	Poor top-down bets, was coupled with disappointing bottom-up selection which may derive from prior organizational changes and talent disruption							
Pass	Stability of Management	Seasoned team, wiith the lead PM running the fund since 2006							

### **Concluding Thoughts**

An underperform rating of Ivy International Core Equity N's performance versus its benchmark exists due to the fund's inability to outperform over multiple periods. Their strategy offers active management to discover attractive opportunities in the marketplace and add value on a risk-adjusted basis. However, Ivy International Core Equity's sector allocations and poor security selection have detracted from relative returns. Given its poor relative performance and higher fees, we recommend replacing with T. Rowe Price Overseas Stock I.

### **Strategy Overview**T. Rowe Price Overseas



### Strategy Overview T. Rowe Price Overseas Stock I (TROIX)

### Firm

Baltimore MD 21202

T. Rowe Price, 100 East Pratt Street, 13.00% Employee Owned Founded 1/1/1937

**Ownership Structure** 

### **Asset Class**

Primary: Equity Sub-Style: US Fund Foreign Large Blend

### **Portfolio Details**

Inception Date: 8/28/2015 # Holdings: 160 25.00% From External Research

### **Benchmark**

MSCI ACWI Ex USA NR USD

### Strategy Summary

T. Rowe Price Overseas has personnel and other advantages over its rivals. Ray Mills has been at the helm of this fund for 13 years; he has been in charge of a foreign large-blend separate account for two decades; and he managed a foreign large-value fund from late 2002 through mid-2010. Thus, he has more portfolio-management experience than most foreign large-cap skippers. He has delivered superior long-term total and risk-adjusted returns at the foreign large-value fund during his tenure there, so he is talented as well as experienced. The process that Mills uses here--which is similar to the one he followed at the foreign large-value fund and the same as the one he uses at his foreign large-blend separate account--is diversified and risk-conscious without being dull or too cautious. Mills invests across the style spectrum by buying a healthy mix of traditional bargain stocks, classic core holdings, and mainstream growth names. He takes a moderate approach to emerging-markets stocks. He permits his stock selection to lead to moderate country and sector overweightings and underweightings but avoids sizable ones. He pays ample attention to issue diversification as well. Mills has earned good results with this approach in various investment climates over the years here, and this fund has posted strong total returns and risk-adjusted returns since opening at the end of 2006. He has exceptional resources to draw on for investment research and support. And T. Rowe Price is an excellent asset manager that has enjoyed ample success with its international-stock funds. This fund is a good source of foreign-stock exposure for the long haul.

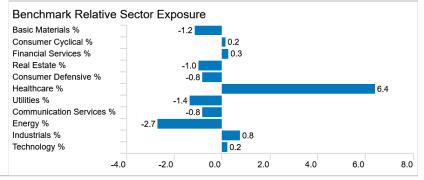
### Investment Philsophy

Ray Mills pursues companies with fundamental strengths and long-term prospects that are better than their stock prices indicate. He looks for attributes such as accelerating earnings and cash flows, healthy financials, barriers to entry, and managements with sound strategic and operational vision. When it comes to valuations, he examines a variety of earnings, cash flow, sales, and asset-based metrics; he emphasizes different metrics for different industries and stocks, and he evaluates them from historical, relative, and absolute perspectives.

Meanwhile, Mills spreads the portfolio across 140 to 180 names, and he consistently makes full use of the style spectrum. Indeed, the portfolio usually includes some deep-value stocks and fast growers, as well as a plethora of classic core equities. He allows his stock selection to drive the portfolio's sector, country, and regional weightings, but he tends to avoid sizable over- and underweightings and cannot deviate more than 10 percentage points from the weightings of this fund's MSCI EAFE benchmark. Although that index does not include any emerging-markets stocks, he has the freedom to invest in such names and regularly puts about 4% to 8% of the portfolio in such issues. As such, we believe it is more appropriate to benchmark the fund to the MSCI ACWI Ex USA, which includes emerging-markets equities.

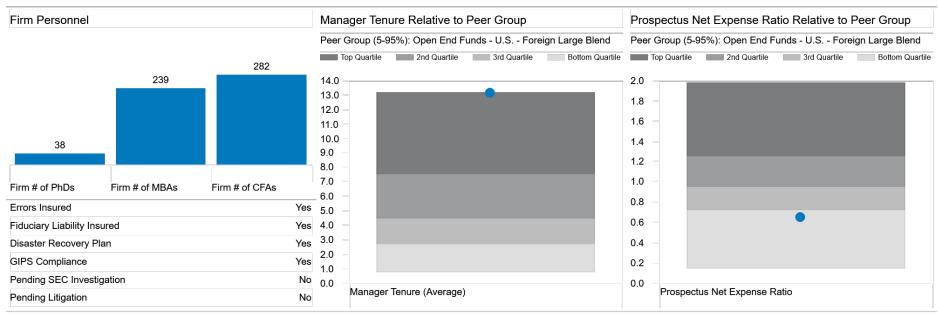
While the material contained herein is believed to be reasonable, no guarantee can be provided to its accuracy or completeness. Data included in this document is as of indicated date and subject to change. Past performance does not guarantee future results. Any investment and/or asset allocation, no matter how conservative, can lose money. See disclosure at the end of this document regarding other important information

### Morningstar Style Box Portfolio Date: 12/31/2019 Market Cap Value Blend Growth Market Cap Giant % 48.5 g 33.7 36.6 10.6 32.7 Market Cap Large % 5.7 Market Cap Mid % 17.9 Market Cap Small % 0.9 0.5 0.0 0.4 Market Cap Micro % 0.0





### T. Rowe Price Overseas Stock I (TROIX)



### Fund Management

T. Rowe Price's success is rooted in its fundamental approach to active management and deep analyst bench. Investors benefit from managers' generally long tenures at the firm, well-planned manager transitions, reasonable costs, and attention to capacity. Many top executives, including CEO Bill Stromberg, rose from the analyst ranks, which helps keep a focus on investors at the forefront, even as the firm expands its distribution footprint outside the United States and bolsters its technology resources. The investment side has received resources, too. The multi-asset team has grown in size, reflecting its importance to the firm's future beyond the esteemed target-date lineup. Despite headwinds facing active managers, T. Rowe remains a powerhouse within U.S. and international equities.

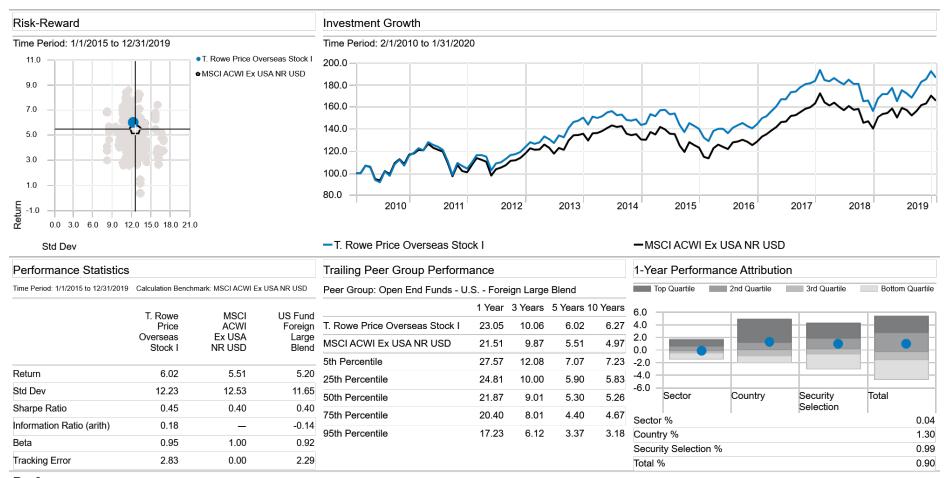
Lead manager Ray Mills has managed this foreign large-blend fund since it opened at the end of 2006 and its younger clone since it opened in 2010. Mills, who is based in Baltimore and has a doctorate in aeronautical and astronautical engineering from Stanford, joined T. Rowe Price in 1997 and started off as a generalist in equity analysis. He managed T. Rowe Price International Value Equity TRIGX from December 2002 through June 2010 using a similar but more value-oriented strategy and produced good results there. He has 21 years of investment experience overall. Mill's collaborates with the firm's 18 other foreign-stock managers, and also makes use of T. Rowe Price's team of more than 160 sector managers, equity analysts, and regional specialist who are spread across six offices around the globe.

### Fees

The share class on this report levies a fee that ranks in category's cheapest quintile. Given the other positive considerations, we believe the lower fees boost the prospects of positive alpha relative to peers.



### T. Rowe Price Overseas Stock I (TROIX)



### Performance

This foreign large-blend fund posted mixed results as most international markets earned nice gains over the past 12 months. Several of manager Ray Mills' technology and other picks flourished during the period, but a number of his communication-services and other holdings languished. All told, this share class of this fund returned 23.05% for the year ended Dec. 31, 2019, while the typical foreign large-blend fund gained 21.87.0%, the MSCI EAFE Index returned 22.01% and the MSCI ACWI ex USA Index gained 21.51%.

This fund has earned solid and consistent results over the middle run as well. It has comfortably outpaced the average foreign large blend offering over the three- and five-year periods, but investors should not expect large bouts of out- or underperformance relative to the benchmark. This fund remains risk controlled around the benchmark generating consistent incremental excess returns that compounds and benefits investors for the long haul.

While the material contained herein is believed to be reasonable, no guarantee can be provided as to its accuracy or completeness. The data, methodologies, and conclusions presented in this document may change over time without notice. There can be no assurance that the investments and/or asset classes referred to in this document will perform in a manner consistent with their historical performance and/or any forward-looking assumptions or opinions stated verbally or in this document. Any investment and/or asset allocation, no matter how conservative, can lose money. Historical performance results do not reflect the deduction of transaction fees, custodial charges, and/or investment management fees, which would serve to decrease historical performance results. This report in and of itself does not constitute a recommendation or investment advice offered by Northwest Capital Management, Inc. This report is provided solely for informational purposes and therefore is not an offer to buy or sell a security. Unless Northwest Capital Management, Inc. is making a separate, written recommendation to its client, or is exercising discretionary authority to affect a transaction involving this security for its clients, Northwest Capital Management, Inc. shall not be responsible for any trading decisions, damages or other losses resulting from, or related to, this information, data, analyses or opinions or their use. The extent of liability Northwest Capital Management, Inc. may have, if any, to its clients will be determined by applicable law. Some of the data contained within this report has been provided by third party sources including but not limited to Morningstar and Lipper.



### **Global Fixed Income Review**

### **County of Fresno 457 Deferred Compensation Plan**

Brent Petty 503-597-1641 | brentp@nwcm.com Northwest Capital Management, Inc. March 2020

This document has been prepared to provide an analysis of the incumbent option, Templeton Global Bond, and whether to replace with a passive currency hedged manager or eliminate the asset class from the menu.

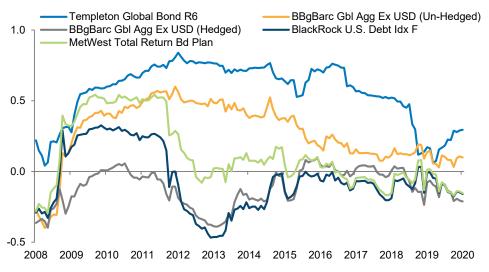
### UPDATE OF TEMPLETON GLOBAL BOND

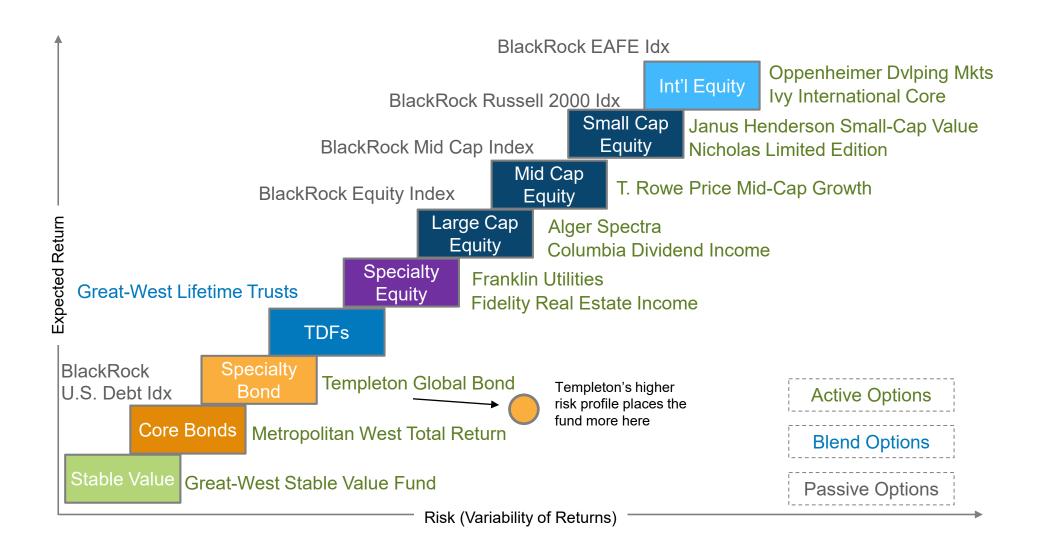
- The Global Bond Fund was reclassified to Nontraditional from World Bond under Morningstar's categorization methodology due
  to its aggressive negative interest rate and currency positioning. The parent company, Franklin Resources, cited the fund's
  reclassification as a major contributor to the significant outflows of \$27.3 billion in 2019.
- We do not mark this reclassification as a change in strategy since management has maintained its unconstrained approach.
   However, given the fund's high correlation to equity and high volatility profile, we do not believe that this fund offers participants an equity diversifier nor a typical fixed income generator.
- The fund's poor performance metrics have brought the fund's score down to a 4 under our scoring methodology. The strategy has recovered lost ground quickly in the past, but the team's contrarian calls have made for a volatile ride. One that participants may not recognize in a fixed income fund.



### Templeton Global Bond R6 BBgBarc Gbl Agg Ex USD (Un-Hedged) 25% BBgBarc Gbl Agg Ex USD (Hedged) BlackRock U.S. Debt Idx F MetWest Total Return Bd Plan S&P 500 20% 15% 10% 5% 2009 2010 2011 2012 2013 2014 2015 2008 2016 2017 2018 2019 2020 Source: Morningstar, NWCM

### Rolling 3-Year Correlation With S&P 500





Fund Scoring
As of December 31, 2019

- Templeton's fund score dropped to a 4 in the fourth quarter as a result of underperformance that can be contributed to its negative duration positioning.
- Additionally, the fund's tactical currency positioning have created a bumping ride leading the fund to rank amongst the top in volatility and lowest for risk-adjusted returns relative to peers.

### **Trailing Fund Scores**

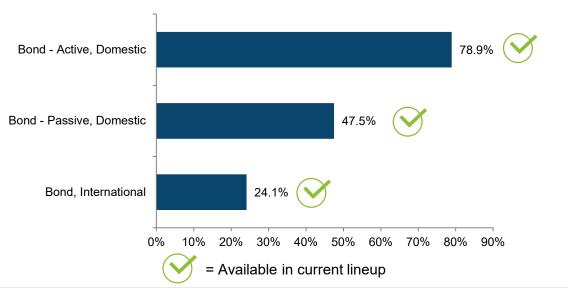
4Q19	3Q19	2Q19	1Q19	4Q18	3Q18	2Q18	1Q18	4Q17
4	5	7	6	6	7	5	6	6

	Overall Fund Score	Return			Risk Adjusted Return (Sharpe)			Standard Deviation			Up Capture			Down Capture			Expense	Tenure
		3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	3Y	5Y	10Y	Expense Rank	Avg Mgr Tenure
Peer ranking >	4	96	70	30	97	78	52	91	86	91	98	97	93	1	1	1	14	10
Absolute		1.79	1.59	3.71	0.04	0.11	0.44	6.28	6.70	7.50	-39.47	-17.75	39.90	-211.15	-102.22	-58.39	0.57	18.17

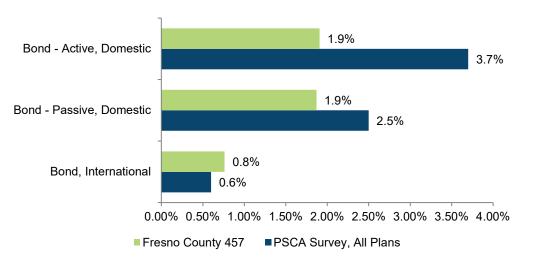
Source: Morningstar, NWCM



### **Percentage of Plans Offering**



### **Asset Allocation When Offered**



- Most commonly, DC plans offer an active U.S. fixed income option.
- Passive fixed income funds have also become more prevalent as a component of the passive tier
- International or specialty bond funds (high yield, unconstrained, etc.) can often be misunderstood or misused
- NWCM continues to recommend the plan's current domestic fixed income strategy (MetWest) to opportunistically invest in high yield and other US dollar issues the core active fixed income offering.
- The County of Fresno offers passive high-quality, active-core plus strategies, and active global unconstrained.

Source: Plan Sponsor Council of America "61st Annual Survey – PSCA's Annual Survey of Profit Sharing and 401(k) Plans." 2018.



- An allocation to global bond markets gives investors exposure to a greater number of securities, markets, and economic and inflation environments than they would have with a portfolio composed purely of local market fixed income.
- In theory, this diversification can help reduce a portfolio's volatility without necessarily decreasing its total return.
- We have found the best way to realize the diversification potential of global bonds is to hedge the currency exposure back to the investor's local currency.
- Vanguard Total International
  Bond Index (VTABX) tracks a
  similar index as displayed in the
  column to the right of Templeton
  in the correlation table. This
  index composes of international
  bonds while hedging currency
  exposure back to the U.S. dollar.

Higher Correlation to U.S. and International Equities **Negative Correlation to Core Equities 10-Year Correlation** Int'l Fixed Metropolitan BlackRock U.S. Monthly returns **Global Bond** Income (USD **West Total Debt Index** 12/31/2009 - 12/31/2019 Hedged)\* Return Bd Plan BlackRock Equity Index 0.59 -0.18 -0.22 -0.05 Cap Large Alger Spectra Z 0.52 -0.16 -0.17 -0.02 Columbia Dividend Income Inst3 0.60 -0.12 -0.18 -0.05 Cap T. Rowe Price Mid-Cap Growth I 0.52 -0.20-0.22-0.06 Blackrock Mid Cap Eq Idx Fund 0.58 -0.18 -0.21 -0.05 Cap BlackRock Russell 2000® Index 0.53 -0.26 -0.28 -0.12 Nicholas Limited Edition I 0.48 -0.27 -0.27 -0.12 Janus Henderson Small Cap Value N 0.55 -0.25 -0.28 -0.13 BlackRock EAFE® Equity Index Equity 0.68 -0.14 -0.10 0.07 Ivy International Core Equity N 0.67 -0.17 -0.13 0.03 Int'l Invesco Oppenheimer Dyloping Mkts R6 0.70 -0.10 -0.02 0.12

Name	Templeton Global Bond R6	Vanguard Total Intl Bd Idx Admiral™
Ticker	FBNRX	VTABX
NWCM Category	Global Bonds Hedged	Global Bonds Hedged
Morningstar Category	US Fund Nontraditional Bond	US Fund World Bond-USD Hedged
Index Fund	No	Yes
Prospectus Benchmark	FTSE WGBI USD	BBgBarc Gbl Agg x USD Fl Aj RIC TR HUSD
Fund Size USD	26,312,736,685	26,091,608,692
Prospectus Net Expense	0.57	0.11
US Bond %	18.84	3.18
Non-US Bond %	57.63	96.52
Cash %	22.87	0.04

<sup>\*</sup>Bloomberg Barclays Global Aggregate ex USD Hedged USD Source: Morningstar



Conclusion As of December 31, 2019

Poor interest rate and currency decisions has led to Templeton Global Bond being recommended to be listed as To Be Removed. As a fixed income fund, the volatility embedded in Templeton may not be properly understood by participants. Many plan sponsors do not offer international fixed income within plan lineups. If they do, like the County of Fresno, the fund does not receive much allocation from participants. However, Global fixed income, particularly when hedged, has demonstrated diversification benefits with core equities that have domestic-like volatility. Below lays out the pros and cons of (1) replacing the fund with Vanguard Total International Bond Index or (2) eliminating the asset class by mapping to age-appropriate QDIA.

# 1 Replace Templeton with Vanguard Total International Bond Index

#### Pros

- Eliminates poor performing fund that is recommended To Be Removed.
- Allows participants to continue to access global fixed! income markets.
- Reduces fund expenses for some participants.
- All fixed income options will offer diversification benefits for! participants.

#### Cons

 The current passive suite is managed by BlackRock, which may confuse participants – BlackRock does not offer a mutual fund or CIT of hedged international fixed income.

# 2 Eliminate asset class and map assets to age-appropriate QDIA.

#### **Pros**

- Eliminates poor performing fund that is recommended To Be Removed.
- Eliminates asset classes that only nearly 1 in 4 plan sponsors offer, and when offered, participants typically do not utilize.
- Slims menu down to reduce participant confusion or selection paralysis.
- Participants mapped to the QDIA still receive the benefits of global fixed income inside the target-date funds.

#### Cons

 Participants cannot chose their allocation to global bonds and may only invest in foreign fixed income within the target-date funds. **Strategy Overview** 

As of 12/31/2019

# Strategy Overview Vanguard Total Intl Bd Idx Admiral™ (VTABX)

#### Firm Ownership Structure Asset Class Portfolio Details Benchmark

Vanguard, 100 Vanguard Boulevard, Malvern, PA 19355, USA 'Mutual' ownership structure owned by its funds, which are owned by fund investors Primary: Fixed Income Sub-Style: US Fund World Bond-USD Hedged Inception Date: 5/31/2013 # Holdings: 5,605

BBgBarc Gbl Agg x USD Fl Aj RIC TR HUSD

#### **Strategy Summary**

This strategy will invest by sampling the index to provide returns consistent with the performance of the index, a market-weighted index of global government, government-related agencies, corporate, and securitized fixed income investments. The objective of the fund is to target a tracking error of zero while seeking returns in line with the benchmark, after fees. Vanguard's global approach to passive management is logical and pragmatic, the manager's scale, depth and experience provide a competitive advantage relative to peers in the passive arena. The experience and stability of the team have permitted continuous refinement of techniques for reducing tracking error. The group uses proprietary tools to maintain close correlation with index performance and to implement fund flows efficiently. Vanguard has built on its long-time success in passive management and is now one of the largest investment management companies offering a range of active and passive products for both the instructional and retail market.

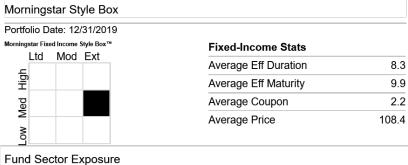
#### **Investment Philsophy**

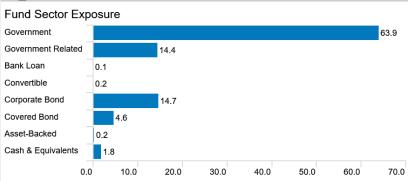
To Vanguard, "passive" does not mean "no decisions". The firm believes that active decisions, where the risk taken is deemed sufficiently low, are made to reduce tracking error and transaction costs, not to add alpha. Vanguard's approach to managing assets by geography is sensible. Trading takes place around the clock across three regions, (Asia Pacific, UK, and US) allowing local traders to make timely decisions. Vanguard believes that local portfolio management allows for a better understanding of local broker/bank axes (i.e. interest shown in buying/selling a bond), and regional nuances which aid implementation.

The team matches the benchmark for all primary and secondary risk factors, and maintains duration and yield curve positioning in line with the Index. Sector weights and various other key risk factors are kept roughly in line with the Index. The firm monitors sector, industry, and quality exposure based on spread duration, contribution to duration (CTD), and duration times spread (DTS), in addition to market value weights, which provides better tracking fit.

Vanguard uses some techniques to gain a very slight performance advantage relative to the benchmark (in an effort to offset expenses). For example, within the corporate sector, the team tilts toward bonds that are rated highly by its internal credit research team while tilting away from lower rated issuers. That said, the corporate basis is constructed with only modest sampling, as the portfolio is built to mirror the quality, sub-sector classification, and spread distribution of the Index. The trading team is encouraged to provide liquidity when it is to the firm's advantage and replacement securities can be easily purchased to maintain neutrality versus the Index.

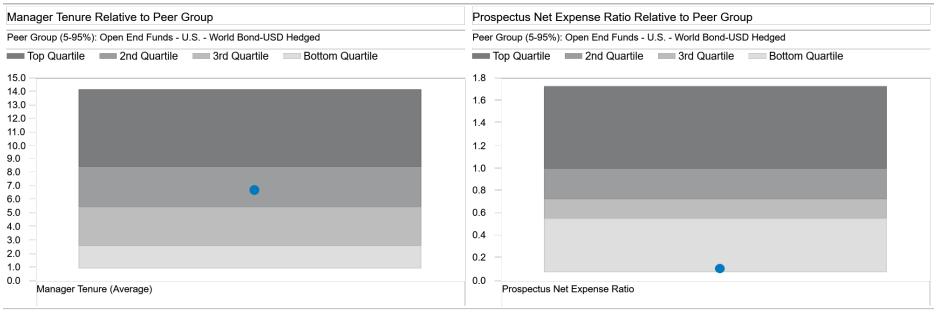
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# Vanguard Total Intl Bd Idx Admiral™ (VTABX)



#### **Fund Management**

Vanguard was founded in 1975 as a part of Wellington Management, which continues to sub-advise a large portion of assets for Vanguard. Vanguard is one of the largest investment management companies with over \$4 trillion in assets under management. The firm is headquartered in Malvern, PA with investment offices across North America, Europe, Australia and Asia. Instead of being publicly traded or owned by a small group of individuals, Vanguard is owned by the Vanguard family of mutual funds. The Vanguard funds, in turn, are owned by their shareholders—or client-owners. We believe this aligns interest with clients and should enable the firm to keep the costs of funds at the lowest reasonable level. Vanguard is currently unable to replicate this mutual ownership structure outside the US for legal reasons but they apply the same cultural and philosophical principles of not pursuing short term asset growth or generating profits for third party owners. Economies of scale at a firm-wide level should help with keeping costs down everywhere they do business.

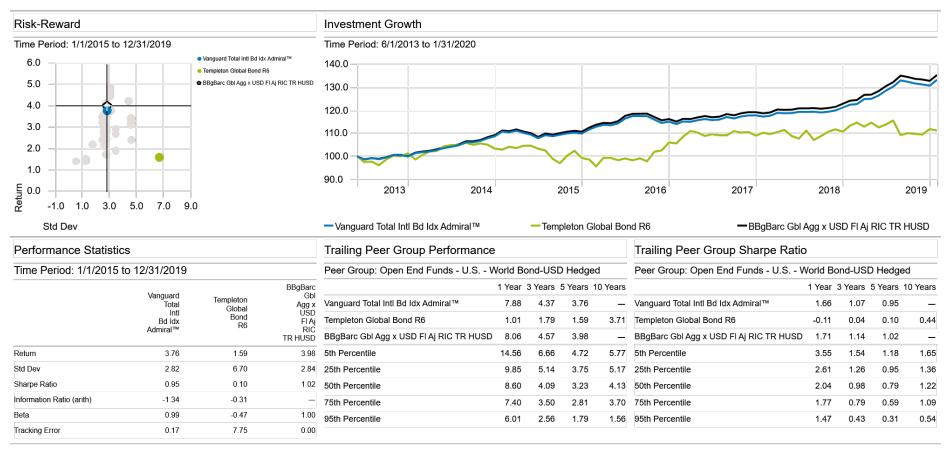
Joshua Barrickman was named as manager in 2013. He has worked in investment management at Vanguard since 1999 and managed investment portfolios since 2005. In 2013, he was promoted to head of Vanguard's bond index group. Portfolio management at Vanguard is a team effort, so key-person risk is not a concern. A team of over 20 portfolio managers / traders dedicated to managing fixed income index funds are responsible for the management of funds that track a series of US and non-US indices. Vanguard's portfolio manager/trader model allows for most portfolio managers to also execute trades, resulting in strong ownership and familiarity between portfolio managers and portfolio trades. Vanguard has over 150 investment professionals in the Fixed Income Group, separate from the firm's extensive Risk Management Group.

#### Fees

The fees charged by Vanguard on its passive products are largely in line with passive competitors. The firm uses its breadth, asset base and unique ownership structure to reduce transaction costs, maximize efficiency and pass savings on to its investors. We note that Vanguard's preference is for mutual/pooled funds rather than segregated accounts although they will consider this for very large mandates. This ties-in with Vanguard wanting to capitalize as much as possible on economies of scale and keep running costs low. Given Vanguard's lack of other higher margin business and securities lending handled by third-parties rather than in house, we recognize that they could lose out on passive business because its rivals are able to undercut pricing in order to capture higher margin areas of clients' portfolio or receive less transparent revenue through securities lending.



# Vanguard Total Intl Bd Idx Admiral™ (VTABX)



#### Performance

The strategy's returns have been in-line with its respective benchmark and has been strong compared with its category peers. The fund's longer-than-peer-average duration helped performance, as interest rates have decline in major markets during global central bank easing. The fund does take less credit risk than most of its category active peers, owing to its benchmark weight position in government bonds. This has helped it hold up better in turbulent periods such as the fourth quarter of 2019, when the fund outpaced the category average by 100 basis points.

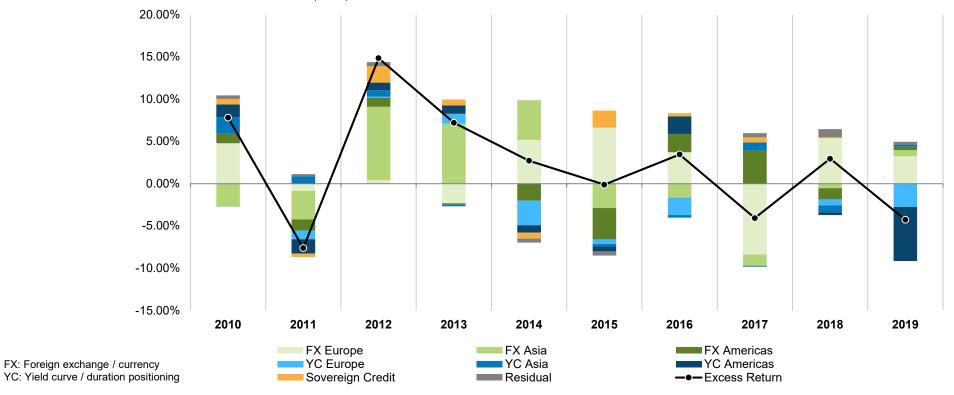
Tracking error has been solid over trailing periods and we like that benchmark out-performance is treated with the same enquiry as underperformance. The portfolio managers may only seek to add incremental value in order to offset transaction costs when the active risk is deemed sufficiently small. Vanguard's primary method of adding value is via participating in primary issuance ahead of inclusion in a bond index. We believe Vanguard to have the necessary experience and ability to take marginal active risk in portfolios in order to help negate some degree of transaction costs. However, in order to ensure that any risk taking is truly margins, we like that out-performance is treated with the same enquiry as underperformance. Vanguard lends securities only from its equity funds. They lent securities from their fixed income funds until 2009, when market conditions made the risk-reward unattractive, they continually monitor market conditions and other factoring, periodically revaluating their securities lending program to ensure they are proving clients the best chance of investing success.

# **Appendix**

Annual Total Return (%)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Templeton Global Bond R6	12.68	-2.37	15.81	2.36	1.97	-3.91	6.78	2.79	1.57	1.01
FTSE WGBI USD	5.17	6.35	1.65	-4.00	-0.48	-3.57	1.60	7.49	-0.84	5.90
Peer: Global Bond Unhedged	6.80	3.29	7.75	-2.88	1.69	-4.13	3.80	6.88	-1.41	6.83
Peer: Global Bond Hedged	6.38	3.00	7.47	-0.75	5.86	-0.05	4.15	3.77	0.77	8.70

#### **Fixed Income Attribution**

Benchmark: FTSE World Government Bond Index (WGBI)



Source: Morningstar, Franklin Templeton Investments (via Barclays POINT), and NWCM. Fund returns in italics indicate Extended Performance. Extended performance is an estimate based on the performance of the fund's oldest share class, adjusted for fees. The data is presumed to be accurate although Franklin Templeton Investments makes no guarantee of such. The performance attribution shown is calculated based on end-of-day portfolio holdings and not on specific fund portfolio transactions. As a result, the performance shown will differ from that shown in third party sources and reported by Franklin Templeton Investments which is calculated on the basis of specific fund transaction data. Past performance does not guarantee future results.

While the material contained herein is believed to be reasonable, no guarantee can be provided as to its accuracy or completeness. The data, methodologies, and conclusions presented in this document may change over time without notice. There can be no assurance that the investments and/or asset classes referred to in this document will perform in a manner consistent with their historical performance and/or any forward-looking assumptions or opinions stated verbally or in this document. Any investment and/or asset allocation, no matter how conservative, can lose money. Historical performance results do not reflect the deduction of transaction fees, custodial charges, and/or investment management fees, which would serve to decrease historical performance results. This report in and of itself does not constitute a recommendation or investment advice offered by Northwest Capital Management, Inc. This report is provided solely for informational purposes and therefore is not an offer to buy or sell a security. Unless Northwest Capital Management, Inc. is making a separate, written recommendation to its client, or is exercising discretionary authority to affect a transaction involving this security for its clients, Northwest Capital Management, Inc. shall not be responsible for any trading decisions, damages or other losses resulting from, or related to, this information, data, analyses or opinions or their use. The extent of liability Northwest Capital Management, Inc. may have, if any, to its clients will be determined by applicable law. Some of the data contained within this report has been provided by third party sources including but not limited to Morningstar and Lipper.



# **Great-West Separate Account Stable Value Review**

# **County of Fresno 457 Deferred Compensation Plan**

Brent Petty 503-597-1641 | brentp@nwcm.com Northwest Capital Management March 2020 NWCM, Inc. confirms that, as of 12/31/2019, the Great-West County of Fresno Stable Value Separate Account remains a prudent option for the County's plan. The fund's performance remains appropriate with the stated investment objectives and portfolio construction methodology.

The following analysis enables the County to compare its offering relative to the current stable value universe collected by NWCM.

#### **OVERVIEW OF GREAT-WEST STABLE VALUE**

#### **OWNERSHIP**

- Great-West has offered stable value for over 40 years and operates as a wholly-owned subsidiary of Power Financial
  Corporation. As the sole wrap provider, Great-West's high credit quality plays an important role but remains exposed to inherent
  risks of the insurance industry.
- Great-West Capital Management serves as the investment adviser to Great-West Funds, Inc; and supports a variety of solutions, including risk-based funds, target date funds, lifetime income products, and custom stable value funds.

#### INVESTMENT PHILOSOPHY

- Value added is primarily derived from sector emphasis and individual utilization of a bottom up fundamental valuation process integrated with a top-down macro-economic approach.
- Great-West focuses on an above average yield, not positioning the portfolio based on anticipated interest rate movements. The strategy does not anticipate excess return as a result of interest rate and duration calls.

#### **STRENGTHS**

- Great-West's relatively smaller assets under management and strong relationships on the street help them get smaller, yet still
  meaningful, allocations that allow them to add value.
- Diverse approach to finding value in spread sectors and emphasis on downside risk protection makes it ideal for risk averse investors.
- The Firm benefits from its emphasis on stable value with a focus on principal protection.

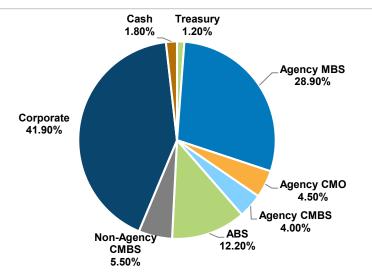
The following information was gathered by NWCM from 16 stable value collective trusts. These stable value providers collectively manage over \$146.3 billion. The following trends occurred in the fourth quarter of 2019:

- The average Market-to-Book ratio declined (deteriorated) by 0.12% during the fourth quarter to 101.3%. Overall, rates fell throughout 2019 raising most Market-to-Book ratios to over 100%.
- The average Gross Crediting Rate (before fees) decreased 0.07% from the previous quarter to 2.4%
- Wrap capacity has continued to improve as the economy has stabilized. Banks and insurance companies have become more willing to negotiate less restrictive investment guidelines and lower wrap fees.
- Wrap fees have in many cases been moving deeper into the sub-20 basis point range (0.20%) with most funds between 16 to 23 bps (0.16 to 0.23%).
- Average Stable Value Fees for accounts over \$50M were 0.42%.

Gross crediting rate is gross of investment management fees and net of wrap fees

Source: NWCM. The data gathered from the collective trusts are all known in the institutional retirement industry. Statistics are reported by the investment managers and there may be differences in calculation methodologies among managers. The above information is not a complete analysis of every material fact concerning any market, industry, or investment. Data has been obtained from sources considered reliable, but NWCM makes no representation as to the completeness or accuracy of such information.

#### **Sector Allocation**



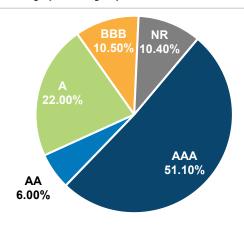
#### **Fund Characteristics**

	Fresno SV	Universe
Market Value of Assets	\$66.10M	
Average Credit Quality (S&P/Moody's)	AA-/AA	
Net Crediting Rate	2.35%	
Gross Crediting Rate	2.49%	2.43%
Average Duration	2.8	2.6
Market-to-Book	101.40%	101.28%

#### Fee Breakdown

	Fresno SV	Universe >\$50M
Investment Management Fees	0.14%	0.22%
Wrap Fees	0.20%	0.17%
Other Expenses	0.00%	0.03%
Total Annual Fund Operating Expenses	0.34%	0.42%

#### Portfolio Quality (Moody's)



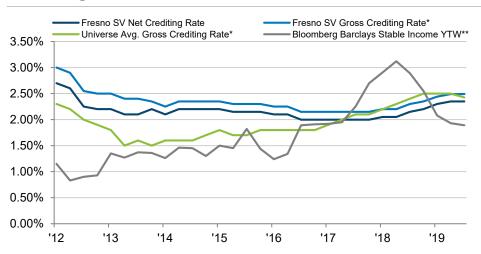
<sup>\*</sup>County of Fresno Stable Value Fund net crediting rate is net of fees of 0.34% of assets, which consist of (1) investment management fees of 0.14% of assets; and (2) and wrap fees of 0.20% of assets.

Statistics are reported by the investment managers; there may be differences in calculation methodology among managers. NWCM does not confirm or validate the results reported by the managers Source: NWCM, Great-West, as of 12/31/2019

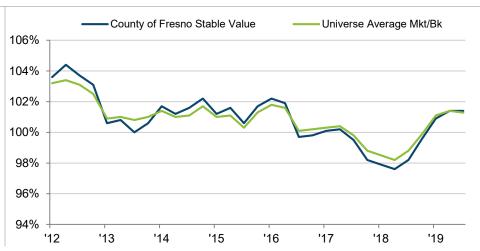


<sup>\*\*</sup>County of Fresno Stable Value Fund gross crediting rate is calculated by NWCM and are for illustrative purposes only. The gross crediting rate is net of wrap fees of 0.20%, but exclude investment management fees for comparison purposes.

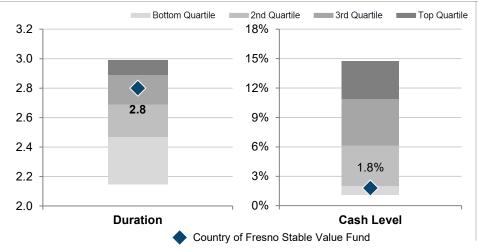
#### **Crediting Rate**



#### Market-to-Book Value



#### **Duration and Cash**



#### **Observations**

#### **Crediting Rate**

- Great-West's Net Crediting rate held steady at 2.35% (2.49% gross\*) over 4Q19.
- The average Gross crediting rate decreased to 2.43% over the quarter. Universe gross crediting rates range from 1.94% to 2.71% for the fourth quarter.

#### Market-to-Book Value

- Great-West's Market-to-Book ratio stayed at 101.4% over 4Q19.
- The average Market-to-Book ratio crept 12 basis points lower to 101.3% as Treasury yields crept higher.

\*Crediting rate is gross of investment management fees and net of wrap fees. County of Fresno Stable Value Fund gross crediting rate is calculated by NWCM and are for illustrative purposes only. The gross crediting rate is net of wrap fees of 0.20%, but exclude investment management fees and administrative/recordkeeping offsets for comparison purposes.

\*Yield to worst (YTW) is the lowest yield of either the yield to maturity, yield to call, or yield to refunding.

Statistics are reported by the investment managers; there may be differences in calculation methodology among managers. NWCM does not confirm or validate the results reported by the managers Source: NWCM. Great-West, as of 12/31/2019



Universe: Stable Value CITs >\$50M Net F	Bottom Quartile	2nd Quartile	3rd Quartile	Top Quartile	
2.50%	•		<b>◆</b>		<b>◆</b>
2.00%					
1.50%					
1.00% —	1-Year	3-Year	5-Year		10-Year
♦ Fresno Stable Value Fund*	2.30%	2.12%	2.13%		2.39%
# of Funds in Stable Value Peer Group	16	16	16		14
25th Percentile	2.37%	2.09%	1.90%		2.14%
50th Percentile	2.26%	1.96%	1.76%		1.85%
75th Percentile	2.16%	1.90%	1.64%		1.71%

<sup>\*</sup>County of Fresno Stable Value Fund net returns are net of fees of 0.34% of assets, which consist of (1) investment management fees of 0.14% of assets; and (2) and wrap fees of 0.20% of assets.

Source: NWCM, Great-West, as of 12/31/2019



Periods greater than one year represent annualized performance and past performance, as shown is no guarantee of future results. Net returns used in the universe do not include plan administration fees – actual performance experience by participants would be commensurately lower.

While the material contained herein is believed to be reasonable, no guarantee can be provided as to its accuracy or completeness. The data, methodologies, and conclusions presented in this document may change over time without notice. There can be no assurance that the investments and/or asset classes referred to in this document will perform in a manner consistent with their historical performance and/or any forward-looking assumptions or opinions stated verbally or in this document. Any investment and/or asset allocation, no matter how conservative, can lose money. Historical performance results do not reflect the deduction of transaction fees, custodial charges, and/or investment management fees, which would serve to decrease historical performance results. This report in and of itself does not constitute a recommendation or investment advice offered by Northwest Capital Management, Inc. This report is provided solely for informational purposes and therefore is not an offer to buy or sell a security. Unless Northwest Capital Management, Inc. is making a separate, written recommendation to its client, or is exercising discretionary authority to affect a transaction involving this security for its clients, Northwest Capital Management, Inc. shall not be responsible for any trading decisions, damages or other losses resulting from, or related to, this information, data, analyses or opinions or their use. The extent of liability Northwest Capital Management, Inc. may have, if any, to its clients will be determined by applicable law. Some of the data contained within this report has been provided by third party sources including but not limited to Morningstar and Lipper.



# **County of Fresno**

Deferred Compensation Plan

4Q2019 Quarterly Dashboard

**Nationwide Retirement Solutions** 

Jake Sours Program Director Andee Gravitt Managing Director





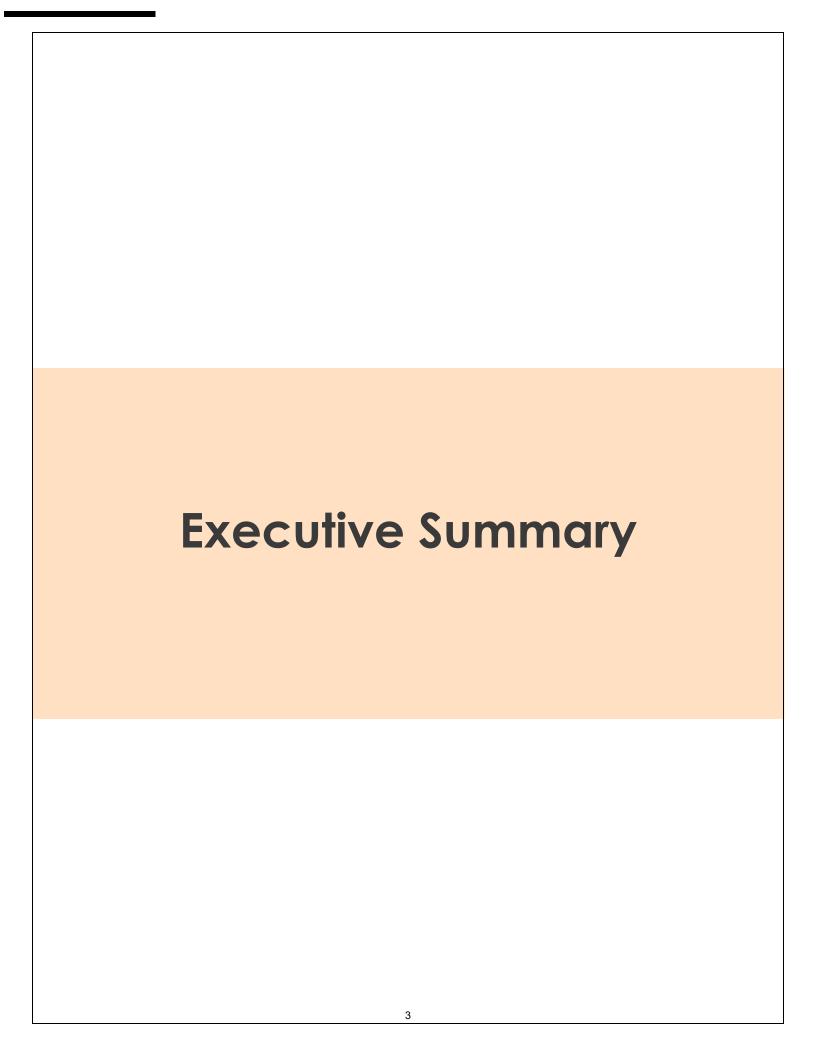
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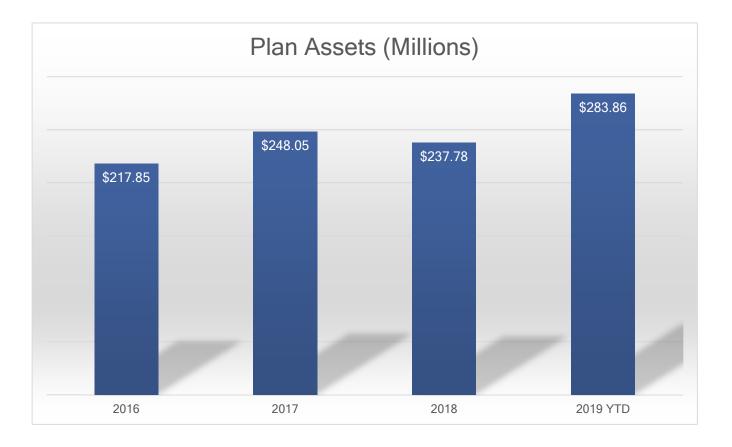
Section 2 Plan Health Report

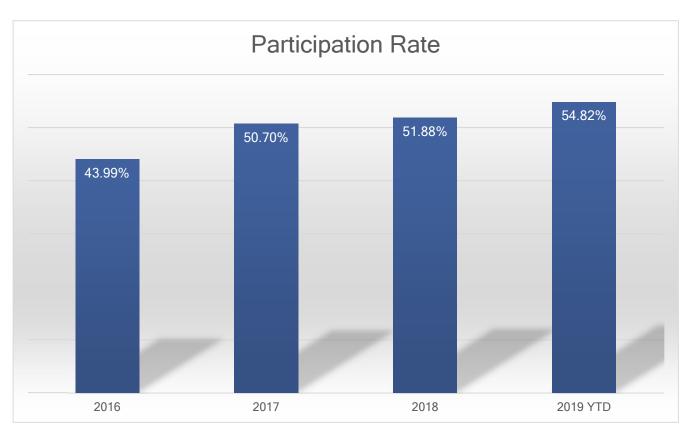
Section 3 Explicit Asset Fee Summary

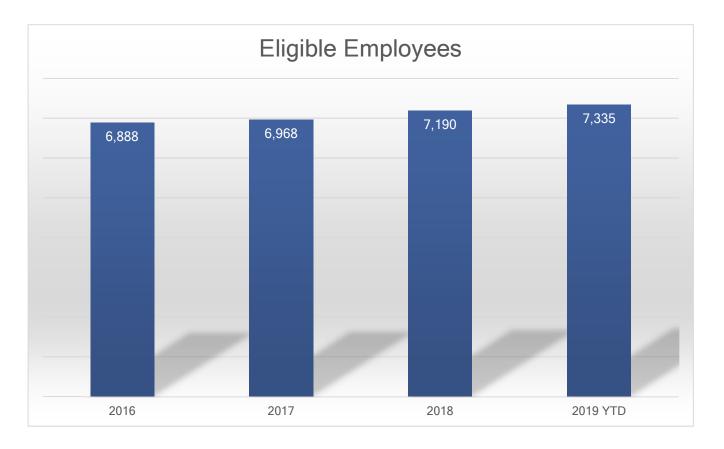
Section 4 Fee Normalization Calculation

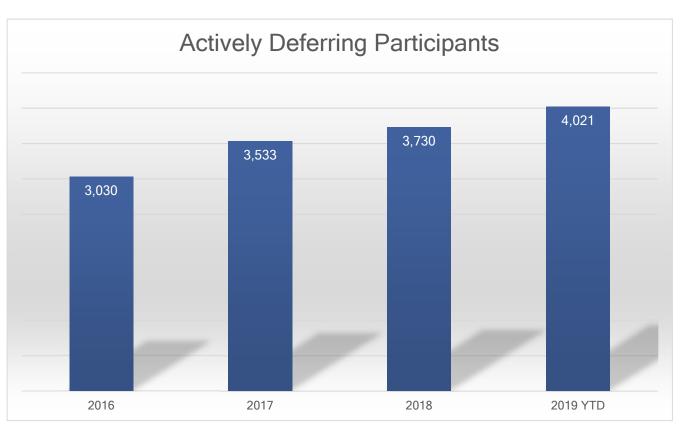


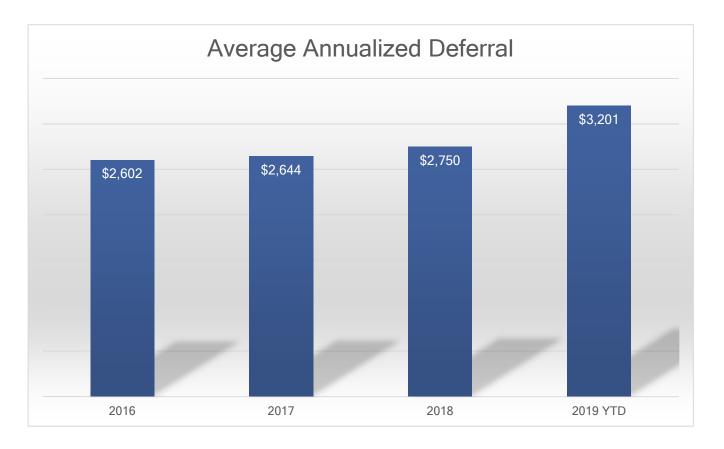
# **EXECUTIVE SUMMARY**

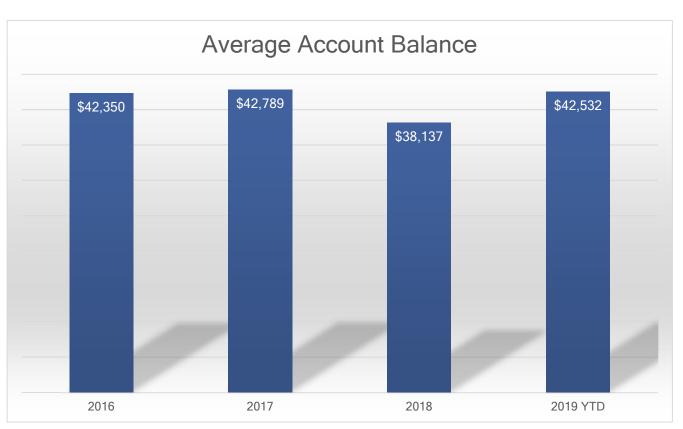


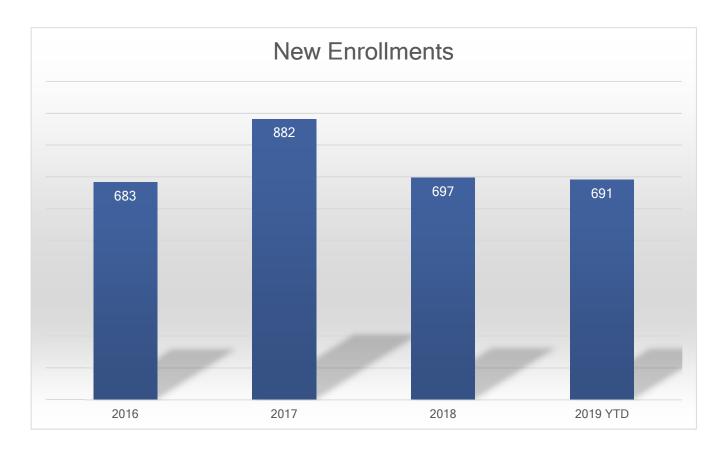


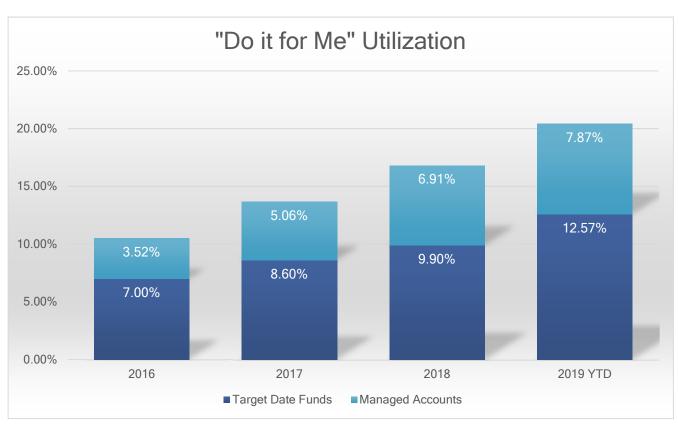


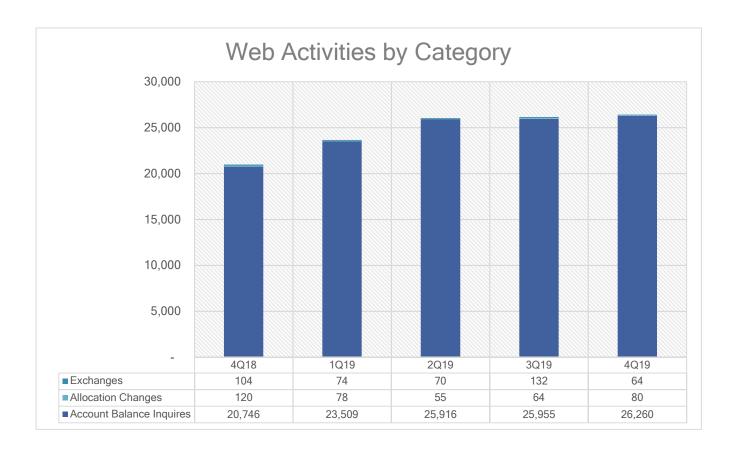


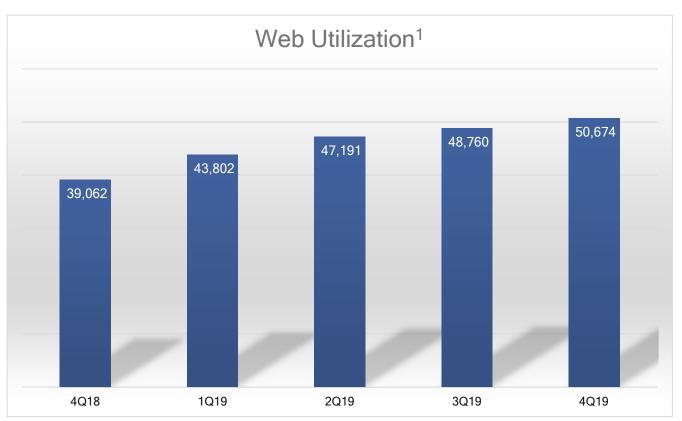






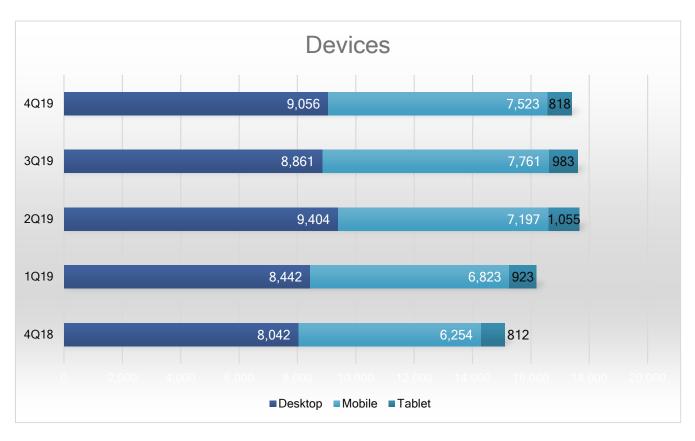


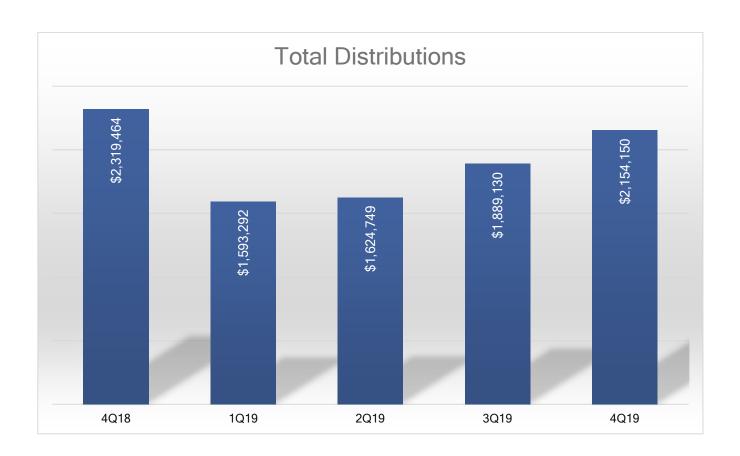




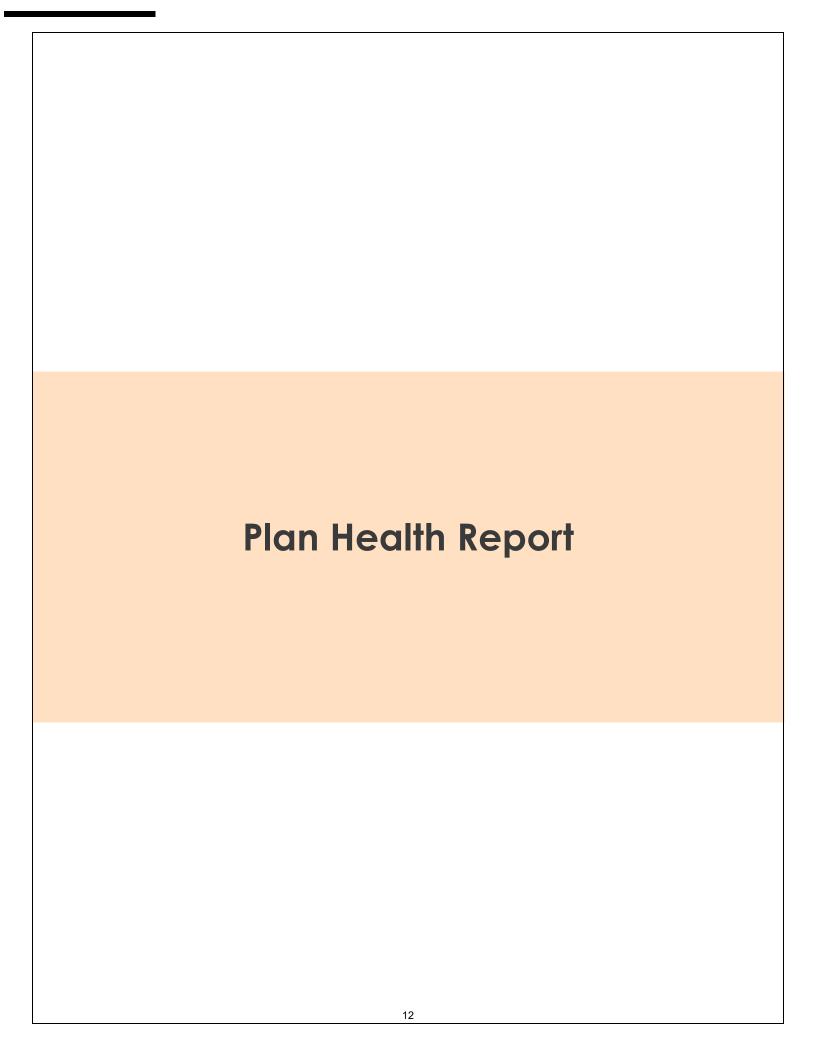
<sup>1</sup>Web Utilization represents total web hits for the quarter







Year to Date Rollovers & Transfers Out							
Payee	Number of Participants	External Transfer Out 1/1/19 to 12/31/19					
AGL	1	\$ (63,816.31)					
ALLIANZ LIFE INSURANCE COMPANY	3	\$ (540,659.55)					
AMERICAN ENTERPRISE INVESTMENT SERVICES	2	\$ (87,615.25)					
AMERICAN NATIONAL INSURANCE COMPANY	1	\$ (15,501.72)					
CAPITAL BANK AND TRUST COMPANY	1	\$ (40,066.77)					
CHARLES SCHWAB & CO INC	1	\$ (51,376.23)					
EDUCATIONAL EMPLOYEES CREDIT UNION	1	\$ (16,265.53)					
EDWARD JONES	2	\$ (225,245.14)					
E-TRADE SECURITIES LLC	1	\$ (587.89)					
FIDELITY MANAGEMENT TRUST COMPANY	1	\$ (63,667.86)					
FIIOC	1	\$ (44,173.05)					
FORETHOUGHT LIFE INSURANCE COMPANY	4	\$ (417,323.02)					
FTIOS	1	\$ (40,117.94)					
INTERACTIVE BROKERS LLC	1	\$ (42,114.55)					
LA COUNTY PLANS - GREAT WEST	1	\$ (789.29)					
LPL FINANCIAL LLC	7	\$ (619,163.63)					
MASS MUTUAL RETIREMENT SERVICES	1	\$ (2,174.00)					
MERRILL LYNCH PIERCE FENNER & SMITH INC	2	\$ (314,625.28)					
MORGAN STANLEY	1	\$ (513,914.25)					
NATIONAL FINANCIAL SERVICES	2	\$ (351,059.75)					
NATIONWIDE TRUST COMPANY	1	\$ (1,142.66)					
NOBLE CREDIT UNION	3	\$ (26,838.74)					
NRS	1	\$ (361,101.37)					
PERSHING LLC	3	\$ (560,840.53)					
PFS INVESTMENTS INC	1	\$ (12,363.99)					
TD AMERITRADE	4	\$ (121,702.88)					
THE JMC INVESTMENT TRUST	1	\$ (118,945.02)					
THRIFT SAVINGS PLAN	1	\$ (1,644.01)					
UBS FINANCIAL SERVICES INC	1	\$ (21,643.54)					
UNKNOWN	9	\$ (51,733.82)					
USAA INVESTMENT MANAGEMENT COMPANY	1	\$ (75,933.39)					
VALIC	1	\$ (149,761.78)					
VANGUARD FIDUCIARY TRUST COMPANY	2	\$ (69,316.25)					
VANTAGEPOINT TRANSFER AGENTS / 457	3	\$ (57,293.68)					
WELLS FARGO	1	\$ (172,209.89)					
TOTALs	68	\$ (5,252,728.56)					

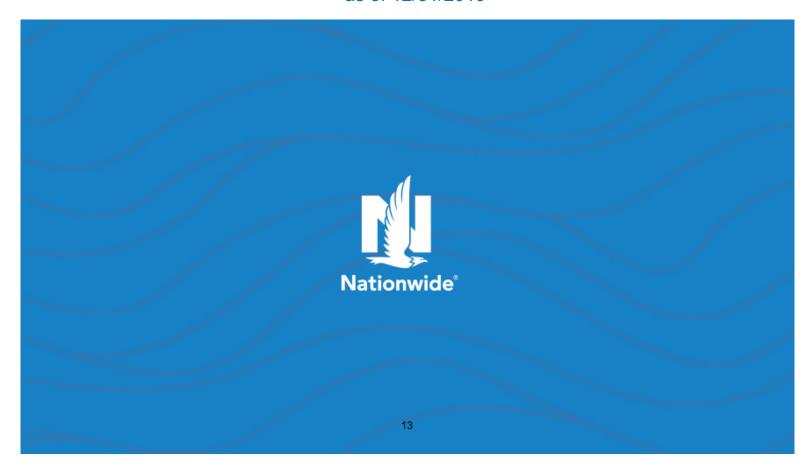




# PLAN HEALTH REPORT

COUNTY OF FRESNO CA

as of 12/31/2019



### **WELCOME**

We value your partnership and the opportunity to offer a competitive, effective retirement plan to your participants. Through diligent work and thought leadership, we'll help you grow your plan and help your participants prepare for and live in retirement. This report includes balance information, participant demographics, contribution highlights and retirement readiness numbers. Together, we can use this information to help your participants achieve greater financial wellness.

Our goal is to help you objectively evaluate your Plan's performance and how it performs against other plans like yours. Since Nationwide Retirement Solutions is one of the largest retirement plan providers in the industry, we are uniquely positioned to compare your Plan to many others of similar asset size. By comparing the current year information to previous years, you can see how your Plan is performing, where your educational efforts are working and what areas offer opportunities for improvement. The "Peer Group" comparisons used in this report are based on cases with assets of: \$100 million - \$1 billion.

Thank you for your valued business. We look forward to helping improve retirement readiness for your participants.

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NRM-17453AO



# **EXECUTIVE SUMMARY**



# Quick plan facts (as of 12/31/2019)

Metric	Current value	%Change from last quarter	%Change from last year
Participant Core Assets	\$277,848,504	5.00%	19.00%
Total Participant Count	6,673	1.46%	7.04%
Total New Enrollments YTD Count	682	30.15%	-0.44%
Total Deferrals YTD	\$13,666,720	36.00%	11.00%
Total Rollovers-In YTD	\$741,440	7.00%	-12.00%
ProAccount Participant Count	603	3.97%	5.42%
ProAccount Assets	\$22,341,721	8.00%	45.00%



## **EXECUTIVE SUMMARY**

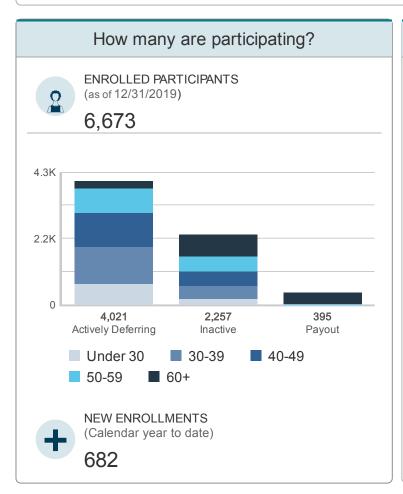
# 457 Plan Summary



TOTAL PARTICIPANT ACCOUNT BALANCE (as of 12/31/2019)

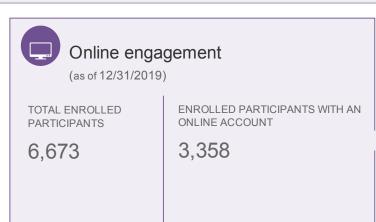
\$283,858,009

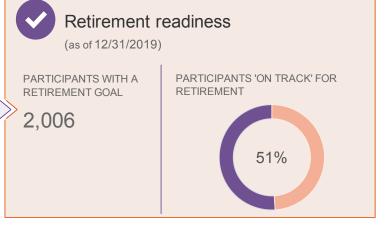






### How many participants are prepared for retirement







# PARTICIPANT DEMOGRAPHICS

# How participants are engaged in the plan



ENROLLED PARTICIPANTS <sup>1</sup> (as of 12/31/2019)

6,673



NEW ENROLLMENTS <sup>2</sup> (Calendar year to date)

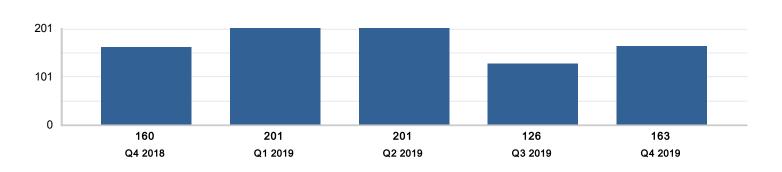
682

ONLINE ENROLLMENTS 3

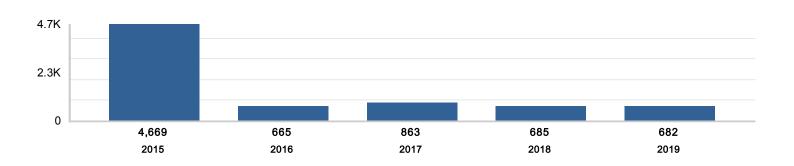
(Calendar year to date)

59 out of 682

#### ENROLLMENT TRENDS (BY QUARTER) 4



#### ENROLLMENT TRENDS (BY YEAR) 4

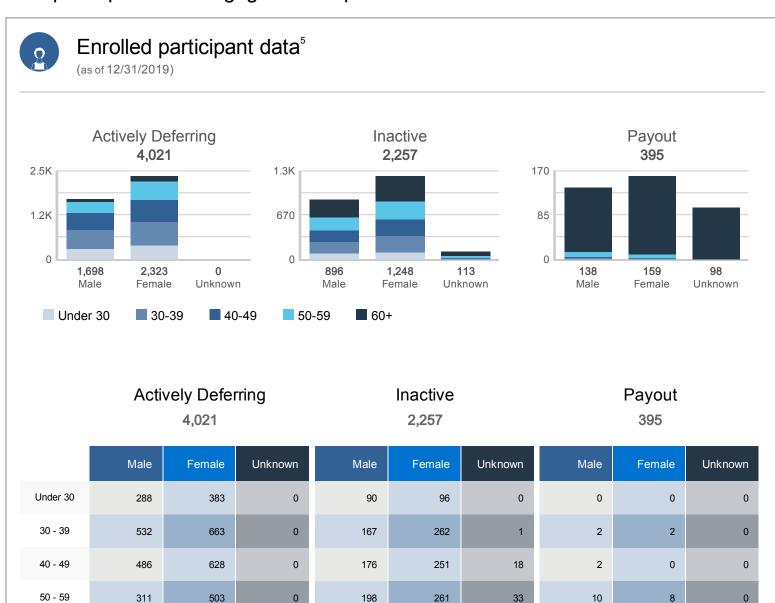


- $_{\rm 1}$  Total number of enrolled participants in this plan.
- Participants who open and close their account within the calendar year, will not be counted in year-to-date enrollment numbers.
- $_{\scriptsize 3}$  The number of online enrollments out of new enrollments.
- Total number of participants enrolled by quarter or by year.



# PARTICIPANT DEMOGRAPHICS

# How participants are engaged in the plan



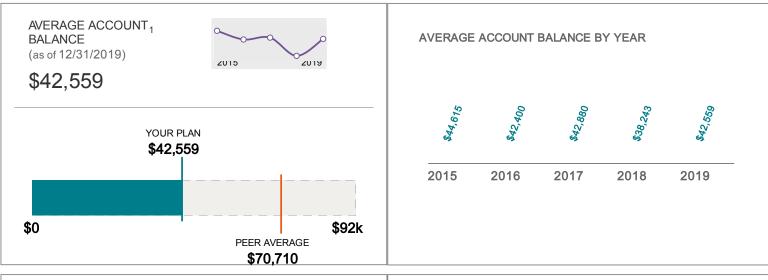


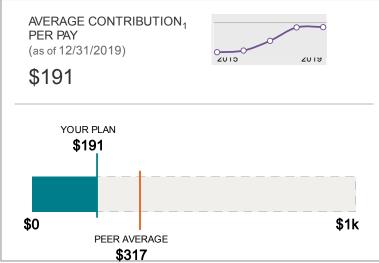
60+

<sup>&</sup>lt;sup>5</sup> Actively deferring - Participants with a balance, a contribution in the past 3 months and a status of employed. Inactive - Participants with a balance, no contribution in the past 3 months and no status of payout or unemployed. Payout - Participants with a balance and a status of payout.

# **CONTRIBUTIONS & INVESTMENTS**

# What your participants are contributing







# Balances & contributions by age & gender

(as of 12/31/2019)

### Average account balance

### Average annualized contributions

	Male	Female	Unknown	Male	Female	Unknown
Under 30	\$4,812	\$2,200	\$0	\$2,117	\$1,034	\$0
30 - 39	\$10,913	\$6,450	\$13	\$2,412	\$1,635	\$0
40 - 49	\$45,083	\$22,298	\$16,309	\$4,859	\$1,763	\$92
50 - 59	\$87,295	\$55,257	\$52,116	\$11,349	\$3,855	\$203
60+	\$121,563	\$88,857	\$69,461	\$18,420	\$9,405	\$128

<sup>&</sup>lt;sup>1</sup>A peer group consists of NRS plans with similar assets. This peer group comparison includes cases with \$100 million - \$1 billion.



## **CONTRIBUTION & INVESTMENTS**

## What your participants are contributing

4% PARTICIPANTS WITH INCREASED CONTRIBUTIONS (Calendar year to date)

3% PARTICIPANTS WITH AUTOMATIC CONTRIBUTION INCREASE

(Calendar year to date)

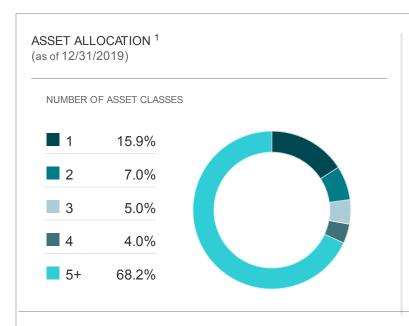
2019 IRS limits

Regular Limit \$19,000

50+ Catch Up \$6,000

3-Year Catch Up \$19,000

### How your participants are invested



ASSET DIVERSIFICATION <sup>2</sup> (as of 12/31/2019)

AVG. # ASSET CLASSES

4.4

PEER GROUP

4.3

RECOMMENDED

5



### **ProAccount**

(as of 12/31/2019)

TOTAL PROACCOUNT BALANCE \$22,341,721

PARTICIPANTS WITH PROACCOUNT 603

out of 6,673 total enrolled participants

AVG ACCOUNT BALANCE WITH PROACCOUNT

\$37,051

Peer group - Average number of asset classes in which this peer group (cases with \$100 million - \$1 billion) is invested.

Recommended number of asset classes - The number of asset classes in which a participant should be invested for ideal diversification.



<sup>&</sup>lt;sup>2</sup> Percentage of participants by number of investment classes.

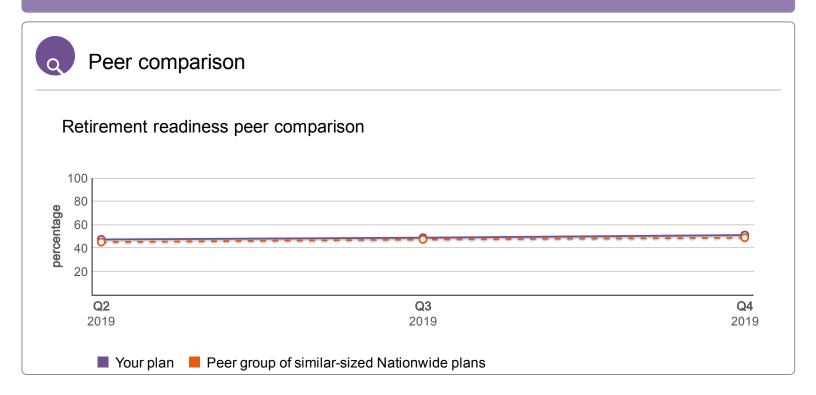
Average number of asset classes - Average number of asset classes in which participants are invested.

## RETIREMENT READINESS

## How many participants are prepared for retirement



Participants who actively review their online account and use their retirement outlook tools are 4 times more likely to take action and save more for retirement.



NRM-17390AO

Participants with a retirement goal from My Interactive Retirement Planner®.

<sup>2</sup> higher).



<sup>&</sup>lt;sup>1</sup> Participants with a retirement goal from My Interactive Retirement Planner® and a retirement readiness score of "on track" (.915 or

# ASSET & FUND DETAILS



# Asset class totals

Asset class	2017	2018	2019 YTD	% of total
Mid cap	\$14,113,479.34	\$12,523,348.23	\$16,132,398.74	5.7%
Large cap	\$102,150,854.68	\$93,176,291.92	\$113,464,259.09	40.0%
Balanced	\$2,410,290.83	\$1,941,773.18	\$0.00	0.0%
Bonds	\$8,858,466.64	\$10,176,774.77	\$12,609,798.74	4.4%
Specialty	\$5,165,731.24	\$4,244,179.45	\$6,693,393.11	2.4%
Loan	\$3,197,262.57	\$4,701,732.86	\$6,009,504.85	2.1%
Asset allocation	\$21,279,269.60	\$23,444,046.34	\$34,918,717.27	12.3%
International	\$15,595,005.69	\$13,403,911.74	\$16,510,275.24	5.8%
Small cap	\$10,416,406.16	\$10,460,272.14	\$12,363,029.67	4.4%
Fixed assets and cash	\$63,221,239.02	\$63,310,621.43	\$65,156,632.48	23.0%
Total	\$246,408,005.77	\$237,382,952.06	\$283,858,009.19	100%

# **ASSET & FUND DETAILS**



# Total contributions by asset class

Asset class	2017	2018	2019 YTD	% of total
Mid cap	\$745,523.54	\$772,832.82	\$741,158.85	5.1%
Large cap	\$3,901,098.40	\$3,232,352.56	\$3,340,342.18	23.2%
Balanced	\$58,921.75	\$87,797.17	\$28,914.38	0.2%
Bonds	\$708,734.39	\$636,738.51	\$665,120.03	4.6%
Specialty	\$303,588.15	\$294,319.04	\$319,313.54	2.2%
Asset allocation	\$3,766,989.09	\$4,194,715.90	\$5,356,843.53	37.2%
International	\$873,956.37	\$1,085,088.04	\$1,131,789.27	7.9%
Small cap	\$489,944.63	\$675,505.82	\$747,855.28	5.2%
Fixed assets and cash	\$2,676,987.08	\$2,124,177.09	\$2,076,823.16	14.4%
Total	\$13,525,743.40	\$13,103,526.95	\$14,408,160.22	100%



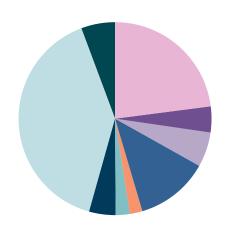
# **ASSET & FUND DETAILS**

## 2019



## Asset allocation

(as of 12/31/2019)



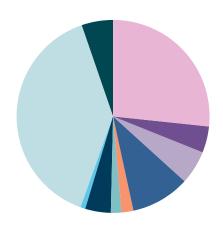
ASSET CLASS	YOUR PLAN	PEER GROUP	DIFFERENCE
Mid cap	5.7%	5.0%	0.7%
Large cap	40.0%	18.9%	21.1%
Balanced	0.0%	1.6%	-1.6%
Bonds	4.4%	4.1%	0.3%
Short term	0.0%	2.1%	0.0%
SDO	0.0%	0.0%	0.0%
Specialty	2.4%	0.6%	1.8%
Loan	2.1%	0.0%	2.1%
Asset allocation	12.3%	15.0%	-2.7%
International	5.8%	5.5%	0.3%
Small cap	4.4%	3.2%	1.1%
Fixed assets and cash	23.0%	43.8%	-20.8%

## 2018



## Asset allocation

(as of 12/31/2018)



ASSET CLASS	YOUR PLAN	PEER GROUP	DIFFERENCE
Mid cap	5.3%	4.6%	0.7%
Large cap	39.3%	20.0%	19.2%
Balanced	0.8%	2.0%	-1.2%
Bonds	4.3%	4.1%	0.2%
Short term	0.0%	4.2%	0.0%
■ SDO	0.0%	0.0%	0.0%
Specialty	1.8%	0.5%	1.3%
Loan	2.0%	0.0%	1.9%
Asset allocation	9.9%	13.7%	-3.9%
International	5.6%	5.1%	0.5%
Small cap	4.4%	3.4%	1.0%
Fixed assets and cash	26.7%	42.3%	-15.6%





## Total account balance

(as of 12/31/2019)

Money source	Current value
Participant assets	\$283,858,009.19
Salary Reduction	\$268,340,423.88
Rollover (Pre-Tax)	\$7,835,077.16
Rollover 457	\$1,655,960.37
Roth Contribution	\$13,977.83
Roth Rollover 457	\$3,065.10
Loan balance	\$6,009,504.85
Total plan assets	\$283,858,009.19





## Loan Details

(as of 12/31/2019)

Loan type	Number of loans	Principal value
Active loans		
General purpose loan	810	\$4,994,171.88
Primary residence loan	36	\$341,912.16
Defaulted loans*		
General purpose loan	121	\$671,237.18
Primary residence loan	1	\$2,183.63
Total	968	\$6,009,504.85
* Default amounts are included in Beginning and Ending Balance		



# Contributions and transfers/rollovers-in

(as of 12/31/2019)

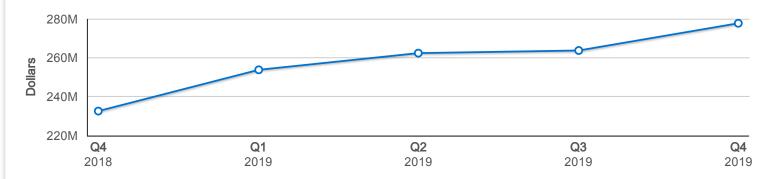
Туре	Year to date
Contributions	\$13,666,719.97
Transfers/Rollovers-In	\$741,440.25
Total	\$14,408,160.22



# Balance activity by quarter

## Change in balance from last quarter

▲ 5.3% FROM LAST QUARTER



	Q4 2018	Q1 2019	Q2 2019	Q3 2019	Q4 2019
Total balance	\$232,681,219.20	\$253,788,535.05	\$262,628,434.19	\$263,775,064.51	\$277,848,504.34
Charges	-\$2,015,109.18	-\$2,168,387.69	-\$2,330,093.10	-\$2,497,591.31	-\$2,670,997.04
Deposits	\$254,828,177.91	\$258,063,759.82	\$262,420,163.45	\$265,603,543.05	\$269,236,338.13
Dividends*	\$19,522,974.76	\$19,650,889.07	\$19,798,211.24	\$19,964,262.62	\$24,526,786.87
Market gain/loss & interest	-\$24,085,367.06	\$21,486,668.54	\$8,525,905.70	\$1,473,504.82	\$15,077,766.76
Loan payments	\$9,001,674.52	\$9,626,791.80	\$10,295,235.07	\$10,917,479.76	\$11,645,300.85
Withdrawals	-\$60,391,472.25	-\$63,699,103.57	-\$67,447,009.63	-\$70,594,719.91	-\$75,172,520.71

<sup>\*</sup> May consist of dividends and fund reimbursements





## Top opportunities to improve plan health

Encourage enrollment

Are you happy with your participation rate? Schedule an enrollment workshop today

Suggest online account usage

Those who engage in their online account are 4x more likely to save more for retirement

Propose contribution increases

Anything can help. Talk with your participants about the benefits of saving now for a better tomorrow

Discuss the benefits of Nationwide ProAccount

How participants are invested can play a big role in their retirement health

## Additional opportunities

How participants are engaged in the plan

Are your participants in the correct status based on their age?

Check in with participants who may not be in the correct status.

## What your participants are contributing

Starting to save early is one of the best ways to prepare for retirement.

Contact your Nationwide representative to schedule a workshop with your participants under the age of 30 to help them understand the benefits of saving more now.

Are your female participants actively contributing?

Host a workshop for women eligible and enrolled in your plan. Nationwide's Women & Investing tools can help.

Incremental increases can go a long way.

Let your participants know how having an automatic annual contribution increase can help them reach their retirement goal.

- Work with your Nationwide Retirement Specialist to help manage your loans.
- Are those closer to retirement aware of catch-up contributions?

  Let your participants know that catch-up contributions may help them reach their goal.

#### How your participants are invested

Are participants diversified enough?

Call your Nationwide retirement specialist and discuss your participants' asset diversification.

## How many participants are prepared for retirement

How many participants are getting close to retirement?

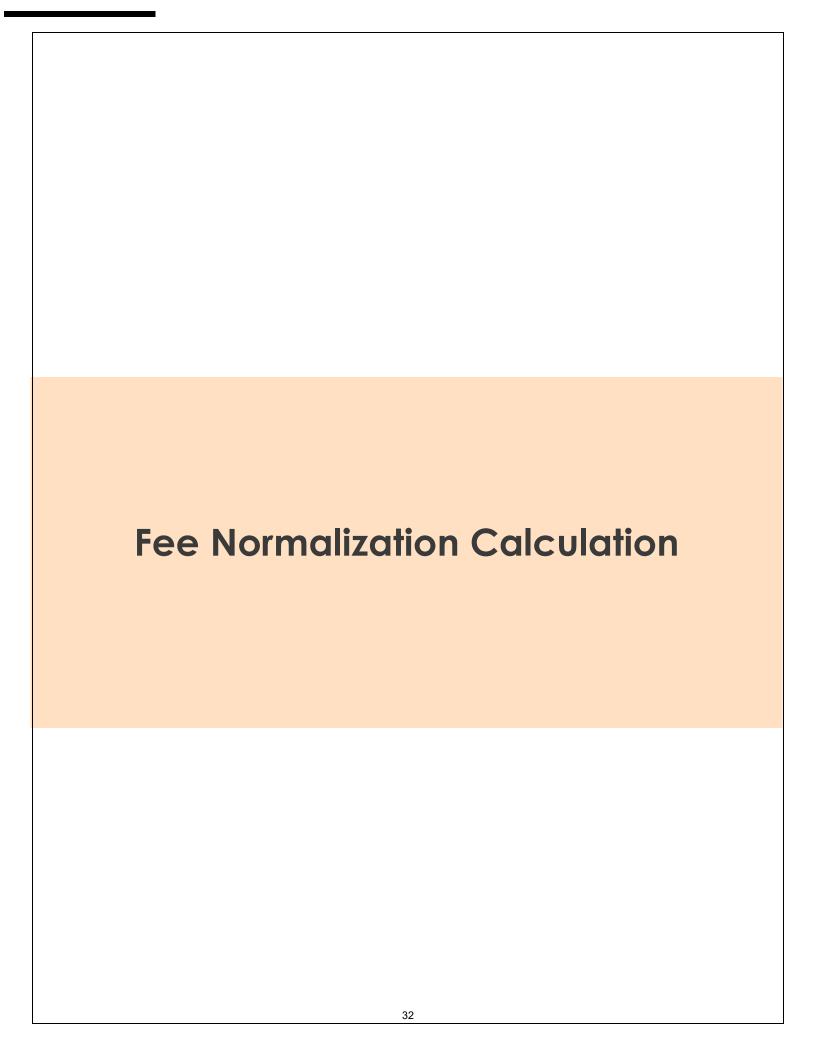
Talk with your participants about which payout strategies may benefit them the most.





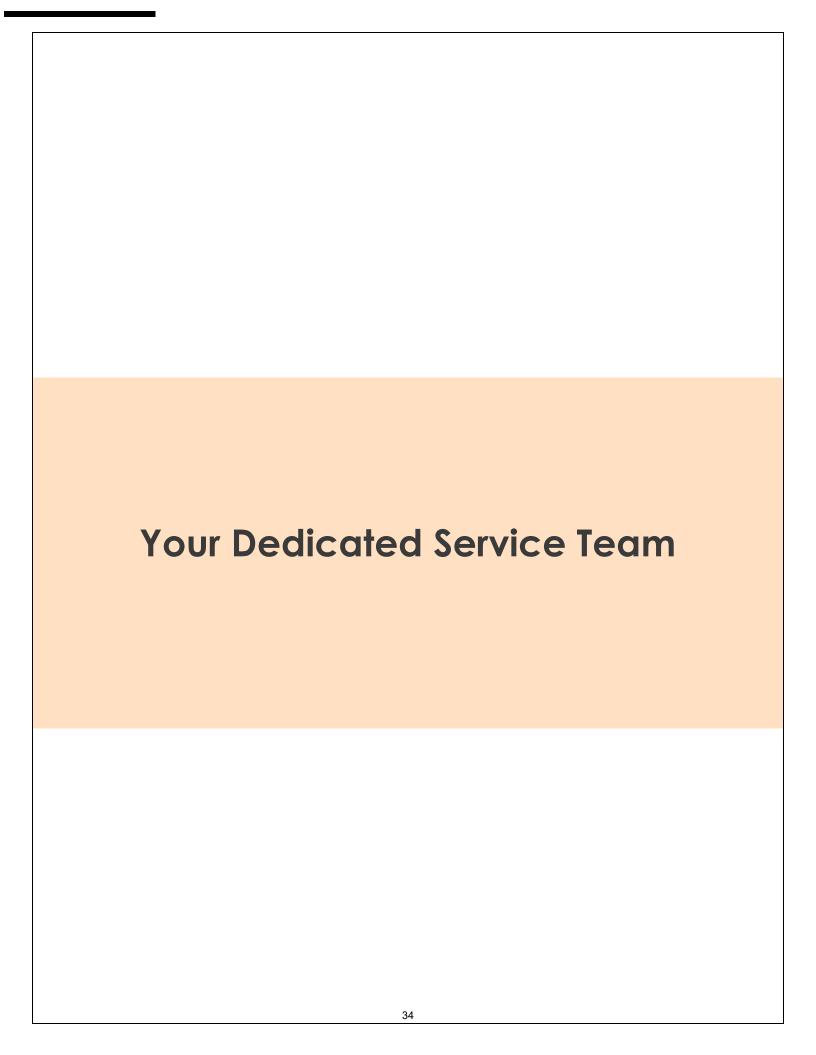
# **EXPLICIT ASSET FEE SUMMARY**

	Plan Sponsor Fee Amount	NRS Fee Amount
October	\$20,387.42	\$22,655.02
November	\$20,156.65	\$22,396.80
December	\$21,213.18	\$23,572.07
4Q2019 Revenue Total	\$61,757.25	\$68,623.89



# FEE NORMALIZATION CALCULATION

			10/31/2019 Account	11/30/2019 Account	12/31/2019 Account	Oct-2019 Annual Fund	Nov-2019 Annual Fund Sryc Fee Rate	Dec-2019 Annual Fund	4Q2019 Fund Service Fee
Fund Name	Fund	Ticker	Value	Value	Value	Srvc Fee Rate		Srvc Fee Rate	Payment Amount
Alger Spectra Fund - Class Z	NTV263	ASPZX	\$44,171,136.00	\$46,121,739.00	\$47,074,378.00	0.000%	0.000%	0.000%	\$0.00
BlackRock EAFE Equity Index Fund T	NTV194	BLKAX	\$4,060,934.00	\$4,065,611.00	\$4,207,621.00	0.000%	0.000%	0.000%	\$0.00
BlackRock Equity Index Fund M	NTV195	BLKBX	\$48,338,746.00	\$49,713,682.00	\$51,136,342.00	0.000%	0.000%	0.000%	\$0.00
BlackRock Mid Capitalzation Equity Index Fund M	NTV196	BLKCX	\$8,863,818.00	\$9,116,346.00	\$9,327,638.00	0.000%	0.000%	0.000%	\$0.00
BlackRock Russell 2000 Index Fund M	NTV197	BLKDX	\$4,173,691.00	\$4,200,791.00	\$4,344,438.00	0.000%	0.000%	0.000%	\$0.00
BlackRock US Debt Index Fund W	NTV198	BLKEX	\$4,924,272.00	\$5,195,805.00	\$5,194,775.00	0.000%	0.000%	0.000%	\$0.00
Columbia Dividend Income Fund - Class Y	NTV264	CDDYX	\$14,583,079.00	\$14,690,939.00	\$15,253,539.00	0.000%	0.000%	0.000%	\$0.00
Fidelity Advisor Real Estate Income Fund - Institutional Class	NTV265	FRIRX	\$1,990,336.00	\$1,961,810.00	\$1,994,866.00	0.250%	0.250%	0.250%	\$1,249.29
Franklin Utilities Fund - Class R6	NTV266	FUFRX	\$4,290,237.00	\$4,242,596.00	\$4,698,527.00	0.000%	0.000%	0.000%	\$0.00
Fresno County Stable Value Fund	NTG004		\$65,693,389.00	\$65,613,590.00	\$65,156,632.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2015 Trust	NTV354		\$4,333,416.00	\$4,369,003.00	\$4,356,872.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2020 Trust	NTVA03		\$0.00	\$0.00	\$3,129.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2025 Trust	NTV355		\$11,255,209.00	\$11,467,144.00	\$11,728,698.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2030 Trust	NTVA04		\$358,209.00	\$363,985.00	\$371,751.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2035 Trust	NTV356		\$6,851,762.00	\$7,069,568.00	\$7,237,242.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2040 Trust	NTVA05		\$91.00	\$531.00	\$1,025.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2045 Trust	NTV357		\$6,524,286.00	\$6,726,117.00	\$7,004,948.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2050 Trust	NTVA06		\$0.00	\$0.00	\$86.00	0.000%	0.000%	0.000%	\$0.00
Great-West Lifetime 2055 Trust	NTV358		\$3,762,949.00	\$4,006,393.00	\$4,214,966.00	0.000%	0.000%	0.000%	\$0.00
Invesco Oppenheimer Developing Markets Fund - Class R6	NTV08X	ODVIX	\$2,265,491.00	\$2,149,940.00	\$2,289,519.00	0.000%	0.000%	0.000%	\$0.00
Ivy International Core Equity Fund - Class N	NTV267	IINCX	\$9,636,250.00	\$9,723,850.00	\$10,013,135.00	0.000%	0.000%	0.000%	\$0.00
Janus Henderson Small Cap Value Fund - Class N	NTV269	JDSNX	\$1,614,052.00	\$1,576,374.00	\$1,612,633.00	0.000%	0.000%	0.000%	\$0.00
Loan	LXM001		\$5,559,982.00	\$5,486,965.00	\$5,495,716.00	0.000%	0.000%	0.000%	\$0.00
Metropolitan West Funds - Total Return Bond Fund – Plan Class	NTV381	MWTSX	\$4,969,244.00	\$5,207,293.00	\$5,297,627.00	0.000%	0.000%	0.000%	\$0.00
Nicholas Limited Edition Fund - Institutional Class	NTV268	NCLEX	\$6,180,318.00	\$6,411,018.00	\$6,405,959.00	0.000%	0.000%	0.000%	\$0.00
T. Rowe Price Mid-Cap Growth Fund - I Class	NTV981	RPTIX	\$6,086,233.00	\$6,659,073.00	\$6,804,761.00	0.000%	0.000%	0.000%	\$0.00
Templeton Global Bond Fund - Class R6	NTV262	FBNRX	\$2,016,859.00	\$2,061,639.00	\$2,117,397.00	0.000%	0.000%	0.000%	\$0.00
Total			\$272,503,988.00	\$278,201,802.00	\$283,344,221.00				\$1,249.29



## YOUR DEDICATED SERVICE TEAM

# Plan Sponsor Experience

Andee Gravitt, Managing Director nusaaa1@nationwide.com (907) 854-1458

Jake Sours, Program Director soursj1@nationwide.com (916) 708-1320

Nate Schroeder, Relationship Consultant (Operations) schroen1@nationwide.com (614) 435-5892

# Participants Experience

Deanna Sisk, Retirement Specialist siskd2@nationwide.com (559)-530-8550

Retirement Resource Group

Center nrsforu@nationwide.com (877) 693-2457

**Participant Solution** 

# Fresno County 2020 Custom Benchmarking

## NAGDCA (\$200M-\$700M) & PlanSponsor (\$200M-\$1B)

Participation Rate: 63% / 72%

Avg. Account Balance: \$42,375 / \$73,167

Avg. Deferrals Per Pay: \$130 / 6.60%

Avg. # of Investments: NA / 4.1

<b>Category</b> (data as of 12/31/2019)	Fresno County	Plan #1 (West, 457b, 401PST, pension)	Plan #2 (West, 457b, pension)	<b>Plan #3</b> (West, 457b, pension)
Assets	\$277.9M	\$221.3M	\$277.4M	\$252.3M
Eligible Employees	7,335	4,480	4,690	2,812
Participation Rate	55%	45%	55%	56%
Participant Count <sup>1</sup>	6,672	4,293	4,164	2,461
Active Participants <sup>1</sup>	4,021	2,026	2,588	1,580
Avg. Contribution	\$191/pp	\$63/pp	\$285/pp	\$177/pp
Avg. Account Balance <sup>1</sup>	\$42,559	\$50,113	\$65,197	\$102,466
Avg. # of Investments <sup>2</sup>	4.4	3.9	4.3	4.1
2019 Rollovers/Transfers	\$(5,252,729)	\$(5,789,570)4	\$(16,741,095)4	\$(5,133,857)
Avg. Rollover/Transfers	\$(72,955)	\$(43,860.38)	\$(160,972)	\$(100,664)

<sup>&</sup>lt;sup>1</sup>Unique participants <sup>2</sup> TDFs are counted as 5 funds

<sup>&</sup>lt;sup>3</sup>Participants using multiple TDFs are counted multiple times <sup>4</sup>Annualized number



# EMPLOYEE & PARTICIPANT ENGAGEMENT PLAN OVERVIEW

Fresno County 457(b) Deferred Compensation Plan

Date: March 11, 2020





## About the Deferred Compensation Plan

The Deferred Compensation Plan is a supplemental defined contribution retirement plan designed to help employees at Fresno County save additional dollars towards retirement. The Plan is a compliment to the County's pension plan and social security. The Employee and Participant Engagement Plan outlines the various communication/education methods used to engage County employees/participants to help them prepare for and live in retirement successfully.

## <u>Purpose</u>

Help employees/participants prepare for and live in retirement successfully by leveraging targeted communication and education campaigns, personalize onsite education, online participant planning tools, etc. The goal is to meet employees and participants where they are on the retirement path.

## **Needs/Concerns**

Getting Started	Early-Career	Mid-Career	Approaching Retirement	Living in Retirement
Enrollment		1		
Deferred Comp 101				
Diversification (Asse	et Allocation)			
Planning Tools & Re	sources			
Rebalancing				
Beneficiary				
Dollar Cost Averagin	ng			
Budgeting				
Debt Management				
	Setting Retire	ment Goals		
	Save More			
	College Plann	ing		
		Simplify & Co	nsolidate	
			Distribution Options	
			Non-Financial Considerations	
			Social Security	
			Medicare	
			Long Term Care	
			Benefits of staying in Plan	
			Excess Leave & Vacation	Spend-down
			Age 50 & Special Catch-up	
			Approaching Retirement	
		•		<u>-</u>





# Participant Communicating & Education Methods

Direct Mail (Targeted & All) -Participant statements -Postcard -Flyers -Brochures -Letters  Social Media -Facebook -Instagram -Twitter -Snapchat -Etc.  *Completed in the past but has not been effective	Email (Targeted & All) -Participant statements -Postcard -Flyers -Brochures -Letters  Apps -NW My Retirement App -Nimbl App	Web/Digital  -Paid ads on websites  -Paid ads on social media  -Webinars  -QR Codes  -Online appointment scheduling  Onsite Education  -Save Today!  -Group workshops  -Benefit fairs  -Lunch & learns  -Individual meetings  -Social events  -County staff  -Local NW representative  -Nationwide Retirement Institute
Participant Website -Chatbot -My Interactive Retirement Planner -My Investment Planner -Website banners -General education	Text Messaging -Alerts -Educational text	Telephone -Participant Solution Center -Retirement Resource Group -Local NW Representative -County Staff
Video -Meet your rep video -Educational videos on participant website -Testimonial videos	Onsite Advertising -Posters -Flyers -Brochures -Giveaways	Word of Mouth -Department champions -Refer a co-worker -Train the trainer
Other -Benefits integration -Onboarding		





## **Communication & Education Initiatives**

Video: Leverage video to educate on key topics, help participants take action and create brand awareness.

- 1) Educational Videos: Promote existing participant educational videos the County's 457 website (fresno457.com). The videos are currently housed pre-login under the learning center. They cover the following topics:
  - a) How a retirement plan works
  - b) What is a 457(b) and why should you enroll?
  - c) How can you invest in your plan?
  - d) How much is enough? A secret strategy for retirement savings
  - e) Managing multiple accounts
  - f) How often should you review your account?
  - g) Approaching retirement: A guide to what's next
  - h) Managing personal finances
  - i) Retirement income
  - j) Annual investment checkup
  - k) Investment strategies for managing risk
     Click Learning Center to view available videos
- 2) Meet your Rep Video
- 3) YouTube: Create a Fresno 457 YouTube channel to houses creative and fun educational videos. Some examples could be:
  - a) Testimonial videos from County leaders, 457 participants, department champions, etc.
  - b) "How to" videos
  - c) Target videos based on the needs of participants in various career stages

#### Social Media: Leverage social media such as Facebook, Twitter and Instagram

- 1) Promote onsite events such as Save Today
- 2) Use gamification and contests to encourage participants with ongoing contests
- 3) Leverage social norms such as selfies, food post, pet pictures, status updates to engage with participants and employees
- 4) Use hashtags to build collections and group like items
- 5) Leverage event base post such as birthdays, anniversary, new year's, valentines, national holidays etc.





#### Promotional Items: Leverage branded giveaways to create brand awareness

-Note this is currently in place today. Giveaways are used during County 457 educational events, onsite visits, seminars and workshops.

# Text: Leverage text messaging to share educational content, provide alerts and encourage participant action

- 1) Text Alerts
  - a) One-time text confirmation can be adopted by the County
  - b) This would allow for a participant who speaks to a Participant Solution Center representative to request a confirmation via text for financial transactions
  - c) Distribution status updates can be provided via text or email to participants who sign
- 2) Text to enroll is being develop for pilot later in 2020. The goal is two-fold. First, to allow participant to initiate an enrollment by texting Nationwide. Second, to allow plans like Fresno to target participants who are eligible and not enroll with an outbound communication.
- 3) Educational text is currently not used by Nationwide because of compliance concerns. Software can be purchased by the County to leverage text. Some concerns are:
  - a) Cost
  - b) Cyber risk with three party software
  - c) Lack of data
  - d) Resources required to create, manage and implement strategy

Retention/Stay in Plan: Target participants who are at least 45-50 (45 for public safety, 50 for genernal employees) years old with messaging on the benenfits of staying in the Fresno 457 Plan.

#### 1) Targeted Group

	Sum	Sum of			
Gender	Bala	nce	Averag	ge Account Balance	Number of Participants
F	\$	114,363,573	\$	59,814	1,912
M	\$	118,054,488	\$	86,997	1,357
U	\$	13,157,359	\$	61,483	214
Total	\$	245,575,419	\$	70,507	3,483





#### 2) Tactics:

- a) Retiree (pre and post) Lunch & Learn
- b) Stay in Plan flyer
- c) Participant Engagement Program
- d) Additional targeted education

Participant Engagement Program: Targeted education and communication based on the participants next best step.

## 2020 Education Plan

#### 1<sup>st</sup> Quarter

- Bi- weekly new employee orientation (NEO)
- DCSS new employee training
- Weekly One-on-one site visits (various locations, all shifts)
- Semi-annual FCERA "Nearing Retirement" presentation
- Roth education workshop
- Consolidations: benefits of rolling into the plan
- Save Today March 23<sup>rd</sup> to 27<sup>th</sup>
- Retiree/Pre-retiree luncheon & learn

#### 2<sup>nd</sup> Quarter

- Bi- weekly new employee orientation (NEO)
- DCSS new employee training
- Weekly One-on-one site visits (various locations, all shifts)
- Asset allocation workshop
- Consolidations: benefits of rolling into the plan
- Diversification communication
- Retiree/Pre-retiree luncheon & learn
- Union membership meeting

#### 3<sup>rd</sup> Quarter

- Bi- weekly new employee orientation (NEO)
- DCSS new employee training
- Weekly One-on-one site visits (various locations, all shifts)





- Semi-Annual FCERA "Nearing Retirement" presentation
- Union membership meeting
- Reviewing online tools workshop
- Consolidations: benefits of rolling into the plan
- Retiree/Pre-retiree luncheon & learn

## 4<sup>th</sup> Quarter

- Bi- weekly new employee orientation (NEO)
- DCSS new employee training
- Weekly One-on-one site visits (various locations, all shifts)
- Retiree luncheon
- Participant retention communication
- Consolidations: benefits of rolling into the plan
- Retiree/Pre-retiree luncheon & learn